



AUGUSTA-RICHMOND COUNTY, GEORGIA

JANUARY 1, 2006

THRU

DECEMBER 31, 2006



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AUGUSTA-RICHMOND COUNTY, GEORGIA

ADMINISTRATORS BUDGET MESSAGE

FY 2006



Office of The Administrator

Frederick L. Russell, Administrator

Tameka Allen, Interim Deputy Administrator
Robert Leverett, Interim Deputy Administrator

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October 17, 2005

The Honorable Willie Mays, Interim Mayor
Members of the Augusta-Richmond County Commission
530 Greene Street
Augusta, GA 30911

Dear Mayor Mays and Members of the Commission:

As required by state law, I am presenting a balanced fiscal year 2006 Budget for the Augusta - Richmond County Commission's review, consideration and approval. Presenting a balanced budget required an extensive review of revenue and expenditures, discussions with Department Heads and long hours of hard work. I would like to thank Mr. David Persaud and the Finance Staff for their insight and recommendations.

It is my hope that this proposal will serve as a catalyst as the Mayor, Commission and Staff work together to provide a fiscal plan that ensures the most efficient and effective use of tax dollars as we shape the future of Augusta.

The total fiscal year 2006 Budget is \$665,108,080.

The General Fund budget totaled \$114,480,590 and could be balanced in one of three ways to remove a deficit of \$8,306,750. Augusta has the following options: 1) Reduce services, which would result in a 8% cut across the board in all General Fund departments including Law Enforcement. 2) Increase the millage rate by 2.075, the maximum allowed by state law, and use \$100,000 from the Fund Balance. 3) Take the entire \$8.3 million deficit from Fund Balance.

It is staff's belief that none of the aforementioned options are in the best interest of Augusta and that a combination of the above approaches should be used to balance the budget.

In this regard, we recommend the following for the General Fund Budget:

- 1) Expenditure reductions of \$1.2 million from lapse salaries
- 2) A millage increase of 1.92 mills
- 3) Fund Balance appropriation of \$1.5 Million

The other budgets are balanced and included in the summary presented in this document.

Mayor Mays and Members of the Commission
October 17, 2005
Page 2

The attached chart will demonstrate that the Augusta-Richmond County 2005 millage rate of 6.809 is one of the lowest in the state.

This has been a difficult budget to prepare. I am directing the Department Heads to maintain current service levels and have not included any new programs or services other than the creation of an Office of Economic Development. I have also included a 4% salary adjustment for our employees which I feel is critical to maintaining our work force and propose adding one new holiday to our calendar.

Augusta has not increased taxes in previous years to meet rising costs. Therefore, we are being forced to make some hard decisions. In evaluating the proposed increase, it only has a financial impact of \$4.40 per month on a \$100,000 home, less than a gallon and a half of gas at current prices.

The Finance Director has provided schedules showing the actions necessary to balance the 2006 Budget and detailed summaries are attached for your review.

The Staff and I look forward to working with you over the coming weeks as we plan for the future.

Sincerely,

A handwritten signature in black ink, appearing to read 'Frederick L. Russell', written in a cursive style.

Frederick L. Russell
Administrator

Attachments

Augusta, Georgia
Finance Department
FY 2006 Budget
Millage Rates Comparison
General Fund Millage
Georgia Counties

GOVERNMENT	CITY	2004 MILLAGE
Bibb	Macon	12.674
Bryan	Richmond Hill	7.631
Bulloch	Statesboro	8.63
Burke	Waynesboro	5.497
Camden	St. Marys	12.5
Chatham	Savannah	10.367
Clarke	Athens	13.4
Clayton	College Park	7.781
Cobb	Marietta	6.85
Dekalb	Dedcatur	8.31
Effingham	Springfield	10.127
Fulton	Atlanta	11.581
Glynn	Brunswick	5.897
Gwinett	Lawrenceville	8.27
Henry	Stockbridge	5.897
Liberty	Hinesville	13.279
McDuffie	Thomson	7.8
Muscogee	Columbus	16.68
Richmond (2005 Tx Year)	Augusta	6.809
Rockdale	Conyers	14.4
Spalding	Griffin	13.46
Wayne	Jesup	12.483



AUGUSTA-RICHMOND COUNTY, GEORGIA


**BUDGET OVERVIEW
FROM THE FINANCE DIRECTOR**

FY 2006

Memorandum

DATE: January 23, 2006

TO: The Honorable Deke Copenhaver, Mayor
Members of the Augusta-Richmond County Commission
Fred Russell, Administrator

FROM: David Persaud, Finance Director 

SUBJECT: Fiscal Year 2006 Adopted Annual Budget Overview

In Accordance with the City Code and the laws of the State of Georgia, I have prepared and now present the adopted budget overview for fiscal year 2006. Copies of the adopted budget are available for public inspection at the various city libraries and in the Finance Department.

BUDGET DEVELOPMENT AND FINANCIAL OVERVIEW:

The budget is prepared with goals of maintaining mission, critical county services and is grounded in the following core objectives:

- Exercise careful budget discipline and maintain a strong financial position;
- Improve productivity and competitive government benefits;
- Maximize the efficiency of Augusta-Richmond County;
- Work to enhance local government effectiveness;
- Enhance quality of life;
- Establish diverse and sufficient revenues to meet community needs;
- Support a vital economy;
- To propose a tax rate and fee structure which is equitable for our citizens and sufficient to fund the requirement of operating the City;
- To prepare new or additional services where needs have been identified and resources are available in order to promote sustainable growth in the City; and
- The development of the budget was also guided by the policy framework recommended by the National Advisory Council on State and Local Budgeting (NACSLB).

BUDGET CHALLENGES

The tentative budget has been prepared during a period of slow economic growth and a stagnant tax base. The continued stagnation in the national economy has limited the projected growth in many revenue categories.

Because of the uncertainties, we began the budget process early this calendar year. Staff requested that the fiscal year 2006 budget request be no higher than the fiscal year 2005 level. This was done with the intent that it would be possible without compromising various critical services. This approach is consistent with target budgeting and in light of the decline in the 2005 tax digest and drawdown of \$2 million fund balance reserve. The Constitutional officers and other independent agencies were also asked to adhere to the same standards. By this target approach, which delegated fiscal responsibility to the appropriate level, department directors and constitutional offices were requested to reexamine their programs and propose thoughtful and creative solutions that will allow us to maintain and in some cases improve, priority public services.

The City strives to offer its employees a wage and benefits package that is competitive with our peer public and private in this labor market. The cost of addressing our 2006 compensation package is provided in the proposed FY 2006 Budget.

REVENUE CHALLENGES

The General Fund is normally the primary focus of concern due to the relatively large percentage of support it receives from property taxes. As the Fiscal year 2006 Budget was being developed, we considered alternative sources of funding to reduce the pressure on property taxes. As part of this effort, we reviewed opportunities to optimize user fees. The revenue projections and balancing strategies are presented in this budget consistent with these strategies.

The sluggish economy continues to have a damping effect on interest earnings and sales tax related collections.

IMPROVED PRODUCTIVITY AND COMPETITIVE GOVERNMENT

We are in the beginning stages of implementing a “balanced scorecard” approach to performance measurement – and performance management. This mirrors our personal philosophy of government to ensure that City operation and functions are delivered in a fashion that is both competitive in cost and quality with our peer governments and the private sector. This new approach will transition us from workload, or “output”, measures (counting things) to a focus on outcomes (how well things are done). The balanced scorecard is simply a mechanism to ensure that the important perspectives – customer, financial, internal processes, and employee learning and growth – are taken into account as we assess the efficiency and effectiveness of our operations. The scorecard would be tied to the City’s Strategic Directions and will help ensure that our everyday work is directed toward the Board’s priorities. We expect this to be an

evolutionary process that we will implement over the next several fiscal years. It is also a dynamic process that will continue to evolve and improve over time. In addition, we plan to continue the development of competitive projects that benchmark the City's performance against public and private sector standards in specific areas and identify actions to enhance efficiencies where necessary. The City is already actively involved in the ICMA Performance Management effort that will enable us to benchmark our performance in key areas to other jurisdictions.

The Budget overview that follows provides additional information on the FY 2006 Budget. The separate Summary section also provides information and data on key revenues.

We believe that any highly successful organization seeks ways to continually improve. We are encouraged that all Department Directors and Constitutional Officers, along with the many dedicated employees of the City at all levels, have been responsive to this call. We are grateful for the thoughtful recommendations put forth by my immediate staff and department directors in crafting reorganization proposals and developing this budget.

Finally, we want to again express my appreciation to the Board for support through these times of challenge and change. We believe that by working together we will have an adopted Budget that meets our community's rising expectations and preserves our financial strengths.

**GENERAL FUND
YEAR 2005 /2006 TAX RATE
REVENUES**

Property Values and Millage Rates:

COUNTY WIDE				URBAN SERVICES DISTRICT			
TAX DISTRICT	2004	2005	Difference		2004	2005	Difference
County-Wide M&O	7.489	6.809	(.68)		7.489	6.809	(.68)
Capital Outlay	0.870	.791	(.079)		0.870	.791	(.079)
County Bonds	N/A	N/A	N/A		-	-	N/A
Fire	1.249	1.145	.104				N/A
Urban M&O	N/A		N/A		9.339	8.184	1.155
Total	9.608	8.745	(.865)		17.698	15.784	1.914

The FY 2006 Budget reflects an increase to the County-wide millage rate of 1.09 mills. The budget is based upon 2% taxable growth. The 2005 digest grew 11.6 percent and no growth is projected in 2006.

User Fees and Revenue Optimization

To recover all or a larger portion of the full cost (both direct and indirect) of providing specialized services, the FY 2006 budget reflects a continuation of enhanced fee recoveries in the General Fund that were initiated in FY 2004. These increases are consistent with the Budget Policies alluded to above, and shift the cost of services that are specific to a user population away from property taxes. All of the proposed fee increases were tempered by the fees charged by other jurisdictions. Our goal is to competitively position the City somewhere in the middle of the range. Among the Enterprise Funds, Water & Sewer System and Garbage Collection Fund will experience an increase. In both cases, these increases are an approved multi-year plan required to meet current and projected operating needs.

SALES TAXES LOST

The local option Sales Tax (one percent) Revenues are presented below: The projected revenues by general fund distribution are presented with a 5 percent growth for 2006.

Distribution	%	2003 Actual	2004	2005 Budget	2006 Budget
General Fund (M/O)	19.87%	\$3,920,910	\$6,389,240	\$6,644,800	\$7,176,780
General Fund (LEF)	56.05%	19,564,230	18,026,710	18,747,700	20,244,540
Sub Total General Fund	75.92%	23,485,140	24,415,950	25,392,500	27,421,320
Urban Services District Fund	24.08%	7,427,530	7,745,800	8,055,800	8,697,380
Total	100%	30,912,670	32,161,750	33,448,300	36,118,700

THE GENERAL FUND FY 2006 BUDGET

The General Fund is one of five governmental fund types and typically serves as the chief operating fund of the government. The general fund is used to account for all financial resources except those required to be accounted for in another fund (NCGA statement I, GASB codification)

In Augusta-Richmond County the General Fund is accounted for financial planning and tax purposes, as two component functions, the maintenance and operation function and law enforcement function. The table below summarizes the FY 2005 and 2006 revenues and expenditures.

Revenues

The General Fund is divided into two programs for financial planning purposes. The General maintenance and operation activities consist of those departments of the general governmental function and the law enforcement activities are basically law enforcement function.

The major revenues of the General Fund and the millage levies are presented below:

YEAR	TOTAL	MILLAGE LEVY	PROPERTY TAXES	SALES TAX
M/O (101)				
2006	\$12,465,430	1.334	\$5,288,650	\$7,176,780
2005	\$11,933,450	1.334	\$5,288,650	\$6,644,800
LEF (273)				
2006	\$41,950,200	5.475	\$21,705,660	\$20,244,540
2005	\$40,453,360	5.475	\$21,705,660	\$18,747,700

- (1) The Millage Levy increased in 2004 by .63
- (2) Adopted Budget reflects a millage increase of 1.09 mills

Other Taxes and Revenues:

The other major revenues in the General Fund consist of:

Other Taxes and Revenues	2005	2006
Recording Intangible Tax	\$800,000	\$800,000
Electric Franchise Tax	\$9.6 Million	\$10.4 Million
Water Franchise Tax (In lieu)	\$1.3 Million	\$1.3 Million
Gas Franchise Tax	\$877,000	\$830,000
Television Cable Franchise Tax	\$1.3 Million	\$1.6 Million
Telephone Franchise Tax	\$1.6 Million	\$1.6 Million
Alcohol Beverage Taxes/Licenses	\$3.6 Million	\$3.6 Million
Operating Transfer from Urban Services	\$2.4 Million (LEF)	\$2.4 Million

There are also court fees, state reimbursements for housing inmates and indirect cost allocation for support services from General Fund.

The summary of FY 2006 budget shows the comparison to 2005. Changes in revenues and expenditures are provided later in this overview.

URBAN SERVICES DISTRICT FUND BUDGET (FUND 271)

The Urban Services District fund for fiscal year 2006 totaled \$13.1 Million. This fund is funded with a 9.339 millage in 2004 and 2005. The major revenues are presented below:

YEAR	TOTAL	MILLAGE	PROPERTY TAX	SALES TAX (24%)
2004	\$14,480,330	9.339	\$6,734,530	\$7,745,800
2005	\$14,858,550	8.184	\$6,802,750	\$8,055,800
2006	\$12,372,580	8.184	\$3,675,200	\$8,697,380

In 2004, fund balance in the amount of \$859,890 was appropriated to fund the 2004 budget. To balance the budget \$419,790 was utilized and in the absence of the digest growth in 2004 another appropriation of \$439,800 for the budgeted growth that was not realized was taken from fund balance.

The audited fund balance at December 31, 2003 totaled \$4,035,000. The net unreserved balance available totaled \$3,175,410. To fund the Urban Services District expenditures at the same level in 2005 required another draw down of \$860,000 bringing the adjusted available fund balance of \$2,315,410 at the end of fiscal year 2005. The audited fund balance at December 31, 2004 is stated at \$3.3 million (\$2.4 million net of 2005 use of budgeted fund balance). More discussion on the Urban Services District fund and millage adjustment in 2006 is addressed later in this report.

The fire district and garbage collection fund FY 2005 budget is utilizing the same level of fund balance receive in 2005 from the Urban Services District.

The major expenditures of the Urban Services District Budget consist of \$12.3 million transfers to fund services for the Urban Services District in 2006 for a variety of services presented below. The other \$.8million expenditures is for other related Urban Services District funding.

TRANSFERS- OUT:

A/C NO.	URBAN SERVICES DISTRICT	FY 2004	BUDGET FY 2005	BUDGET FY 2006
6111101	General Fund	\$ 0	\$ 0	\$ 0
6111104	Port Authority	268,540	268,540	245,800
6111216	Emergency Telephone Response	150,000	150,000	154,500
6111221	Housing & Neighborhood Develop.	309,410	244,920	245,000
6111222	UDAG	6,290	6,350	6,400
6111273	Law Enforcement	2,359,250	2,359,250	2,430,030
6111274	Fire Protection	3,960,000	3,960,00	3,960,000
6111276	Street Lights	1,593,680	1,593,680	1,641,490
6111277	Downtown Development Auth.	419,790	345,440	349,470
6111542	Garbage Collection Fund	3,127,550	3,127,550	0 (1)
6111546	Augusta Public Transit System	1,300,900	1,300,900	1,339,930
6111272	Capital Outlay	0	0	334,000
6111571	Newman Tennis Center	76,370	76,370	80,000
6111577	Riverwalk	207,000	207,000	210,000
6111764	Other Urban Pension Plans	1,375,050	1,375,050	1,375,050
271111110	Operating Transfers out	\$15,153,830	\$15,015,050	12,371,670

(1) Proposed Urban Services District 4.0 millage decrease

FIRE DISTRICT FUND BUDGET (FUND 274)

The Fire Service District Fund Budget for FY 2006 totaled \$20.1 million. This fund is funded with a 1.145 millage for the suburban area and a 2.542 millage from the Blythe Fire District. The major revenues are presented below:

YEAR	TOTAL	PROPERTY TAX	INSURANCE PREMIUM TAX	URBAN SERVICES REVENUE	OCCUPATION TAX
2004	\$17,900,230	\$3,449,460	\$8,384,070	\$3,960,000	\$2,106,700
2005	\$18,116,160	\$3,449,460	\$8,600,000	\$3,960,000	\$2,106,700
2006	\$18,983,680	\$3,483,340	\$9,540,340	\$3,960,000	\$2,000,000

The expenditures for the Fire Services District totaled \$20.1 Million. The Fire Services District fund does not have a funding source designated for capital expenditures except from the designated SPLOST funding.

CAPITAL OUTLAY FUND (FUND 272)

The capital outlay fund is funded with a county wide .791 millage levy designated for capital expenditures for items \$5000 or more subject to capitalization. The expenditures are basically for the General Fund maintenance and operation and law enforcement function. The .791 mill is estimated at \$3.5 million in 2006. The expenditures in this budget are reflected in the Capital Outlay Fund. The unfunded programs totaled 4.3 million for FY 2006

AUGUSTA-RICHMOND COUNTY SPLOST FY 2006 BUDGETS

FUND	PHASES	AMENDED 2005	BUDGET 2006
321	I	\$ 3,842,620	\$ 3,785,730
322	II	\$ 11,356,840	\$ 9,963,590
323	III	\$ 47,093,850	\$46,703,780
324	IV	\$102,352,150	\$87,430,120
326	URBAN 2 (1)	\$ 1,229,900	\$ 866,270
327	URBAN 3 (2)	\$4,028,010	\$3,708,260
	TOTAL	<u>\$169,903,370</u>	<u>\$152,457,750</u>

(1) Combined with Phase II

(2) Combined with Phase III

The Special Purpose Local Option Sales Tax (SPLOST) Funds Budget for Capital Projects in FY 2006 is estimated at \$152.4 million. The sales tax collection period for the Phase IV will come in January 2006.

**DECEMBER 31, 2004 INDEPENDENT AUDIT REPORT ON INTER-FUND
BORROWING & POOLED CASH:**

The December 31, 2004 annual audit has identified several funds with negative pooled cash balances, due to operating deficits. The Auditor's have recommended that the City review these negative pooled cash balances and operating deficits and where necessary make the proper equity (fund balance transfers) to correct these deficits. These deficits have been accumulated over the years and are currently being addressed.

A. Governmental Special Revenue Funds

- | | |
|------------------------------|-----------------------------|
| 1. Law Library \$22,611 | (will be addressed in 2005) |
| 2. Occupational Tax \$78,720 | (will be addressed in 2005) |
| 3. Promotion Tourism \$2,048 | (will be addressed in 2005) |

B. Enterprise Funds

- | | |
|-----------------------------------|--------------------------------------|
| 1. Newman Tennis Center \$229,778 | (removed to the General Fund) |
| 2. Garbage Collection \$1,574,351 | (revenues adjusted to cover deficit) |

C. Internal Service Funds

- | | |
|--------------------------------------|------------------------------------|
| 1. Fleet Operations \$494,815 | (deficit addressed in 2005 Budget) |
| 2. Employee Health Benefits \$66,075 | (deficit addressed in 2006 Budget) |
| 3. GEMA Lease \$47,436 | (deficit addressed in 2006 Budget) |

The total equity transfers to cover these funds with deficit balances totaling \$2,515,834 would have to come from the General Fund Balance. The City staff will need to continue to review these deficits in 2006 and develop corrective actions plan to avoid future continuation of deficits.

OTHER SPECIAL REVENUE FUNDS

PORT AUTHORITY FUND (FUND 104)

Revenues:

Total revenues for 2006 totaled \$280,200. Income from the Marina totaled \$34,400 and an operating transfer from the Urban Services District totaling \$245,800 are the major revenue sources.

Expenditures:

The Port Authority FY 2006 expenditures totaled \$245,800 with \$117,290 appropriated for debt service expenditures on the bonds and the remaining \$128,510 is for operations.

WIRELESS FUND (Fund 215)

Revenues:

Budgeted revenues for the wireless phone totaled \$345,000 while expenditures totaled \$345,000. The state laws regulating the use of these funds restrict 30 cents for each dollar for the E-911 program.

WIRELESS FUND E-911 (FUND 216)

Revenues:

The revenues and expenditures for FY 2006 totaled \$3,403,730. There is a transfer from the General Fund for \$493,000 for lease equipment. The expenditures related to this fund is in accordance with the state laws regulating the use of the \$1.50 telephone surcharge and the E-911 program.

BUILDING INSPECTION FUND (FUND 217)

Revenues

The budgeted revenues of \$992,060 for FY 2006 are from fees for building permits. The expenditures from this fund are for construction and permits and serve a regulatory function as required by State Laws.

HOUSING AND ECONOMIC DEVELOPMENT FUND (Fund 221)

Revenues:

The function of this fund is to utilize state and federal grant funds to foster community development and housing improvements. Total revenues for 2006 of \$5.1 million includes grant income, and a transfer from the Urban Services District \$245,000.

Expenditures:

Expenditures for FY 2006 totaled \$5.1 million. The debt service obligations for the Section 8 debt estimate totaling \$1.1million included in this fund was paid off in 2005 by the General Fund.

OCCUPATION TAX FUND (FUND 275)

Revenues:

Revenues for FY 2006 totaled \$2.1 million from general business licenses.

Expenditures:

The proceeds of this tax are transferred to the Fire Service District to fund public safety expenditures in 2006 consistent with previous years.

STREET LIGHTS FUND (Fund 276)

Revenues:

The revenues for FY 2006 totaled \$3.3 million. A transfer from the General M/O Taxing District of .1 mill equivalent to \$325,000, a transfer from the Urban Services District totaling \$1,641,490 are the taxing sources for this fund. The Tax Commissioner billed 38,518 accounts on the tax bills for 2005 for a total of \$1,263,860 or \$32.80 per account. A rate increase of 8 percent or \$110,000 is budgeted in FY 2006.

Expenditures:

The expenditures are for personnel and electricity charges totaling \$3.3 million in 2006.

DOWNTOWN DEVELOPMENT AUTHORITY – DDA (FUND 277)

Revenues:

Revenues totaled \$777,480 in FY 2006 with an operating transfer from the Urban Services District for \$349,470 and excise tax on rental motor vehicle totaling \$433,010 are the primary revenue sources.

Expenditures:

The expenditures for FY 2006 totaled \$777,480 with \$158,640 for personnel and operations. The balance of \$618,000 is for debt service on the remaining refinanced bonds totaling \$3.46 million at December 31, 2004, with annual debt service expenses of \$618,840 and final maturity in 2010.

PROMOTION RICHMOND COUNTY FUND (FUND 296)

Revenues:

The FY 2006 revenues totaling \$3.73 million. The City of Augusta levies 6 percent lodging Tax. The proceeds in FY 2006 estimated at \$2,935,000 million are distributed for promotional purchases. Alcohol beverage tax of \$670,000 and tax on local mixed drinks totaling \$125,000 are the primary revenue sources.

Expenditures:

The expenditures from this fund are paid as follows:	2005	2006
1. Augusta Metro Convention and Visitors Bureau 2% (33.4% of tax) Sale of mixed drinks and wholesale beer tax	\$990,000 \$125,000	\$980,290 \$125,000
2. 1% Hotel-Motel Tax is currently given to the AMCVB (16.6%)	\$495,000	\$487,210
3. Augusta-Richmond County Coliseum Authority 50% of tax (3% of Hotel Motel Tax) Alcohol Beverage Excise Tax	\$1,485,000 \$700,000	\$1,467,500 \$670,000

The payments to the Authority were approved on January 20, 2004

ENTERPRISE FUNDS

WATER AND SEWER FUND (FUND 506)

Revenues:

Budgeted revenues and capital projects bond revenues totaled \$208.3 million. The rate increase approved in conjunction with the master plan provided for incremental revenue increase over the period 2000 through 2011 are as follows for future debt services payments:

Augusta Utilities Schedule of Bond Rate Revenue

	2005	2006	2007	2008	2009	2010	2011
Scheduled Rate Increase	11%	11%	11%	3%	3%	3%	3%
Water Sales Rev	\$ 26,068,287	\$ 28,836,309	\$ 31,900,217	\$ 33,555,530	\$ 34,644,405	\$ 35,768,159	\$ 36,927,901
Sewer Sales Rev	\$ 25,091,681	\$ 28,214,583	\$ 31,585,707	\$ 33,406,703	\$ 34,597,861	\$ 35,822,665	\$ 37,087,639
Total	\$ 51,159,968	\$ 57,050,892	\$ 63,485,924	\$ 66,962,233	\$ 69,242,266	\$ 71,590,824	\$ 74,015,540
Net Budgeted Rev. Inc.		11.51%	11.28%	5.48%	3.40%	3.39%	3.39%

Expenses:

Total expenses for 2006 totaled \$208.3 Million. Included in this amount are expenses for new positions and salary upgrades totaling \$564,000. A proposal to implement these new programs, new positions and salary upgrades will be presented to the Commission separately for approval.

WASTE MANAGEMENT FUND (Fund 541)

Revenues:

Total revenues for FY 2006 of \$10.7 million include landfill fees and other revenues.

Expenses:

Total expenses for \$10.7 million include operating expenses and debt service expenses \$1.9 million for the 2004 Bond Issue.

GARBAGE COLLECTION FUND (Fund 542)

Revenues:

The proposal approved by the Commission on September 20, 2005 will re-structure the revenues and taxation for the garbage collection program. Since consolidation the revenues for this program originated from user fees from the residents in the suburban district billed on the annual tax bills at \$195 a year. The residents in the Urban Services District were provided with the services with the Urban Services millage rates, funding the service at \$3,127,550 (4.0 millage per year). Starting in 2006 the services would be provided county wide with annual user fee of \$276 per household. The total revenues for FY 2006 totaled \$14.6 million.

Expenses:

Total budgeted expenses for FY 2005 are \$14.6 million.

AUGUSTA PUBLIC TRANSIT SYSTEM (Fund 546)

Revenues:

Budgeted revenues totaled \$10.9 million with federal grant and transfers from the Urban Services District totaling \$1.3 million.

Expenses:

Budgeted expenses for FY 2006 totaled \$10.9 million for both operating and capital expenses combined.

AUGUSTA REGIONAL AIRPORT (Fund 551)

Revenues:

Budgeted revenues from the airport operation federal grant and revenue bonds totaled \$45 million.

Expenses:

Budgeted expenses for FY 2006 totaled \$45 million for operating, capital and debt services expenses of \$338,000.

MUNICIPAL GOLF COURSE: (Fund 566)

Revenues:

Budgeted revenues totaled \$648,000 from users fees.

Expenses:

Budgeted expenses for FY 2006 totaled \$648,000 for operating expenses.

RISK MANAGEMENT FUND (Fund 611)

Revenues:

The Risk Management Budget for FY 2006 totaled \$2.2 million. All these revenues result from charges for the departmental allocation for the City's Risk Management Program

Expenses:

Budgeted expenses totaled \$2.2 million and included are additional \$.5 million for HB1128 Motor Vehicle Liability laws relating to uninsured motorist coverage and removal of Sovereign Immunity effective January 1, 2005.

FLEET MANAGEMENT FUND (Fund 626)

Revenues:

Budgeted revenues totaled \$4.9 million for contractual and operating expenses for FY 2006.

Expenses:

Budgeted expenses totaled \$5.1 million and consist of \$4.2 million for the 2006 contract and \$.7 million for operating expenses for the fleet operations.

PENSION FUNDS:

The Pension Funds for the City and the FY 2006 employers contributions are as follows:

DEFINED BENEFITS:

	Required Contributions	
	2005	2006
1945 Plan-2006 Employer's Contribution	\$170,890	\$170,890
1949 Plan-2006 Employer's Contribution	\$0	\$0
1977 Plan-2006 Employer's Contribution	\$955,820	\$955,820

GMEBS PLAN: FY 2006 contribution 3%

	Required Contributions	
	2005	2006
For Employer's Contribution	\$200,440	\$200,440

1998 Deferred Contribution Plan:

	Required Contributions	
	2005	2006
Employer's contribution 2% of Gross Wages for 2006	\$700,000	\$700,000

HEALTH INSURANCE FUND (Fund 616)

The FY 2006 budget totaled \$17.7 million. The FY 2006 budget does not include increase in employee's contribution or employer's contribution:

BUDGET CHANGES IN FY 2005 AND 2006**FY2005:**

The following departments were transferred from the Waste Management Fund to the General Fund in 2005 to reflect proper classification of revenues and expenses for the Waste Management and Enterprise Fund. These changes are necessary to reflect the true cost of operations for the Waste Management Enterprise Fund. The bond issuance in the Waste Management fund included governmental functions that should not be included in this fund.

<u>2005</u>			<u>2006</u>		
1.	Liter Patrol	\$345,900	1.	Newman Tennis Court	\$353,090
2.	Clean and Beautiful	\$ 48,000	2.	Riverwalk	\$316,620

DEBT MANAGEMENT:

The fiscal year 2006 Budget provides debt service payment for the following debts.

REVENUE BONDS:

DDA Revenue Bonds (Parking)	\$ 618,000
Water and Sewer Bonds	\$27.5 million
DDA Revenue Bonds (Port Authority)	\$ 118,000
GMA-98 Lease Pool	\$.4 million
Waste Management Bonds	\$1.9 million
Airport Revenue Bonds	\$ 338,000

MILLAGE CAP CALCULATIONS 2005:

	Tax District	General Fund & Capital Outlay Fund	Urban Services District Fund	Fire District Fund
1	Millage Rate Less than Tax CAP	2.075	6.57	1.65
2	\$ Less than Tax CAP	\$8.22 Million	\$5.5 Million	\$5.1 Million
3	Percent of Tax CAP	86.9%	72.7%	40.9%

The legal tax limit in place for the Augusta-Richmond County is presented above.

FUNDING NEW OR ENHANCED PROGRAMS IN 2006**The General Fund****1. LIBRARY**

The fiscal year 2006 budget for the library reflects an increase in appropriation of \$143,000 for the Diamond Lakes Library.

2. RECREATION

The Diamond Lakes Recreation facility is funded in FY 2006 for an additional \$241,000.

3. EMS CONTRACT

An additional \$400,000 is funded for the new contract.

4. PUBLIC DEFENDER'S OFFICE

An additional \$500,000 is funded for court appointed attorneys in 2006.

5. NEW POSITIONS

The proposed FY 2006 Budget includes new positions funded with \$430,358. Five of these positions are in the General Fund at a cost of \$295,197.

New Positions Funded in FY 2006 Budget

The following positions are included in the proposed FY 2006 Budget and funded.

1. Administrator's Office

Performance Evaluation Director	\$82,292	(Deleted) (1)
Economic Development Director	\$82,292	(Deleted)

2. Human Resources Dept.

Assistant Director	\$72,253	(Deleted)
HR Technicians- 2 positions	\$58,360	(Deleted)

3. Building Inspection Enterprise Fund

Senior Building Inspector	\$46,193
---------------------------	----------

4. Augusta Regional Airport Enterprise Fund

2 CSO Officers- Part- Time	\$31,500
Financial Analyst	\$57,468

TOTAL	<u>\$430,358</u>
--------------	-------------------------

New Positions Request Unfunded

The unfunded new positions request are listed on the next page

(1) These funded positions were deleted in the Adopted 2006 Budget.

2006 NEW PERSONNEL - REQUESTS

Dept No.	Dept Name	Description	P/G	Salary	Benefits 28%	Total
101015170	Procurement	Web Page Manager & Training Coordinator	49	34,533	9,669	44,202
101021110	Superior Court	Trial Court Administrator		65,000	18,200	83,200
		Secretary/Assistant to Trial Court Administrator		28,000	7,840	35,840
101021210	Clerk of Superior Court	(2) Deputy Clerks	37	36,400	10,192	46,592
101021410	State Court	Court Reporter	39	20,167	5,647	25,814
101032515	Security - Municipal Bldg	Part time employees to monitor security cameras				
101039210	EMA	Administrative Coordinator	44	27,924	7,819	35,743
		Upgrade Admin Asst to Deputy Director 15%		6,702	513	7,215
101039110	Animal Services	Upgrade a present Kennel Attendant Position		14,200	1,087	15,287
101041110	Highway & Street	Secretary III - Part time	hourly	18,000	1,377	19,377
101042260	Riverwalk/Augusta Commons	(2) Groundskeepers @ \$18,200	37	36,400	10,192	46,592
101061496	Pendleton King Park	reinstatement of (1) temp position		13,090	1,001	14,091
101062411	Trees & Landscaping	Skilled Maintenance Worker	40	21,228	5,944	27,172
		Maintenance Worker I	38	19,158	5,364	24,522
		Code Enforcement Investigator	43	25,103	7,029	32,132
		reinstatement of (4) temp positions		52,340	4,004	56,344
101063110	Cemeteries	(2) Work Detail Supervisors	43	25,103	7,029	32,132
		reinstatement of (1) temp position		13,090	1,001	14,091
		General Fund - Total				<u>560,345</u>
273032511	Charles B. webster Detention Center	(15) Jailers @ \$30,780 with benefits	41			559,300
273031310	Road Patrol	(16) Deputies @ \$34,75 with benefits	43			762,350
273032516	Security - JLEC	Deputy	43	25103	7,029	32,132
		Law Enforcement - Total				<u>1,353,782</u>
224031703	Weed & Seed	Secretary	43	25,103	7,029	32,132
						32,132
276041610	Street Lighting	Maintenance/Electrician II	43	25,103	7,029	32,132
		Urban District - Total				<u>32,132</u>
546091113	Transit	Transportation Clerk	42	23,907	6,694	30,601
		Transit - Total				<u>30,601</u>
556061451	Municipal Golf Course	Groundskeeper	37	18,200	5,096	23,296
		Municipal Golf Course - Total				<u>23,296</u>

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PROPOSED FY 2006

**BUDGET SUMMARY
BY FUND**

AUGUSTA, GEORGIA
FY 2006 BUDGET
ALL FUNDS COMBINED

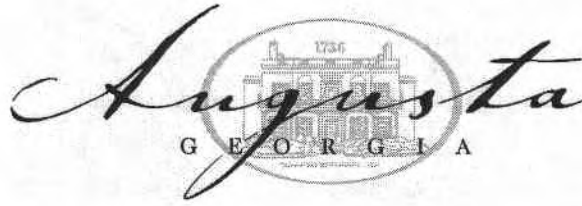
ADOPTED DECEMBER 13, 2005

Fund Number	Fund Name	Adopted FY 2005	Adopted FY 2006
	GENERAL FUNDS		
101	General Fund	62,776,658	65,288,830
273	Law Enforcement	44,488,177	49,064,080
	Total General Fund/Law Enforcement	107,264,835	114,352,910
104	Port Authority	393,740	280,200
108	Local Law Enforcement Block Grants VII	0	0
109	Local Law Enforcement Block Grants VIII	102,480	0
110	Local Law Enforcement Block Grants VIII	93,000	92,620
111	JAG	144,230	144,230
	SPECIAL REVENUE FUNDS		
207	5% Crime Victim's Asst Program	357,800	372,700
208	Supplemental Juvenile Services	30,600	26,090
211	Federal Drug Forfeitures	49,411	300,000
212	State Drug Forfeitures	382,562	623,380
213	K-9 Forfeitures	0	10,000
215	Wireless Phase	510,300	345,000
216	Emergency Telephone Response	3,409,747	3,490,080
217	Building Inspections Fund	1,102,750	992,060
220	Grants	0	1,601,430
221	Housing & Neighborhood Development	6,181,020	5,115,350
222	Urban Development Action Grant	187,650	104,910
224	Weed & Seed Federal Grant	175,350	140,310
225	Community Greenspace	0	0
231	Board of Appeals	23,770	26,920
261	NPDES Permit Fees	47,100	47,100
271	Urban Services District	16,215,980	13,094,600
272	Capital Outlay	6,777,569	3,535,920
274	Fire Protection	19,888,264	20,145,540
275	Occupation Tax	2,112,890	2,010,480
276	Street Lights	3,253,986	3,337,750
277	Downtown Development Authority	779,940	777,480
278	Sheriff Capital Outlay Grant	367,611	300,000
296	Promotion Richmond County	3,795,550	3,730,000
	CAPITAL PROJECT FUNDS		
321	Special 1% Sales Tax, Phase I	3,842,618	3,785,730
322	Special 1% Sales Tax, Phase II	11,801,844	9,963,590
323	Special 1% Sales Tax, Phase III	47,093,849	46,703,780
324	Special 1% Sales Tax, Phase IV	103,205,150	89,791,130
326	Urban SPLOST, Phase II	1,229,896	866,270
327	Urban SPLOST, Phase III	4,028,015	3,708,260
352	Capital Projects	477,390	477,300

**AUGUSTA, GEORGIA
FY 2006 BUDGET
ALL FUNDS COMBINED**

ADOPTED DECEMBER 13, 2005

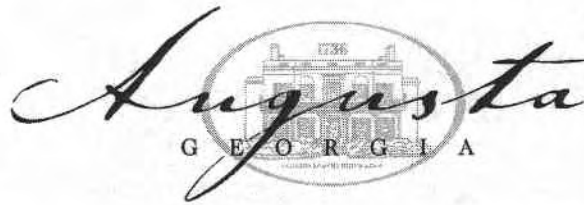
Fund Number	Fund Name	Adopted FY 2005	Adopted FY 2006
	DEBT SERVICE FUNDS		
411	Debt Service	0	0
412	Urban Debt Service	0	0
	ENTERPRISE FUNDS		
506	Water & Sewerage	77,797,061	70,926,890
507	Water & Sewerage-Renewal & Extension	7,419,147	15,647,420
508	1996 W & S Bond Fund	181,135	4,933,590
509	2000 Bond Series	14,696,048	8,786,120
510	W&S Bond 2002 Series	77,320,736	35,349,850
511	W&S Bond 2004 Series	155,711,560	72,659,870
541	Waste Management Fund	7,619,650	10,703,690
542	Garbage Collection Fund	10,317,460	14,667,750
543	Waste Management 2004 Bonds	11,353,110	6,341,510
546	Augusta Public Transit System	7,630,480	10,859,110
551	Augusta Regional Airport	50,818,725	45,061,310
552	Daniel Field	465,830	293,230
566	Municipal Golf Course	680,000	648,000
571	Newman Tennis Center	376,170	0
577	Riverwalk	342,960	0
	INTERNAL SERVICE FUNDS		
611	Risk Management	2,976,170	2,156,600
616	Employee Health Benefits Fund	17,706,180	17,695,410
621	Workers Compensation Fund	1,446,140	1,556,780
622	Unemployment Fund	127,000	146,840
623	Long-Term Disability Insurance	231,330	219,900
626	Fleet Operations & Management	4,987,820	4,916,620
631	GMA Lease Program	3,209,309	2,264,230
	TRUST & AGENCY FUNDS		
761	1945 Pension Fund	1,148,720	964,000
762	1977 Pension Fund	2,262,980	2,937,120
763	Urban 1949 Pension Plan	3,768,010	3,880,000
764	Other Urban Pension Plans	1,375,050	1,375,050
791	Exp Trust Fund-Perpetual Care	98,000	95,800
792	Exp Trust Fund-Joseph Lamar	180	180
797	Non-Expendable Tf-Joseph Lamar	180	180
	TOTAL	\$ 807,394,038	\$ 665,380,170



FY 2006

ADOPTED BUDGET

\$665,380,170



ADOPTED FY 2006

**BUDGET SUMMARY
FOR THE FUNDS
WITH TAXING IMPACT
AND INCREASE IN
USER FEES**

**GENERAL FUND
URBAN SERVICES DISTRICT FUND
GARBAGE COLLECTION FUND**

ARC
RECONCILIATION OF GENERAL FUND
ADOPTED 2006 BUDGET

REVENUES/EXPENDITURES	FUND 101 GENERAL FUND	FUND 273 LEF	TOTAL
Revenues			
Revenues	\$ 59,975,620	\$ 46,080,820	\$ 106,056,440
Fund Balance			
(1) Recommended Use	\$ 1,500,000	\$ -	\$ 1,500,000
(2) Fund 4% COLA	\$ 1,276,970	\$ 1,048,600	\$ 2,325,570
TOTAL	\$ 2,776,970	\$ -	\$ 3,825,570
Digest Growth 2%	\$ 540,000	\$ -	\$ 540,000
Proposed Millage (1.92)	\$ 4,989,490	\$ 1,934,660	\$ 6,924,150
Millage Decrease (.83 Mill)	\$ (2,993,250)	\$ -	\$ (2,993,250)
Net Increase (1.09 Mill)	\$ 1,996,240	\$ -	\$ 3,930,900
TOTAL REVENUES	\$ 65,288,830	\$ 49,064,080	\$ 114,352,910
OPERATING EXPENDITURES	\$ 67,265,110	\$ 48,415,480	\$ 115,680,590
COLA 4%	\$ 1,276,970	\$ 1,048,600	\$ 2,325,570
Delete G/F 5 Positions Reconciliation			
Administrator's Office (2)	\$ (164,580)	\$ -	\$ (164,580)
HR Department (3)	\$ (130,610)	\$ -	\$ (130,610)
Departmental Cuts Submitted	\$ (879,730)	\$ -	\$ (879,730)
Reductions Needed (Est. 39 Positions)	\$ (1,278,330)	\$ -	\$ (1,278,330)
TOTAL REDUCTIONS	\$ (2,453,250)	\$ -	\$ (2,453,250)
ADJUSTED EXPENDITURES	\$ 66,088,830	\$ 49,464,080	\$ 115,552,910
LAPSE SALARIES	\$ (800,000)	\$ (400,000)	\$ (1,200,000)
ADOPTED EXPENDITURES	\$ 65,288,830	\$ 49,064,080	\$ 114,352,910

**Augusta Richmond County
FY 2006 BUDGET
PROPOSED BUDGET**

DATE: Sept 20, 2005

Prepared by: D. Persaud

	GENERAL FUND 2005			TOTAL 2005	GENERAL FUND 2006			TOTAL 2006
	M/O 101	LEF 273			M/O 001	LEF 273		
OPERATING REVENUES	\$ 57,780,680	\$ 44,021,560		\$ 101,802,240	\$ 59,975,620	\$ 46,080,820		\$ 106,056,440
Fund Balance Reserve								
Total Sources of Funds	\$ 57,780,680	\$ 44,021,560		\$ 101,802,240	\$ 59,975,620	\$ 46,080,820		\$ 106,056,440
Operating Expenditures	\$ 65,909,780	\$ 46,418,940		\$ 112,328,720	\$ 64,670,710	\$ 47,366,480		\$ 112,037,190
Cola (4%) Jan 1, 2006								
Total Expenditures					\$ 1,277,000	\$ 1,049,000		\$ 2,326,000
					\$ 65,947,710	\$ 48,415,480		\$ 114,363,190
Operating Deficit	\$ (8,129,100)	\$ (2,397,380)		\$ (10,526,480)	\$ (5,972,090)	\$ (2,334,660)		\$ (8,306,750)
Recommendations to Balance Budget:								
1) Use of Fund Balance	\$ 2,500,000			\$ 2,500,000	\$ 1,500,000	\$ -		\$ 1,500,000
2) Millage Increase \$ Millage	\$ -	\$ -		\$ -	\$ 4,989,490	\$ 1,934,660		\$ 6,924,150
3) Budget Reductions M/O 6.9% and LEF \$3.8%	\$ 3,519,100	\$ 1,497,380		\$ 5,016,480	\$ 1.38	\$ 0.54		\$ 1.92
4) Lapse Salaries	\$ 2,110,000	\$ 900,000		\$ 3,010,000	\$ 800,000	\$ 400,000		\$ 1,200,000
Deficit	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -

GENERAL FUND BALANCE ANALYSIS

AS OF DECEMBER 14, 2005

The City has policy of maintaining a fund balance reserve for working capital and for reserve purposes. The policy covers working capital for an estimated 90 days (actual 54 days).

Fund Balance:		
Audited 12/31/04		
Unreserved		\$21,703,000
<u>Appropriation 2005:</u>		
1) For Contingency \$ 400,000		
Total		(\$400,000)
Total Drawdown 2005	\$400,000	
Balance end of 2005		<u>\$21,303,000</u>
To Fund FY 2006 Budget		
1) Appropriated to Balance		\$ 1,500,000
2) To Fund 4% Salary Increase		<u>\$2,325,570</u>
Total 2006		\$3,825,570
		(\$ 3,825,570)
Balance		\$17,477,430

AUGUSTA, GEORGIA
GENERAL FUND
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenues			
Taxes	\$ 31,085,393	30,740,030	34,811,840
Licenses And Permits	1,359,973	1,452,390	1,453,390
Use of money and property	1,587,762	2,788,918	1,121,860
Charges for Services	13,626,302	14,758,633	15,566,950
Fines and Forfeitures	5,714,633	6,274,510	5,402,000
Intergovernmental Revenue	894,966	540,000	800,000
Contributions and Donations	-	3,050	2,000
Miscellaneous Revenue	718,388	928,480	919,480
Other Financing Sources	408,138	3,319,697	2,796,970
Total	55,395,555	60,805,708	62,874,490
Transfers In	1,970,950	1,970,950	2,414,340
Total Revenues	\$ 57,366,505	62,776,658	65,288,830
Expenditures			
Personal Services & Employee Benefits	\$ 35,298,054	33,832,662	38,092,140
Purchased/Contracted Services	8,280,211	11,553,283	10,466,200
Supplies	5,995,900	6,577,827	6,946,770
Capital Outlay	582,359	664,831	99,200
Interfund/Interdepartmental	1,783,143	1,910,393	1,732,100
Other Costs	6,420,522	6,289,081	6,412,860
Debt Service	65,693	33,600	-
Cost Reimbursement	(149,284)	(135,150)	(115,000)
Non-Departmental	15,857	174,871	673,040
Total	58,292,455	60,901,398	64,307,310
Transfers Out	1,455,794	1,875,260	981,520
Total Expenditures	\$ 59,748,249	62,776,658	65,288,830

**AUGUSTA, GEORGIA
LAW ENFORCEMENT
FISCAL YEAR 2006**

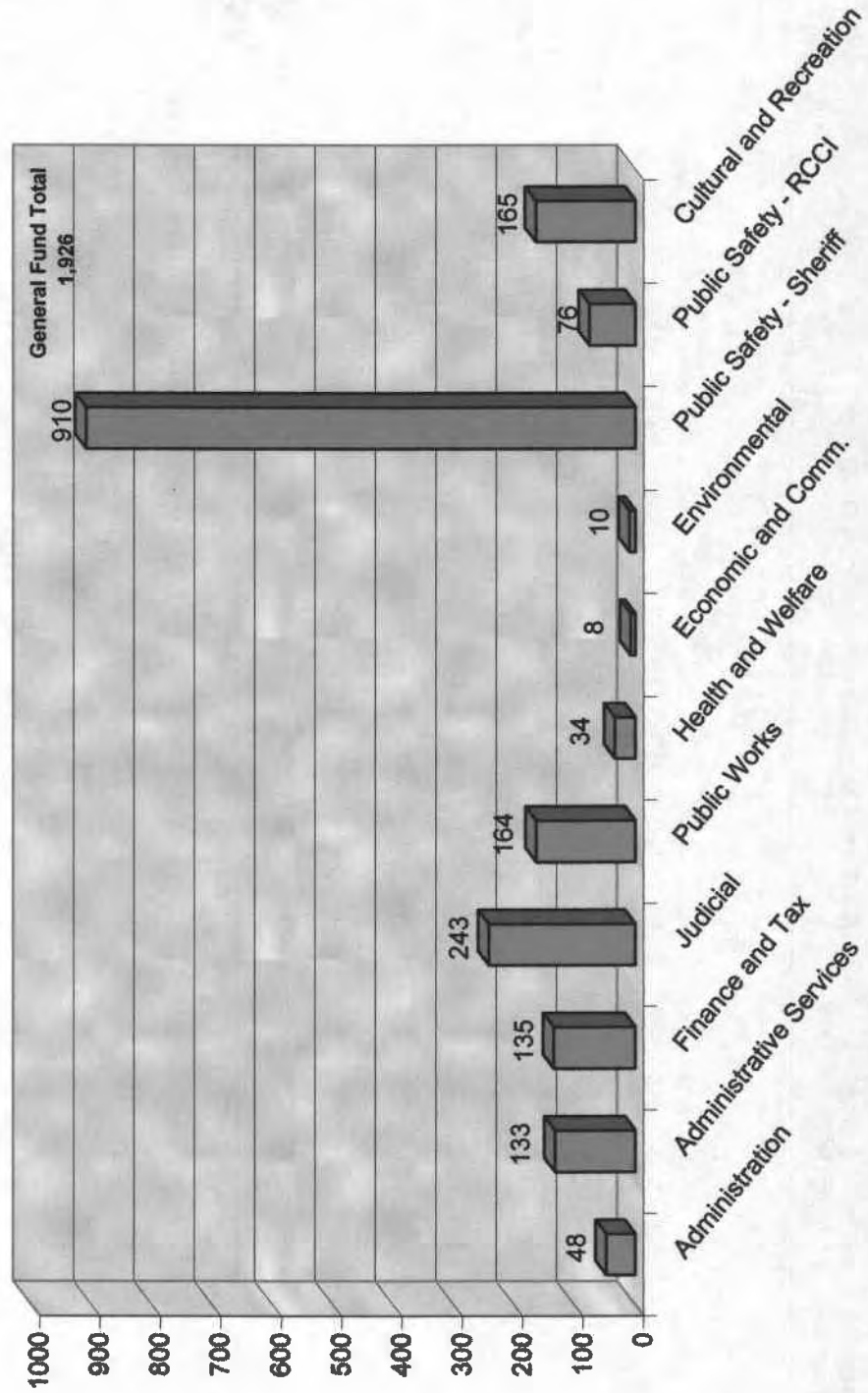
	2003	2005	2006
	Actuals	Budget	Budget
Revenues			
Taxes	\$ 39,824,658	40,453,360	43,884,860
Use of money and property	35,133	10,190	80,000
Charges for Services	871,463	1,038,560	1,151,790
Fines and Forfeitures	559,162	665,200	681,800
Intergovernmental Revenue	(292,408)	(213,000)	(213,000)
Other Financing Sources	1,242,564	174,617	1,048,600
Total	<u>42,240,572</u>	<u>42,128,927</u>	<u>46,634,050</u>
Transfers In	<u>2,359,250</u>	<u>2,359,250</u>	<u>2,430,030</u>
Total Revenues	<u>\$ 44,599,822</u>	<u>44,488,177</u>	<u>49,064,080</u>
Expenditures			
Personal Services & Employee Benefits	\$ 30,066,677	29,917,304	32,928,570
Purchased/Contracted Services	772,708	1,014,071	1,023,650
Supplies	6,390,645	7,320,428	7,823,990
Capital Outlay	1,184,260	121,307	237,410
Interfund/Interdepartmental	5,282,417	5,950,517	5,945,100
Debt Service	0	0	0
Cost Reimbursement	(830,520)	(840,000)	(1,027,400)
Non-Departmental	0	(975,400)	0
Total	<u>42,866,187</u>	<u>42,508,227</u>	<u>46,931,320</u>
Transfers Out	<u>1,650,619</u>	<u>1,979,950</u>	<u>2,132,760</u>
Total Expenditures	<u>\$ 44,516,806</u>	<u>44,488,177</u>	<u>49,064,080</u>

**GENERAL FUND PROPOSED
FY 2006 BUDGET
HIGHLIGHT**

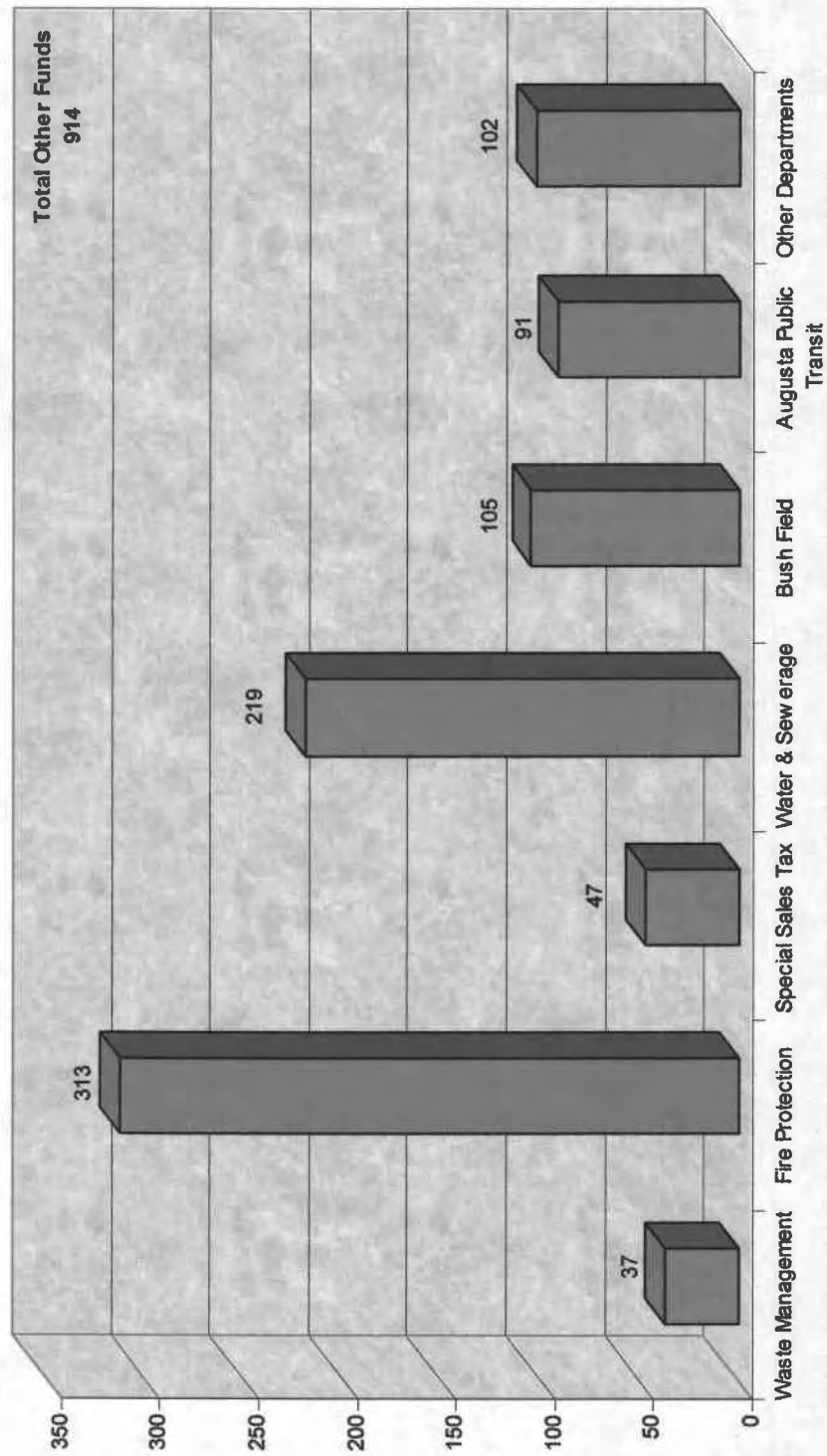
The General Fund Proposed Budget FY 2006 is balanced as follows:

DESCRIPTION	M/O FUNCTION	LAW ENFORCEMENT FUNCTION	TOTAL
Operating Deficit	\$5,972,090	\$2,334,660	\$8,306,750
Use of Fund Balance	\$1,500,000	\$0	\$1,500,000
Lapse Salaries- 120 days MMP	\$800,000	\$400,000	\$1,200,000
Millage Increase	\$4,989,490	\$1,934,660	\$6,924,150
Total	\$5,972,090	\$7,334,660	\$8,306,750
Millage Request	1.38	.54	1.92
Millage Cap			2.07
Millage Required			.15

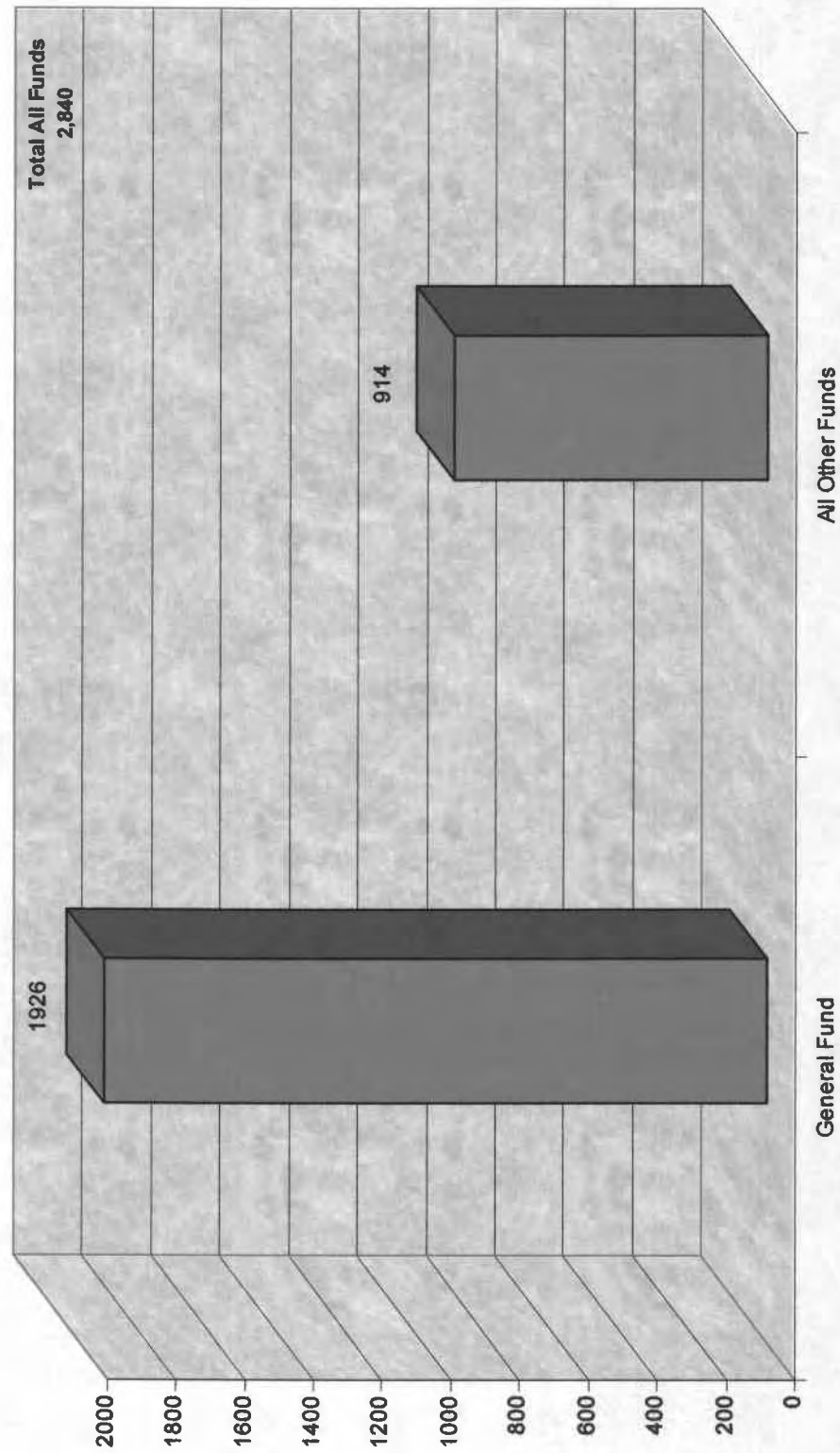
**Augusta Georgia
Finance Department
Personnel - Authorized Positions
General Fund (M/O & LEF)
FY 2006**



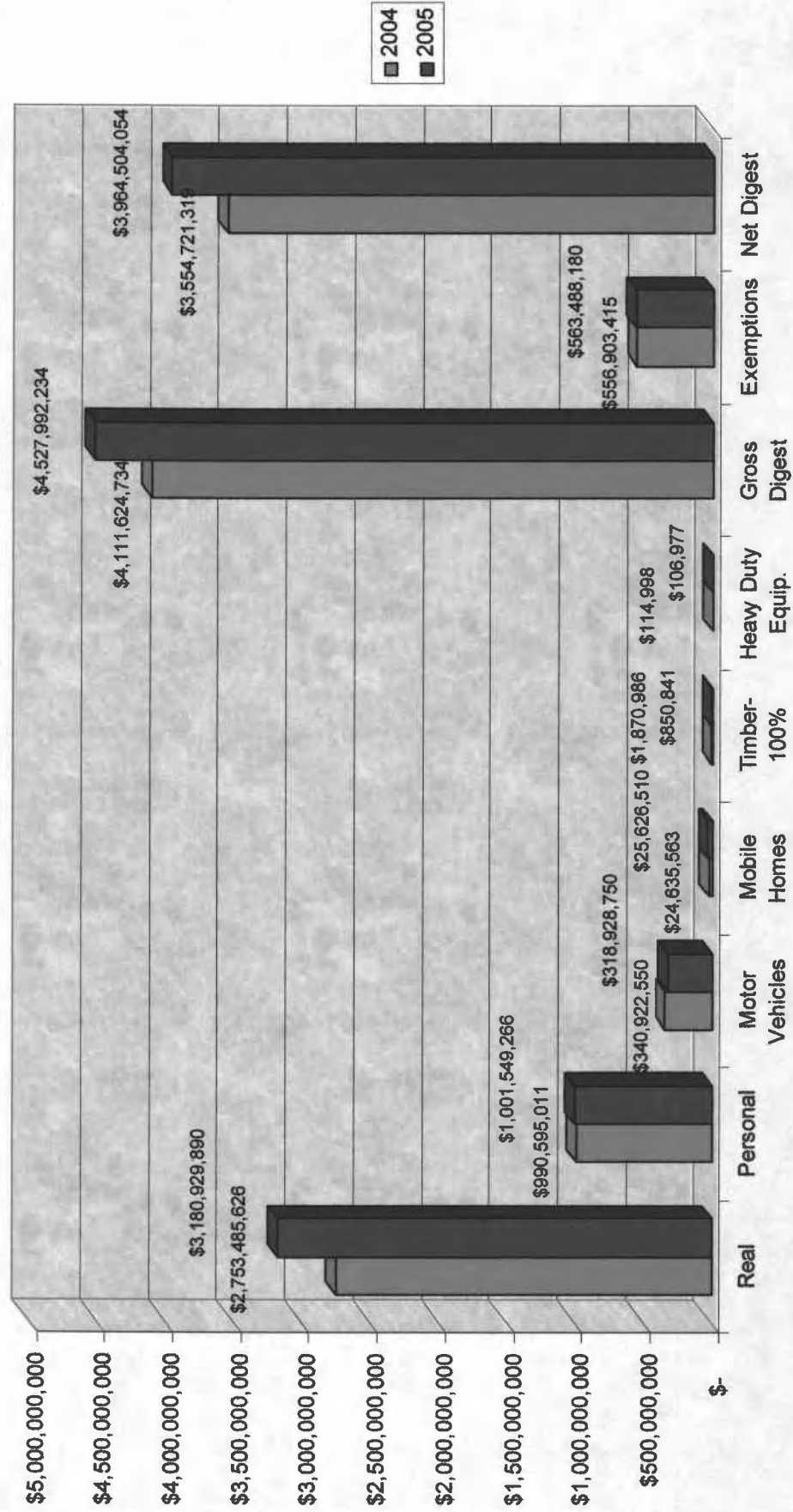
Augusta Georgia
Finance Department
Personnel - Authorized Positions
(All Funds Other Than General Fund)
FY 2006



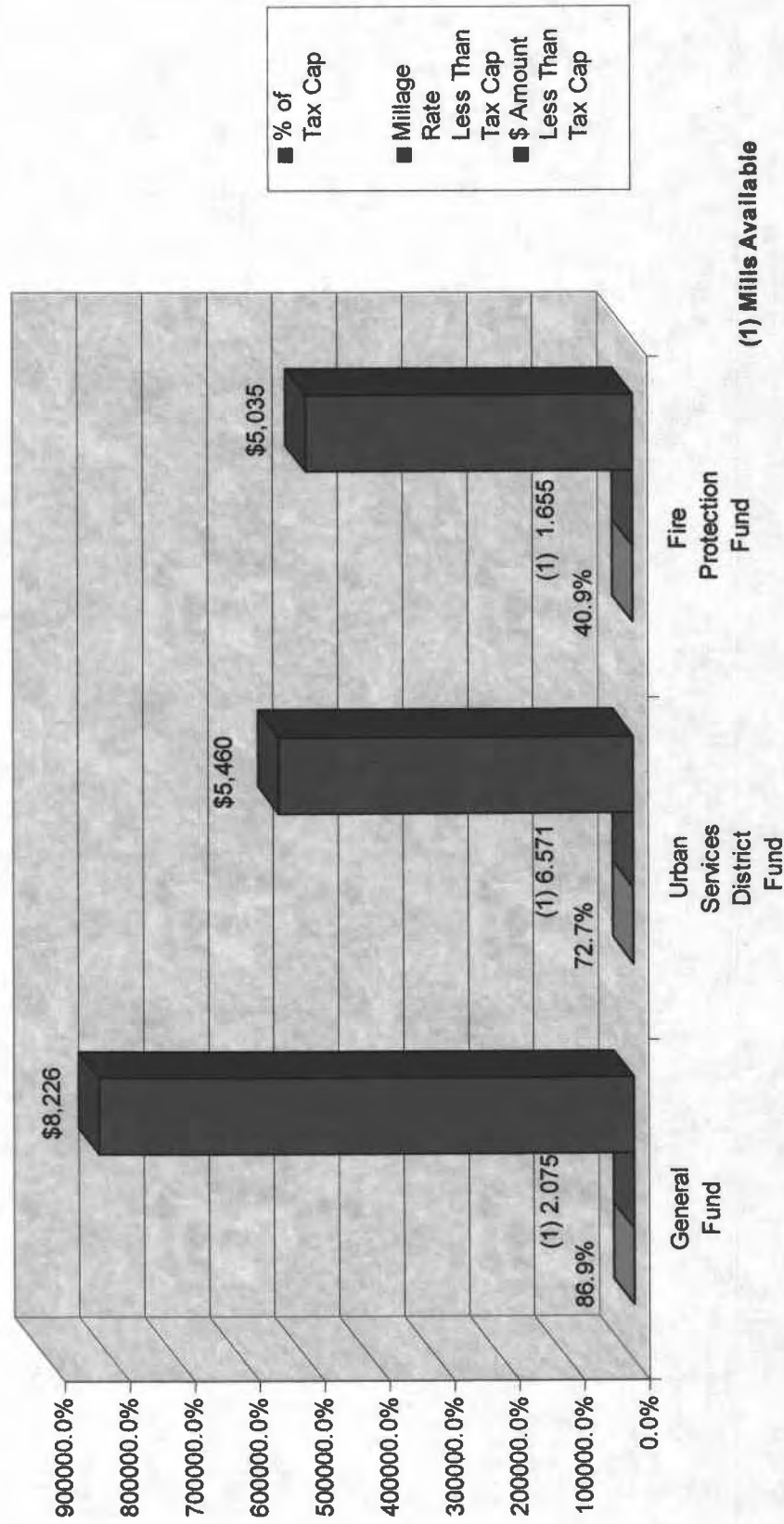
Augusta Georgia
Finance Department
Personnel-Authorized Positions
All Funds
FY 2006



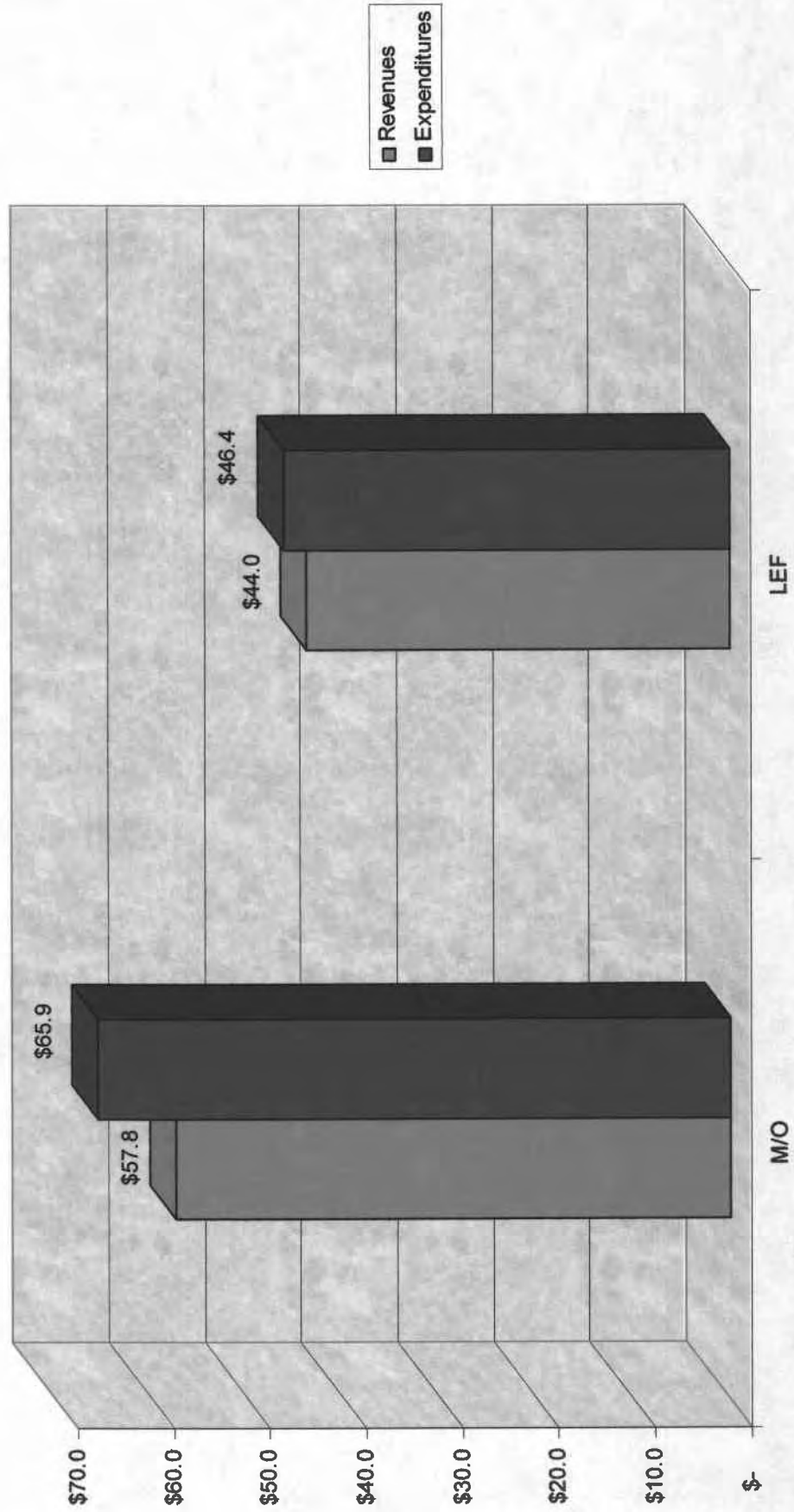
**Augusta Georgia
Finance Department
Tax Digest
2004 - 2005 Comparison**



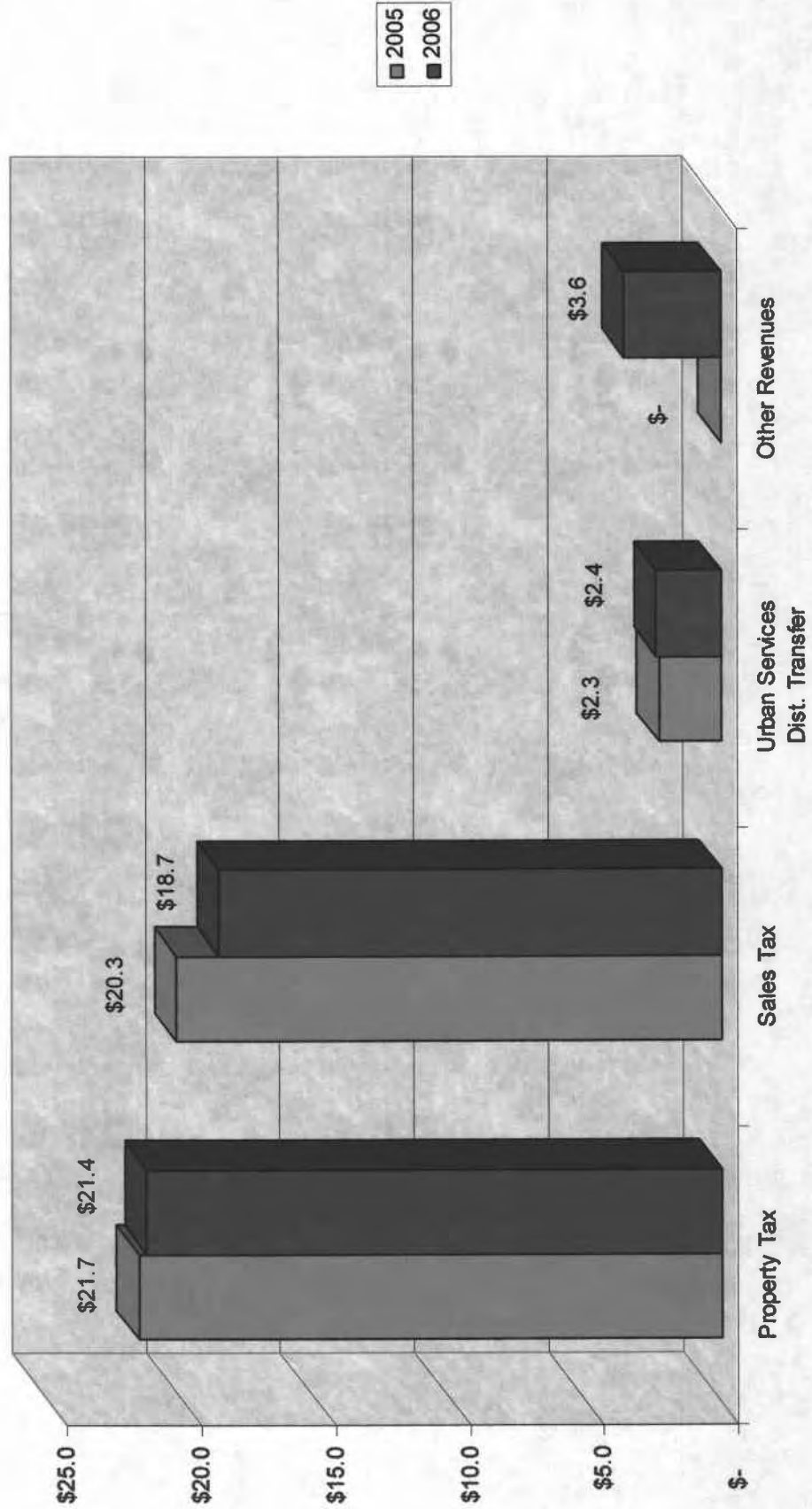
Augusta Georgia
Finance Department
Tax Cap Calculation
FY 2005
(in millions)



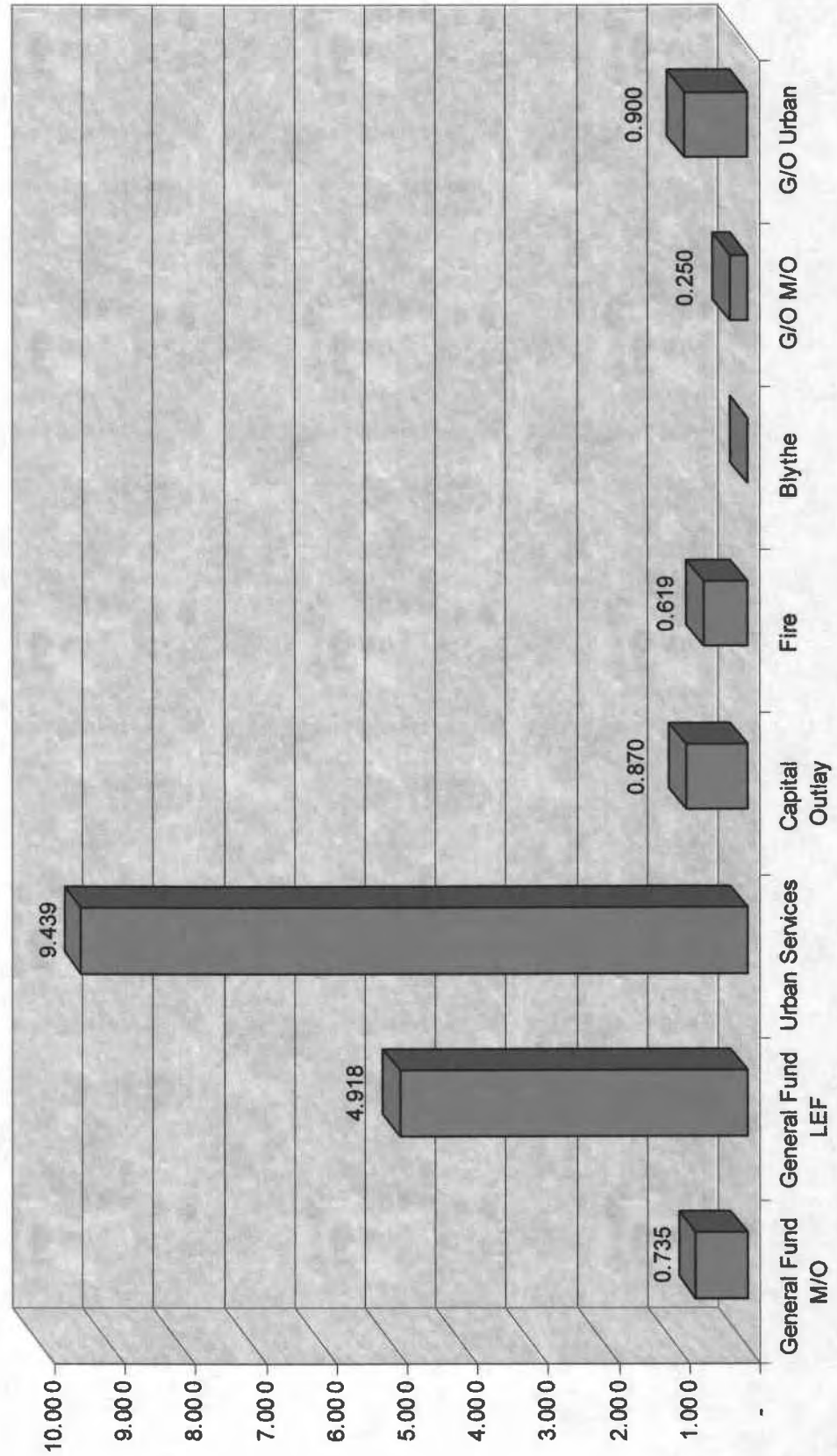
Augusta Georgia
 Finance Department
 Adopted Budget
 FY 2005
 (in Millions)



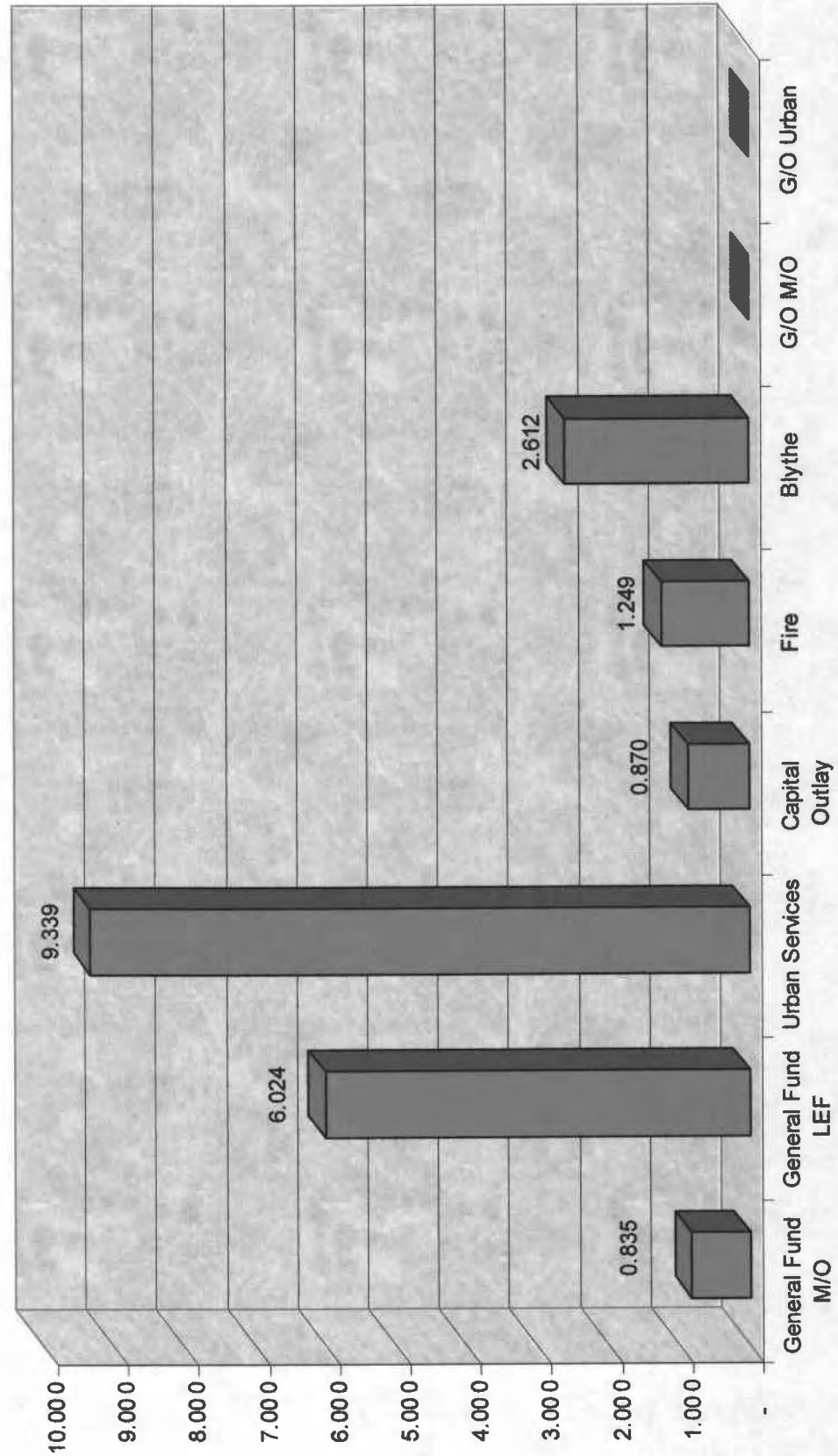
**Augusta Georgia
Finance Department
Law Enforcement Revenue
Year 2005 - 2006
(in Millions)**



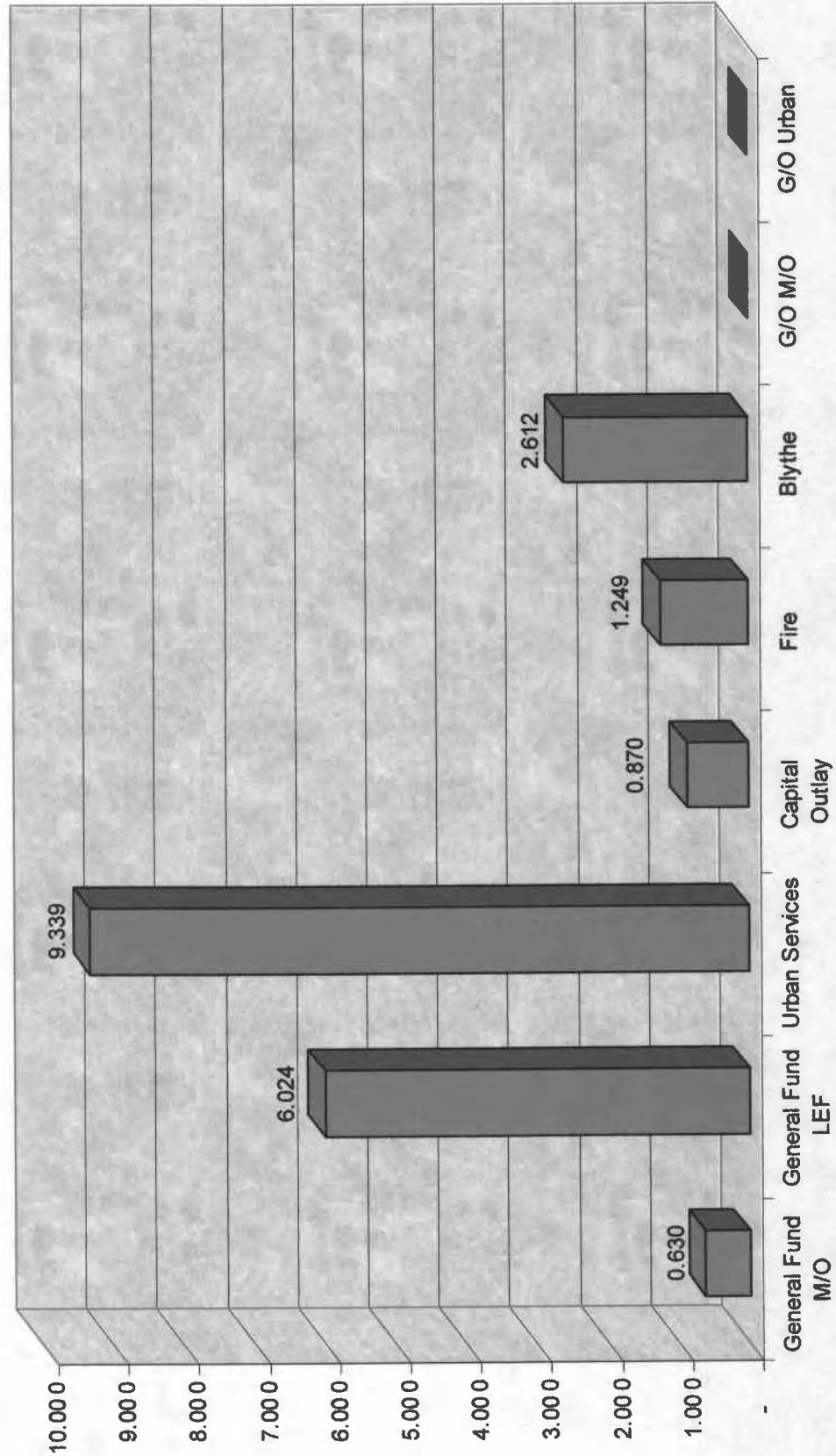
Augusta Georgia
 Finance Department
 Millage Summary
 FY 2001



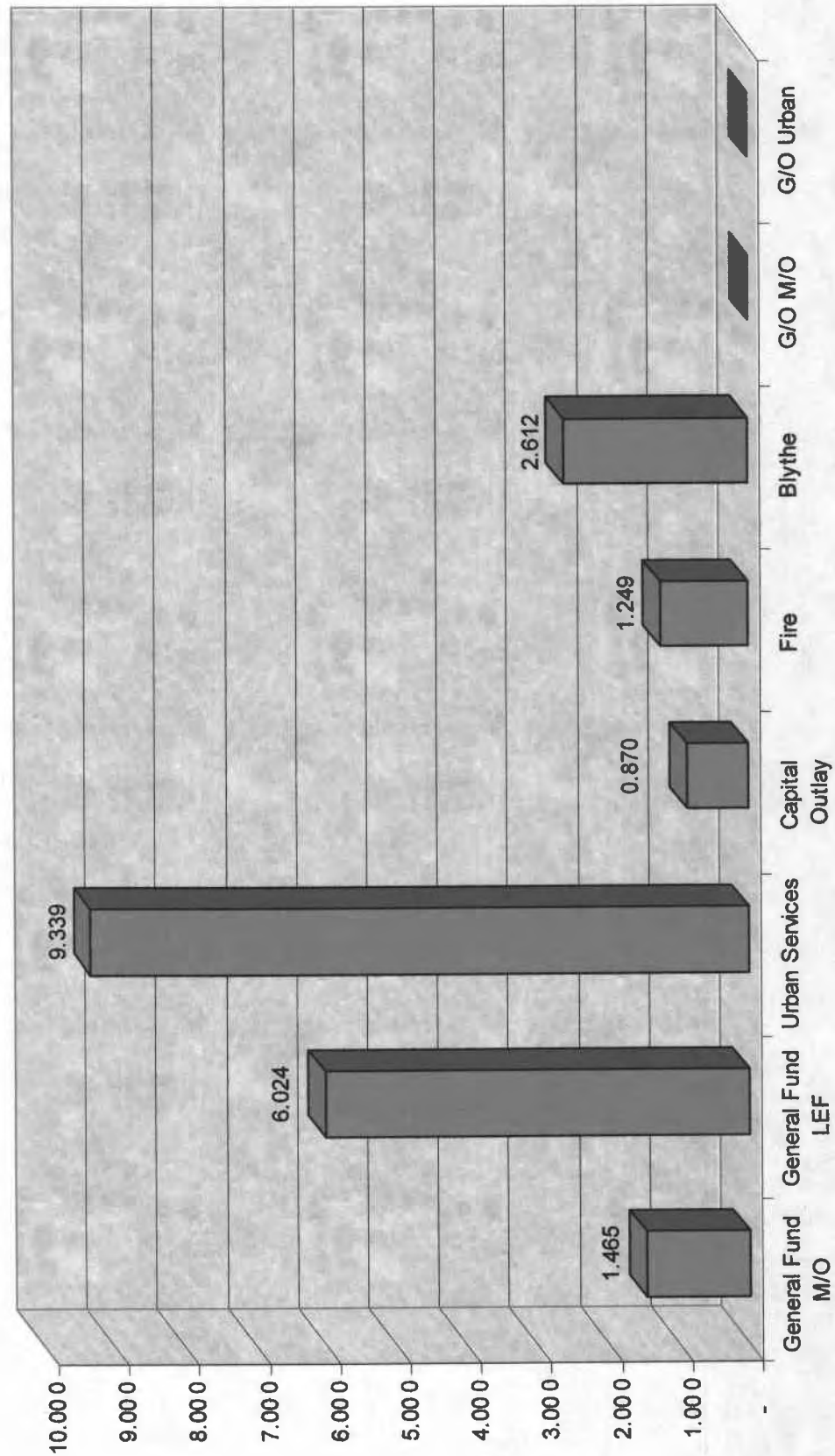
Augusta Georgia
Finance Department
Millage Summary
FY 2002



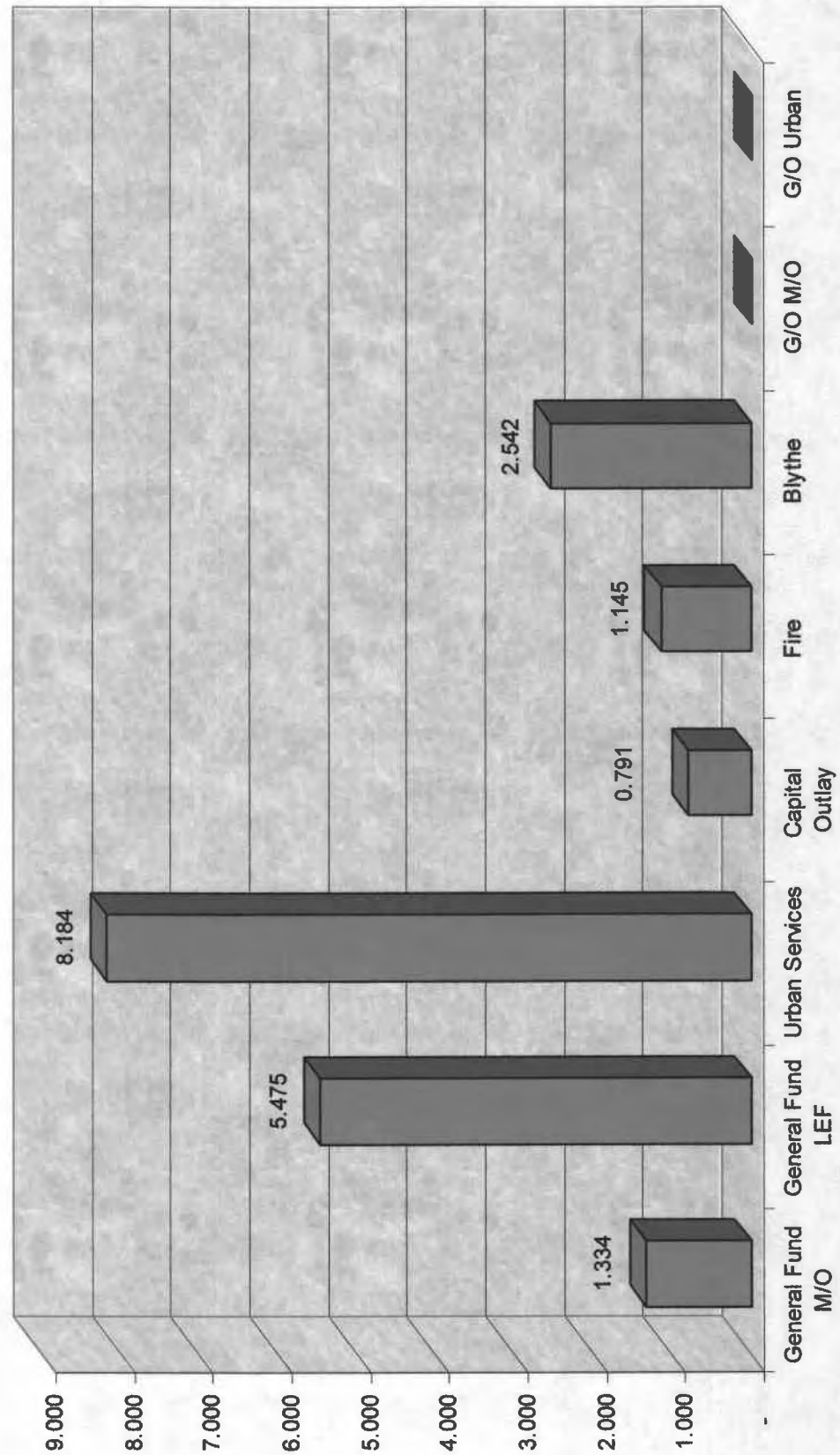
Augusta Georgia
 Finance Department
 Millage Summary
 FY 2003



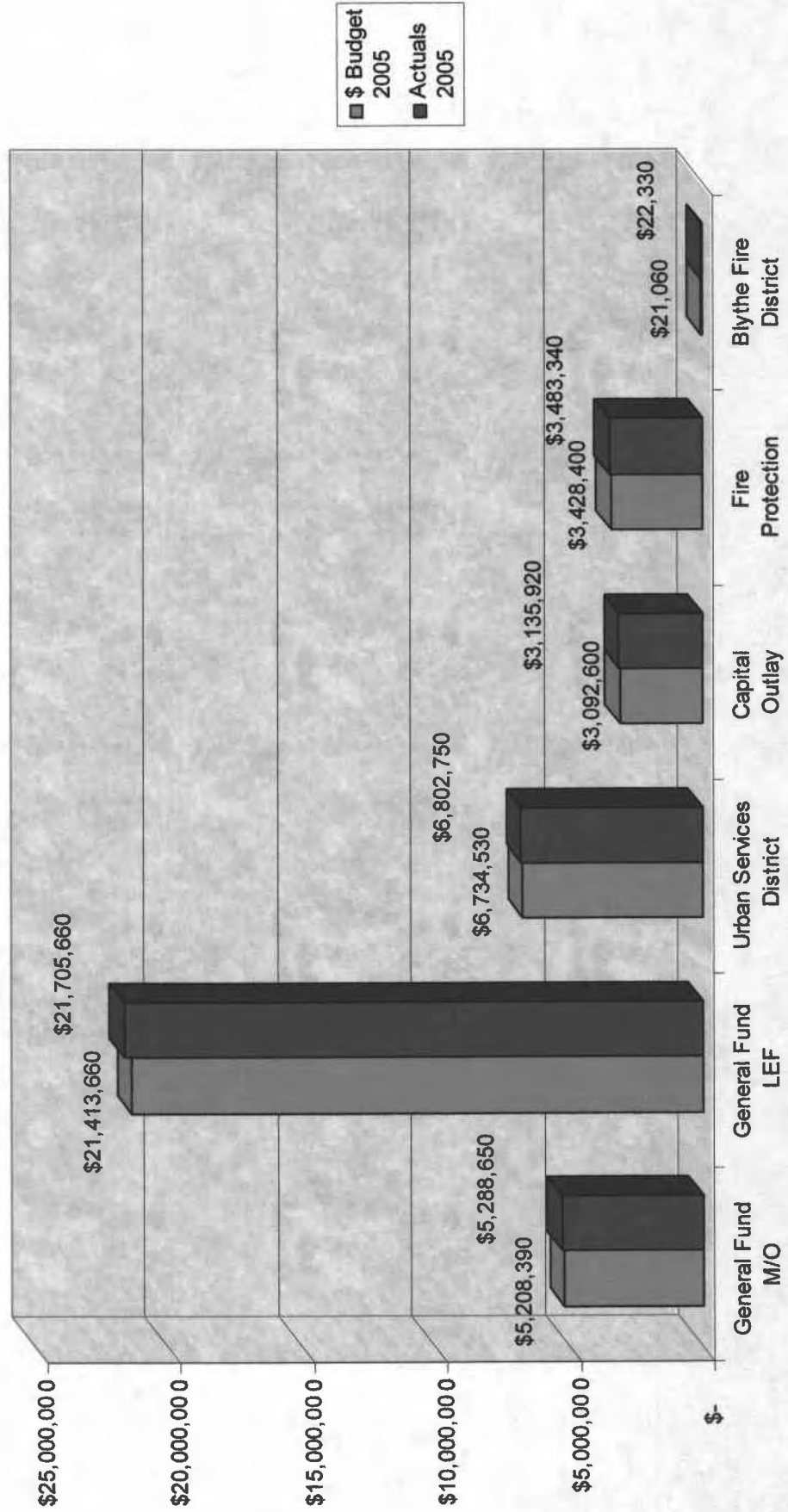
Augusta Georgia
Finance Department
Millage Summary
FY 2004



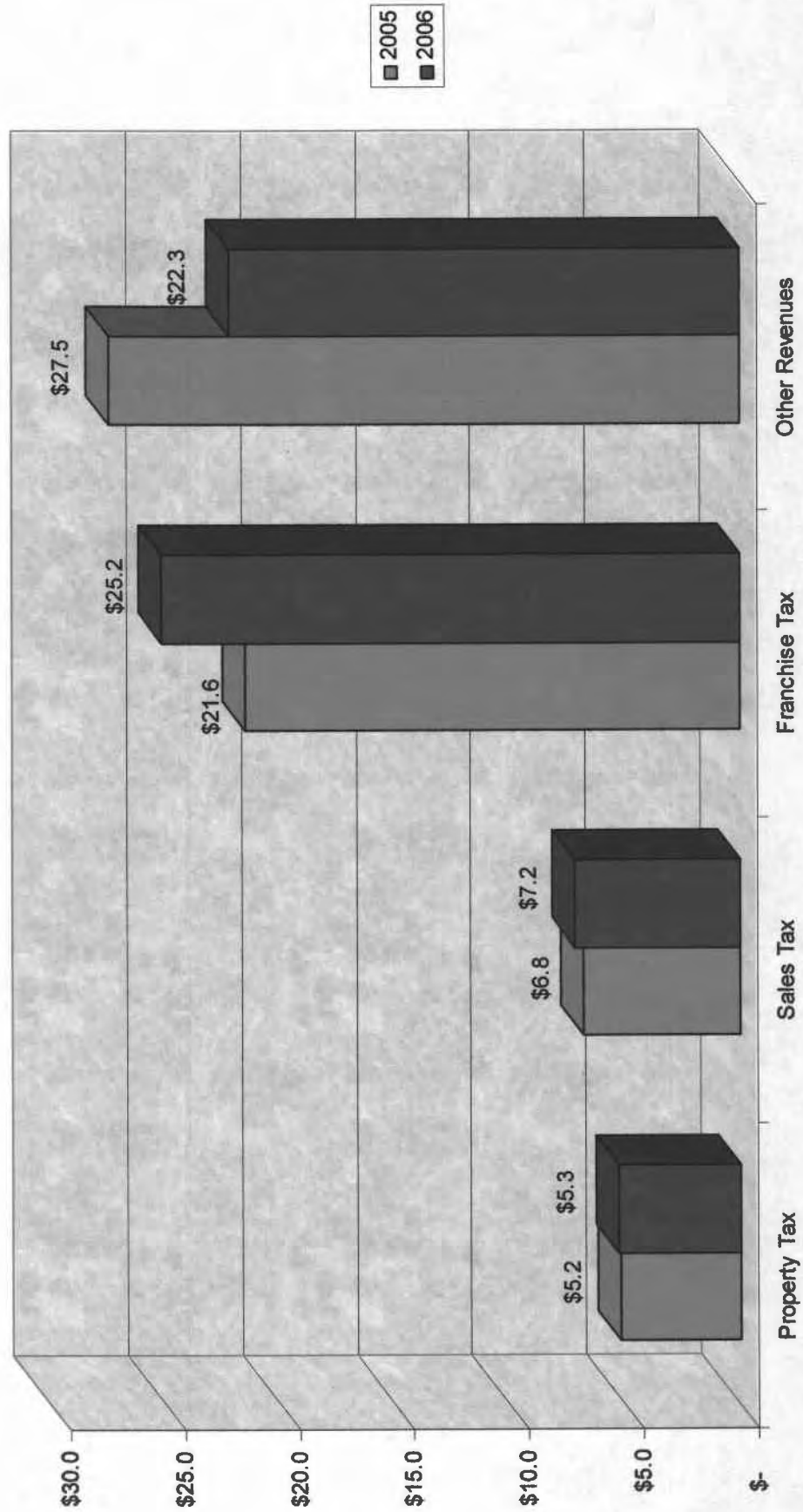
Augusta Georgia
Finance Department
Millage Summary
FY 2005



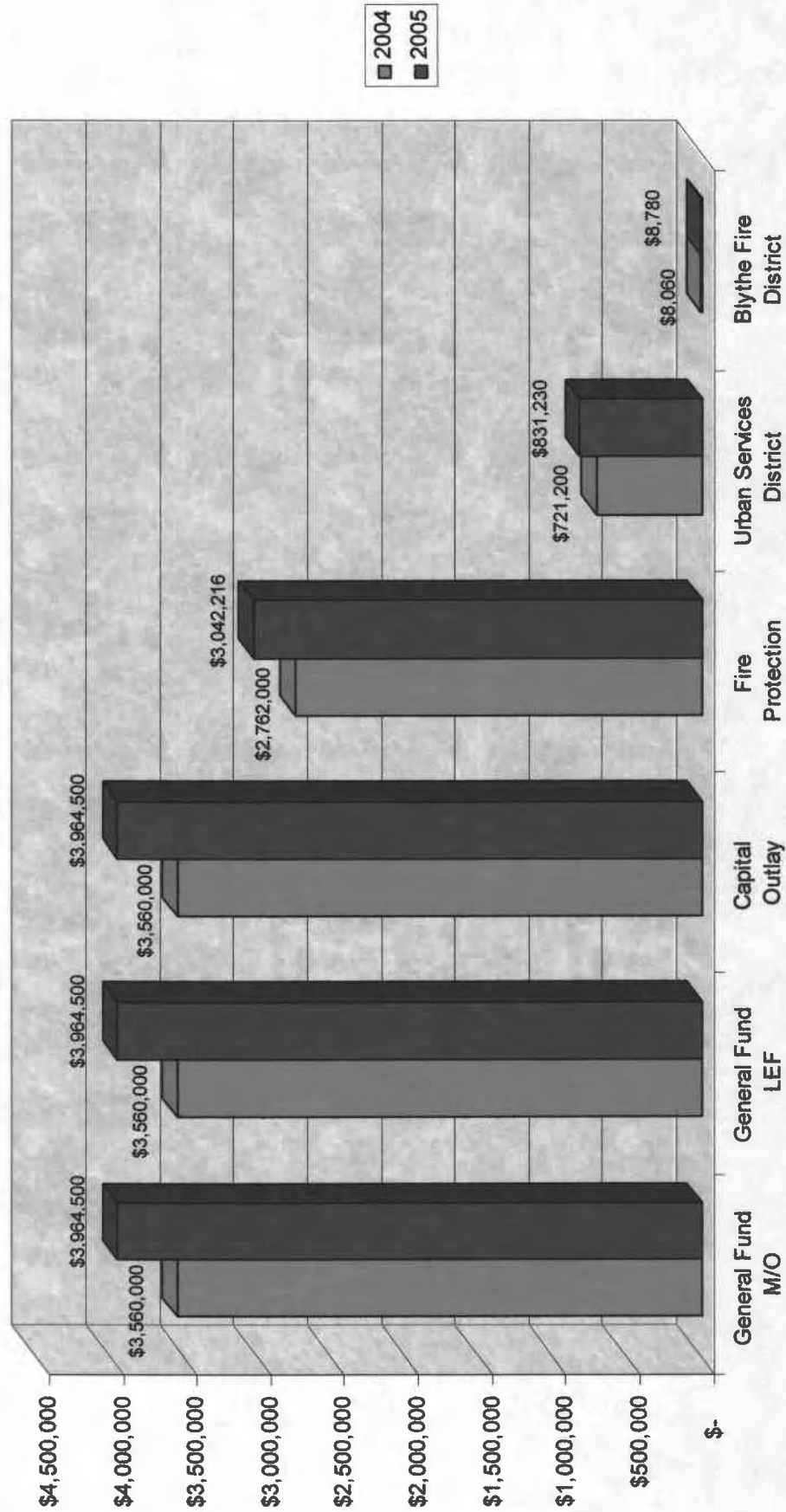
**Augusta Georgia
Finance Department
Millage Impact Analysis
Budget and Actual Revenues
FY2005**



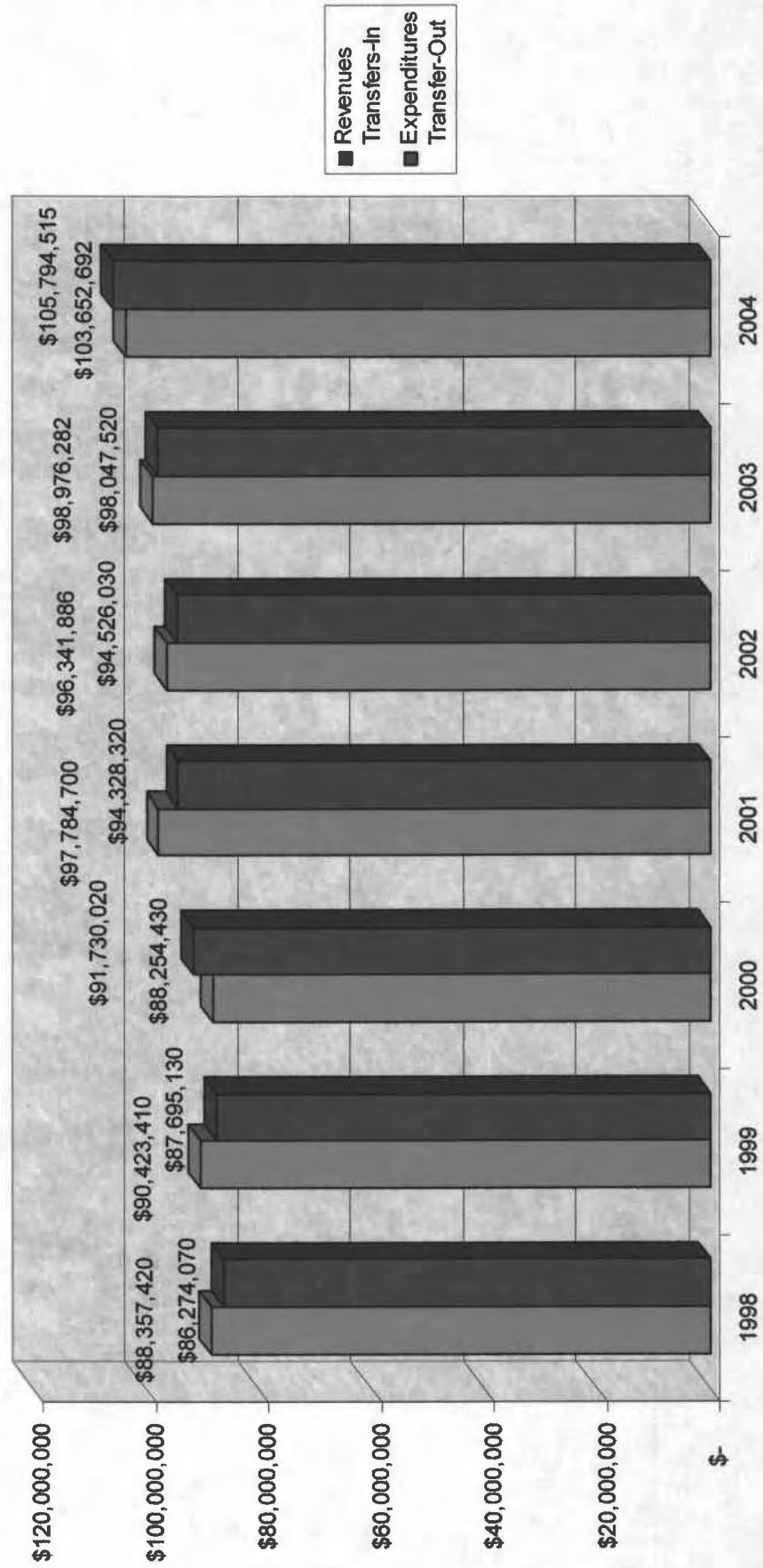
**Augusta Georgia
Finance Department
General Fund Revenues
Year 2005-2006
(in Millions)**



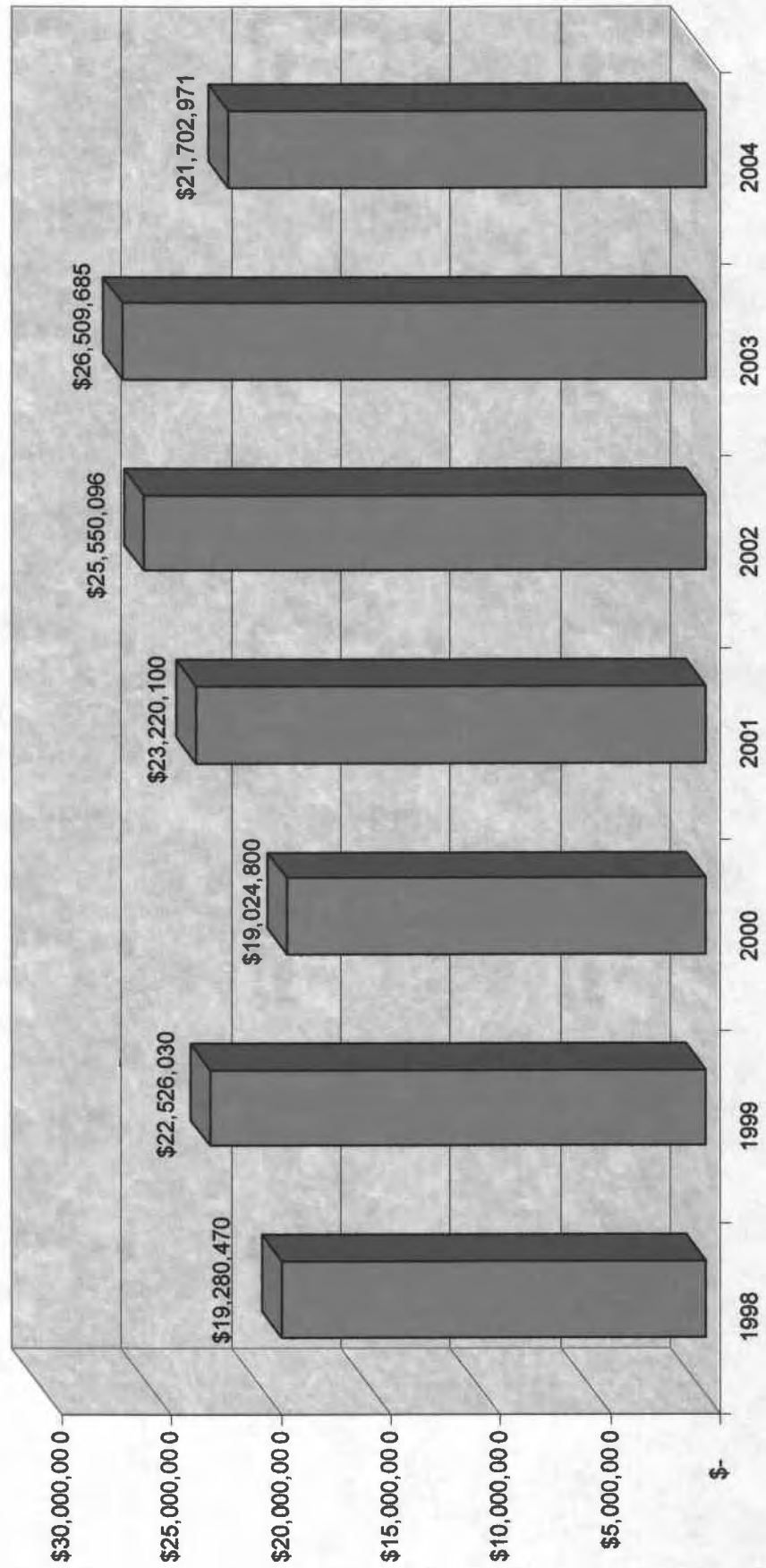
**Augusta Georgia
Finance Department
Millage Analysis
Year 2004-2005
(Value of one mill)**



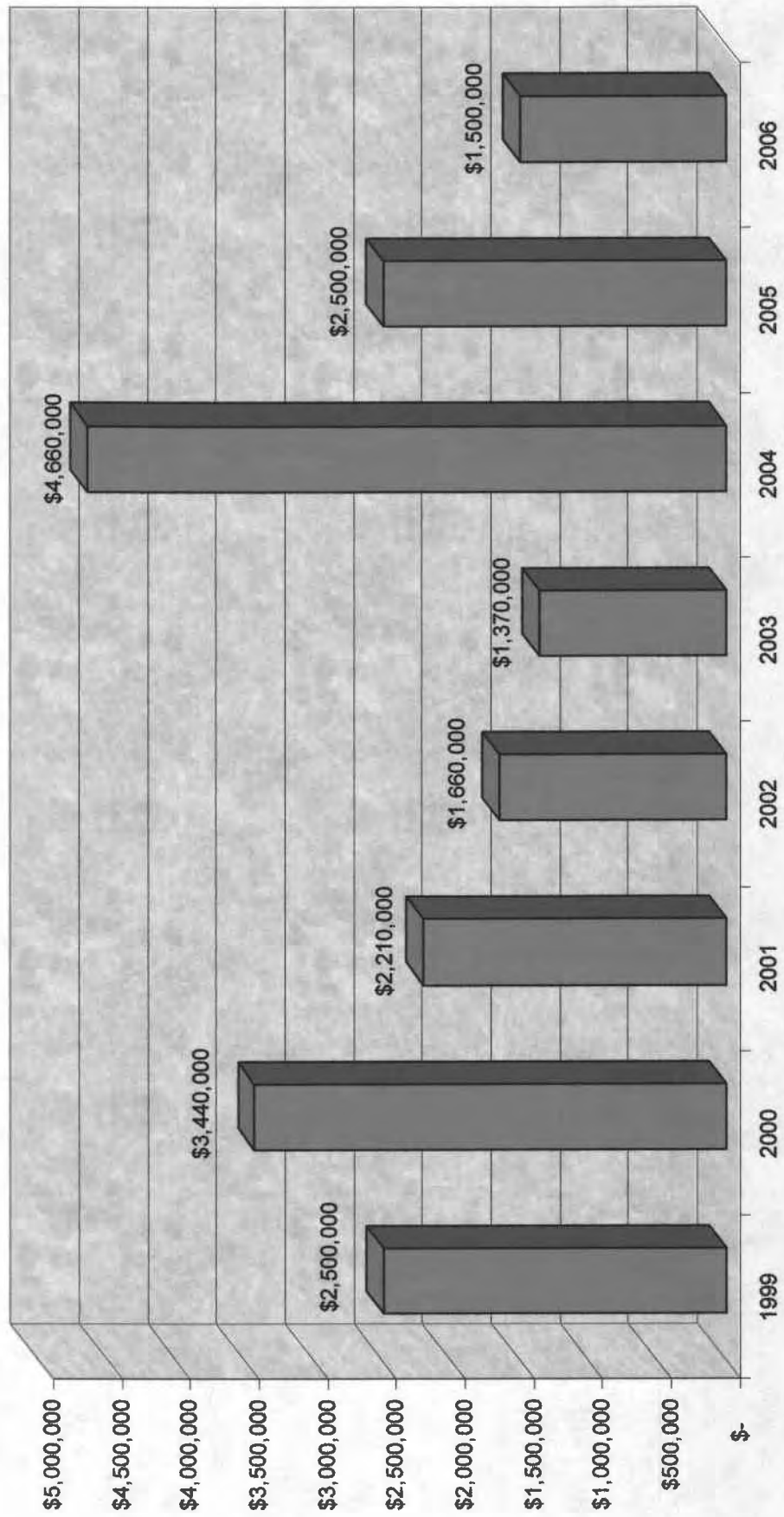
**Augusta Georgia
Finance Department
Revenues - Expenditures
Year 1998-2004
General Fund - Audited**



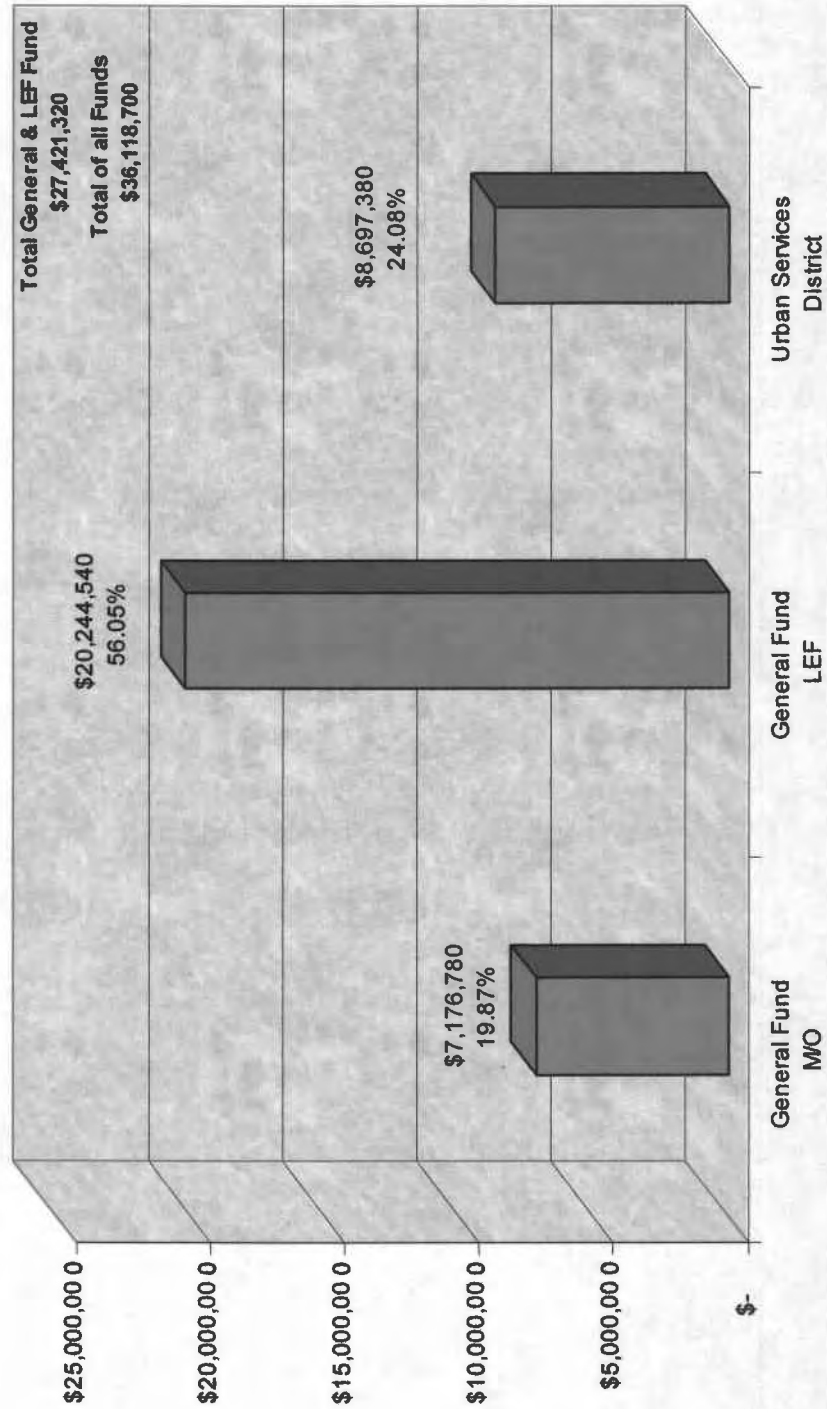
Augusta Georgia
Finance Department
Unreserved Fund Balance
Year 1998-2004
General Fund-Audited



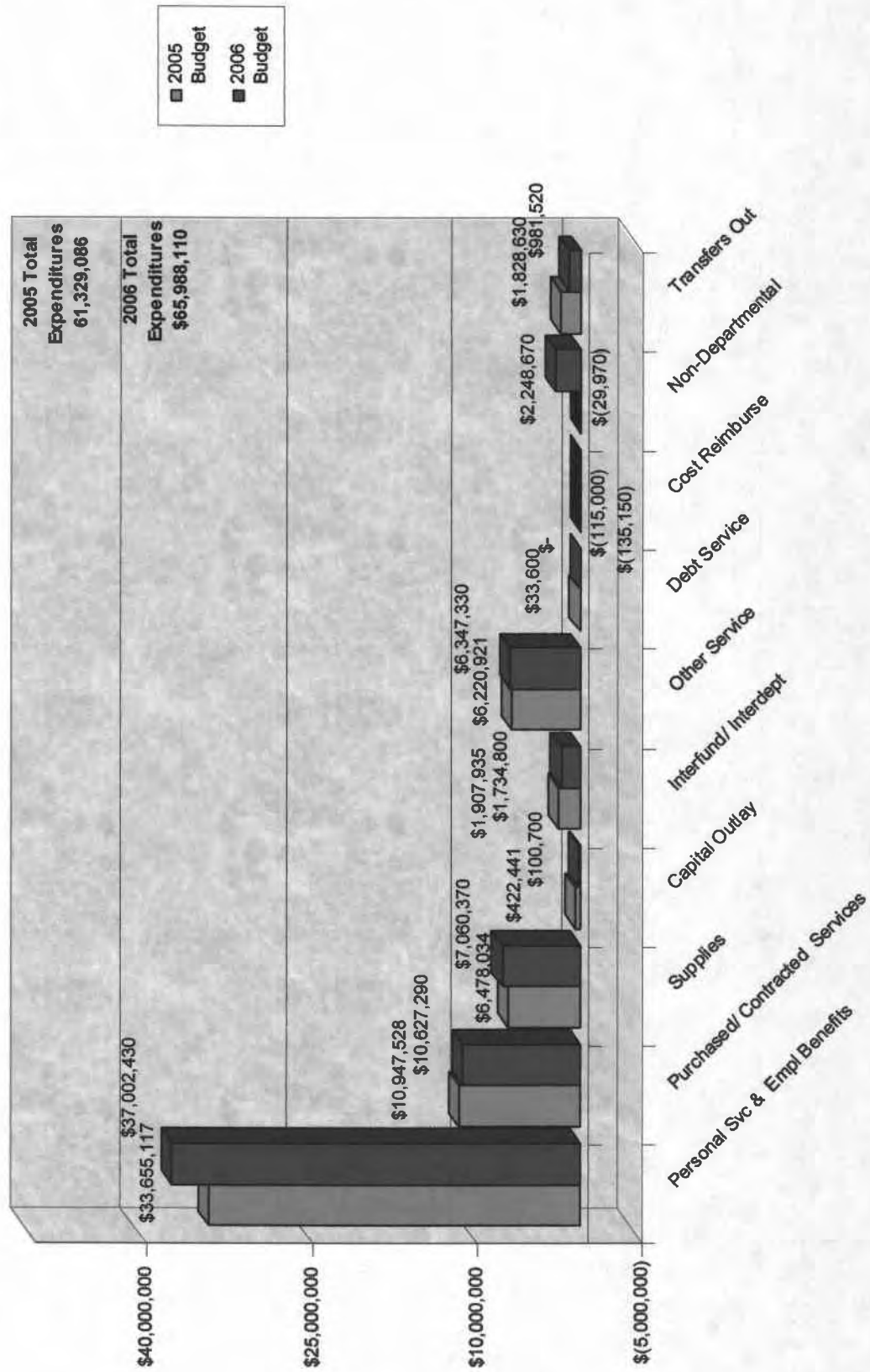
Augusta Georgia
Finance Department
Budget - By Year
Year 1999-2006
General Fund Use of Fund Balance



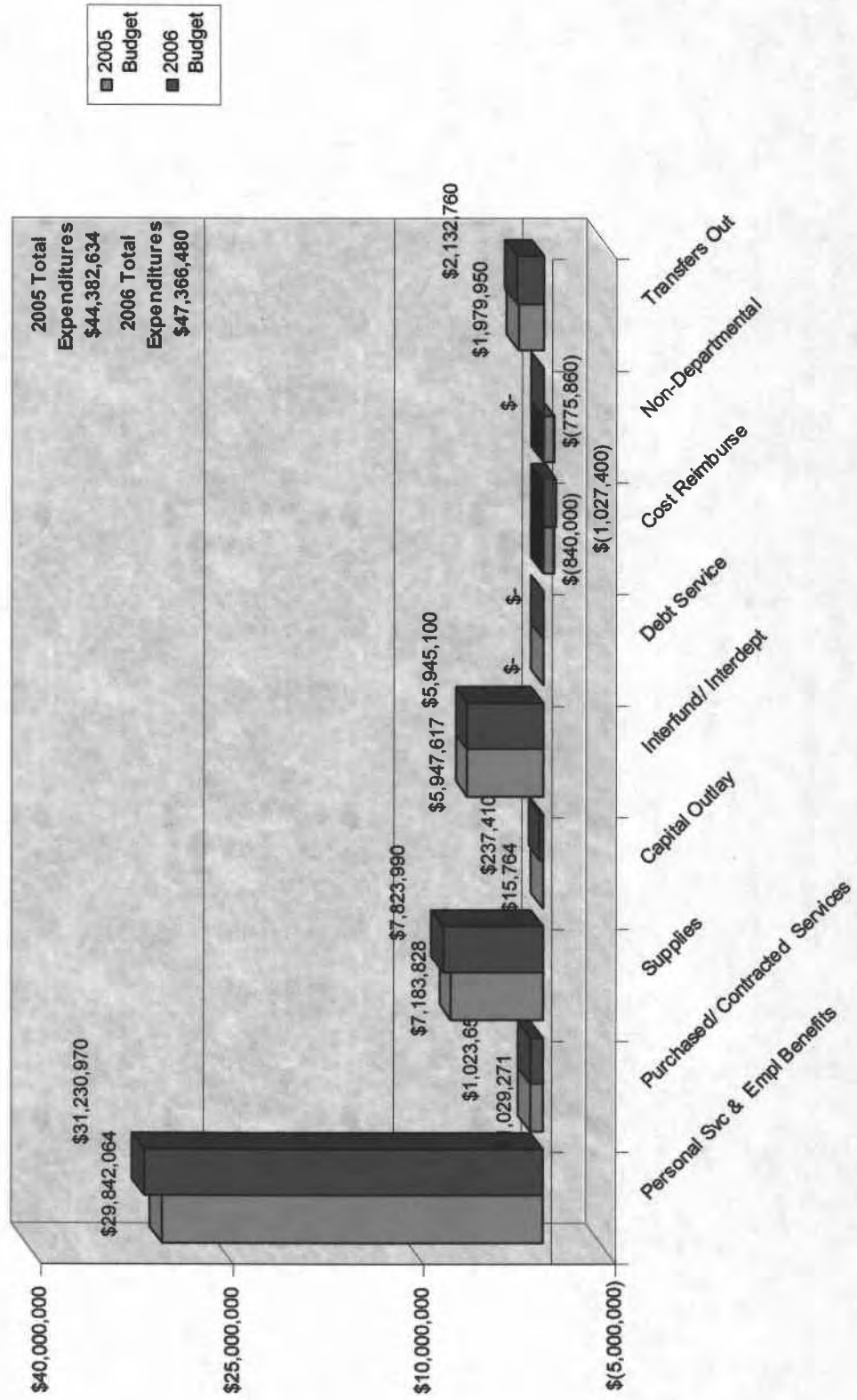
Augusta Georgia
Finance Department
Budget - LOST Revenues
Local Option Sales Tax
FY 2006



**Augusta Georgia
Finance Department
General Fund Expenditures
FY 2006**



**Augusta Georgia
Finance Department
Law Enforcement Expenditures
FY 2006**





Elected Officials

Mayor Willie Mays, III (Interim) (Jan-Nov 2005)

1221 James Brown Blvd.
Augusta, Georgia 30901

Mayor Deke Copenhaver (Dec 2005 – Present)

7 Conifer Square
Augusta, Georgia 30909

Betty Beard – District One

One Seventh St., Suite 1703
River Place Condos
Augusta, Georgia 30901
(706) 724-0916 (Home)
(706) 832-8331 (Message Ctr)

Barbara Sims – District Three

10 Retreat Road
Augusta, Georgia 30901
(706) 733-1410 (Home)

Bobby Hankerson – District 5

3312 Balkcom Drive
Augusta, Georgia 30906
(706) 790-9199 (Home)
(706) 855-2401 (Pager)
(706) 771-6006 (Pager)

Tommy Boyles – District 7

2711 Boar's Head Drive
Augusta, Georgia 30907
(706) 863-5249 (Home)
(706) 821-1838 (Fax)
(706) 771-6006 (Pager)

Freddie Handy – District 9

2700 Richmond Hill Road
Augusta, Georgia 30901
(706) 790-9316 (Home)

Marion Williams – District Two

Mayor Pro-Tempore
1941 Kratha Drive
Augusta, Georgia 30906
(706) 733-2128 (Home)
(706) 821-1838 (Fax)

Richard Colclough – District Four

3508 Monte Carlo Drive
Augusta, Georgia 30906
(706) 821-1823 (Bus)
(706) 821-1838 (Fax)

Andy Cheek – District 6

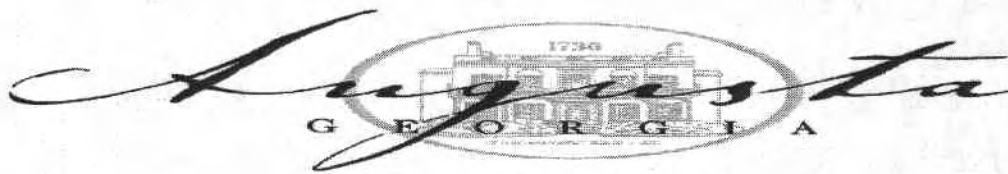
2129 Howard Road
Augusta, Georgia 30906
(706) 796-0078 (Home)

Jimmy Smith – District 8

1332 Brown Road
Augusta, Georgia 30815
(706) 798-3890 (Home)

Don Grantham – District 10

808 Quail Court
Augusta, Georgia 30909
(706) 738-2331 (Home)
(706) 738-77863 (Bus)
(706) 733-4741 (Fax)



Appointed Officials December 31, 2006

Frederick L. Russell
Administrator

530 Greene Street – Rm 801
Augusta, Georgia 30911
(706) 821-2400
(706) 821-2819 (Fax)

Robert Leverett
Interim Deputy Administrator

530 Greene Street – Rm 801
Augusta, Georgia 30911
(706) 821-2400
(706) 821-2819 (Fax)

David Persaud
Finance Director

530 Greene Street – Rm 207
Augusta, Georgia 30911
(706) 821-2429
(706) 821-2502 (Fax)

Tameka Allen
Interim Deputy Administrator

530 Greene Street – Rm 801
Augusta, Georgia 30911
(706) 821-2400
(706) 821-2819 (Fax)

Lena Bonner
Clerk of Commission

530 Greene Street – Rm 806
Augusta, Georgia 30911
(706) 821-1820
(706) 821-1838 (Fax)

Steve Sheperd
County Attorney

701 Greene Street
Augusta, Georgia 30903
(706) 736-8884
(706) 722-4817 (Fax)



MISSION

To provide to all its citizens cost-effective, high quality government services in an environment which enhances the economic well-being and quality of life in Augusta Metropolitan Area.

BELIEFS

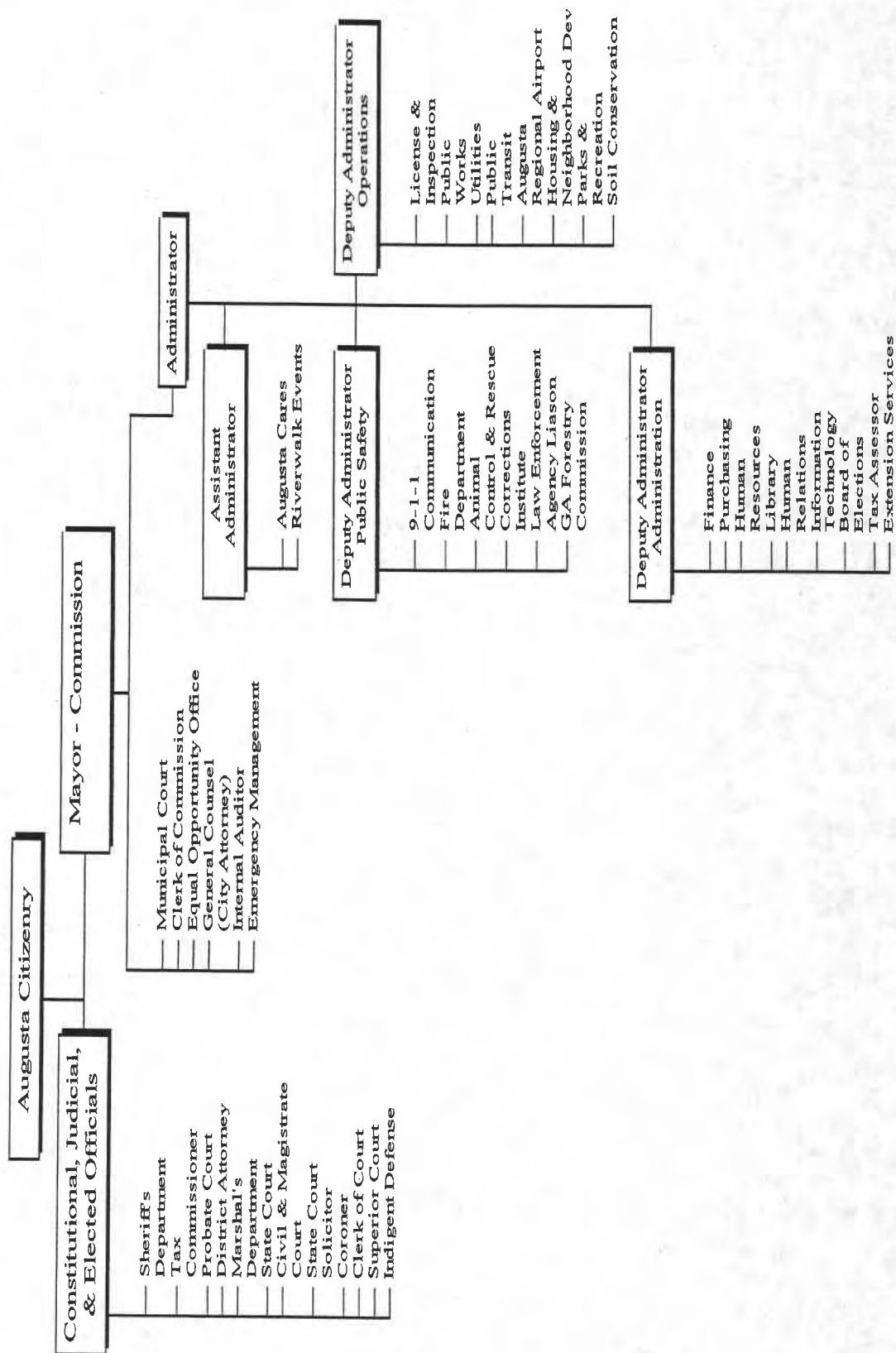
WE BELIEVE that open, honest communications with the public and among governing officials will assure the accomplishment of our community objectives.

WE BELIEVE that to be successful the process of government must include all citizens.

WE BELIEVE that government should employ good business practices resulting in efficiency, accountability, and performance measurement.

WE BELIEVE that citizens who are provided government services should be viewed as "our customers" and treated in a manner which is responsive, courteous, and efficient.

Augusta, GA Organizational Chart



AUGUSTA-RICHMOND COUNTY, GEORGIA

**BUDGET PROCESS,
BUDGETARY GUIDELINES
AND BUDGET CALENDAR
FY 2006**

AUGUSTA-RICHMOND COUNTY

FY 2006 BUDGET

THE BUDGET PROCESS

The budget has several major purposes. It converts the City's long-range plans and policies into services and programs; serves as a vehicle to communicate these plans to the public; details the costs of City services and programs; and, outlines the revenues (taxes and fees) that support the City's services, including the rate of taxation for the coming fiscal year. Once the budget has been adopted by the Board of Commissioners, it becomes a work plan of objectives to be accomplished during the next fiscal year.

The budget process begins in the spring of each year with the development of the Operating Agency, Capital Construction, and Contributory Budget Manuals which embody the budget formulation guidelines. This manual provides specific guidelines, such as inflation factors and computation/projection methodologies. Based on these guidelines, all City departments and agencies prepare their funding requests and submit them to the Department of Finance in June for review and analysis.

Departments and agencies submitted detailed operating budget requests to the Budget Office in the Finance Department on July 1, 2004, in accordance with procedures established by the Budget Calendar. The budget requests of City agencies and departments included basic and additional requests. Basic requests are requests to finance currently mandated or authorized services within guidelines, or ongoing expenditures. Additional requests are over and above the basic 2004 service levels.

After analyzing the budget requests, Budget staff met with the Interim Administrator, department heads and agency heads during the month of August for review of their request. The Interim Administrator's proposed FY 2005 Budget reflected his consideration of these recommendations in light of revenue projections and real property assessments, and his top priority initiatives are reflected in the Budget Message. The ranking of supplemental (wish list) requests in the budget document generally reflects the department or agency head's priority ranking as submitted to the Budget Office.

As presented to the Augusta-Richmond County Commission, the Proposed Budget is intended to provide the resources necessary to continue current services. In his Budget Message, the Interim Administrator may also recommend adjustments to the general property tax rates and user fees necessary to finance these services and identifies high priority needs, new initiatives and program changes that the Augusta-Richmond County Commission may wish to consider during its deliberations on the budget. These and other issues brought forward at the public hearing on the budget were addressed during the City Commission budget work sessions in October-November 2004. After careful deliberation, the Proposed Budget, as modified for additions and deletions that are summarized in the Final Add/Delete List, will be adopted by City Commission on November 16, 2004. The Final Add/Delete List can be found in the Budget Recommendation and Budget Reclassification on proposed budget and adopted budget.

2006 BUDGET CALENDAR

MARCH 2005

March 2005 Commission approves FY 2006 Budget Calendar.

APRIL 2005

April 2005 Finance Develop FY 2006 Budget Instructions Package.

MAY 2005

May 31, 2005 Distribution of Budget Handbook with Instructions.

JULY 2005

July 15, 2005 Departmental Budgets due to Finance. Budget analysts begin review of proposed budgets for budget hearings.
Revenue Estimates completed.

AUGUST 2005

August 8, 2005-
August 19, 2005 Two weeks of Budget Hearings with Departments
Budget hearings would be lead by the Finance Department with a report of new programs and personnel submitted to Administrator at conclusion of hearings. Administrator would be aware of all budget hearings, however his attendance would not be mandatory. A representative of the administrator's office would be in all hearings.

SEPTEMBER 2005

September 12, 2005 Primary budget summary of reviews from Finance department presented to Administrator. Revenue Estimates Revised.

OCTOBER 2005

October 17, 2005 FY 2006 Budget presented to Augusta-Richmond County Commission by the Administrator.

NOVEMBER 2005

November 1, 2005 *PUBLIC TOWN MEETING/COMMISSION WORKSHOP*
Public Hearing of 2006 Budget.

November 15, 2005 Adoption of the FY 2006 Budget by ARC Commission.

JANUARY 2006

January 1, 2006 Effective date for the Fiscal Year 2006 Budget.

BUDGETS AND BUDGETARY ACCOUNTING

The Augusta-Richmond County follows these procedures in establishing the budgetary process and data reflected in this report.

- 1) Departments and Agencies submit detailed budget requests to the Budget Office in the Finance Department, which reviews and compiles the request and makes recommendations to the Administrator.
- 2) The Administrator submits a balanced budget to the Finance Committee.
- 3) The Administrator submits a proposed balanced budget to the Augusta-Richmond County Commission in October 2005.
- 4) The Augusta-Richmond County Commissioners hold such public workshops as it deems necessary and holds an advertised public hearing on the proposed budget at which the first reading of the budget resolution occurs. The budget is finally adopted at a regular Board meeting, advertised in accordance with State law prior to January first.
- 5) Formal budgetary integration is employed for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds.
- 6) Budgets for governmental fund types are maintained on a basis consistent with generally accepted accounting principles.
- 7) The Administrator and Finance Director are authorized to transfer budgeted amounts within departments, with the exception of transfers which increases salary appropriations. The Augusta-Richmond County Commissioners may transfer amounts between departments and approve appropriations of additional resources.

ENCUMBRANCES AND APPROPRIATIONS

Appropriations are encumbered as a result of purchase orders, contracts or other forms of legal commitments. Encumbrances outstanding at year-end are reported as a reservation of fund balance at year-end. Appropriations lapse at year end; however, reappropriation of amounts to cover significant encumbrances are made by the Augusta-Richmond County Commissioners during the subsequent fiscal year as an amendment to the budget. The level of control (level at which expenditures may not legally exceed the budget) is exercised by the Augusta-Richmond County Commissioners on a departmental level.

BASIC SERVICES

In this year's budget process, the service level and associated funding level will be

used to try to hold increases in operating costs to a minimum. "Basic Services" used in the development of FY 2006 budgeting included the following activities:

1. Activities that are required by law or ordinance.

Example: Many Inspections Department functions are required by ordinance to assure compliance with County codes.

2. Activities that affect the public health and safety

Example: Many Public Safety activities such as routine patrol affect the general public safety.

3. Activities that are necessary to preserve capital asset value.

Example: In order to preserve the capital asset value Recreation department would be required to at least staff it to be open, rather than sit idle.

AUGUSTA-RICHMOND COUNTY, GEORGIA

THE REPORTING ENTITY

**OPERATING POLICIES/GUIDELINES AND
LEGAL REQUIREMENTS FOR BUDGETING
ACCOUNTING, FINANCIAL REPORTING
AND ANNUAL AUDIT
FY 2006**

AUGUSTA-RICHMOND COUNTY FY 2006 BUDGET

THE REPORTING ENTITY:

Augusta is located in the east central section of the state on the south bank of the Savannah River, which serves as the boundary between Georgia and South Carolina. Augusta is on the fall line and has a landscape dotted with foothills which descend to the coastal plain. Augusta is the head of the navigation on the Savannah River and is 135 miles east of Atlanta, 127 miles northwest of the port of Savannah, and 72 miles southwest of Columbia, South Carolina. Augusta is the trade center for 14 counties in Georgia and five in South Carolina, a section known as the Central Savannah River Area.

The Government was created by legislative act in the State of Georgia in 1995 from the unification of the two governments, the City of Augusta, Georgia and Richmond County, Georgia. On June 20, 1995, the citizens of Richmond County and the City of Augusta voted to consolidate into one government named Augusta, Georgia. The officials for the new government were elected and, based on the charter, took office on January 1, 1996. The unified government combined all functions and began financial operations January 1, 1996.

The Government is governed by a full-time Mayor, with a term of four years, and a ten member Commission, who serve on a part-time basis and are elected to staggered terms of four years. The Mayor and Commission appoint an Administrator who serves as a full-time administrative officer and is responsible for the daily operations of the Government.

Augusta, Georgia's combined financial statements include the accounts of all Augusta and Richmond County operations. The criteria for including organizations as component units within Augusta's reporting entity, as set forth in Section 2100 of GASB's Codification of Governmental Accounting and Financial Reporting Standards, include whether:

- the organization is legally separate (can sue and be sued in their own name)
- the Government holds the corporate powers of the organization
- the Government appoints a voting majority of the organization's board
- the Government is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the County
- there is fiscal dependency by the organization on the Government

Utilizing the above criteria, the following agencies and commissions were included using the blending method in the financial statements: Augusta Port Authority, Downtown Development Authority, and Richmond County Public Facilities, Inc.

The component unit column in the combined financial statements includes the financial data of Augusta's other component unit. This unit is reported in a separate column to emphasize that it is legally separate from Augusta. Separate financial statements may be obtained from the Richmond County Department of Health.

Richmond County Department of Health – A voting majority of the board is appointed by the Government.

Complete financial statement for the individual component units may be obtained at the following address: Augusta, Georgia, Finance Department, 501 Greene Street, Augusta, Georgia 30901.

The following organizations were excluded from the reporting entity because the elected officials of Augusta are not financially accountable for the organization, and based on the nature and significance of their relationship, exclusion of the organizations would not result in the presentation of misleading or incomplete financial statements. Financial statements are available from the organizations.

Augusta Housing Authority
Augusta-Richmond County Coliseum Authority
Augusta Canal Authority
City of Augusta Hospital Authority

BUDGETS AND AUDITS – LEGAL REQUIREMENTS:

Georgia Law Chapter 81 Budgets and Audits – Article 1 – Local Government Budgets and audits provides for the legal framework and legal compliance for budget adoption, budget amendment and audits. The intent of these code section is to provide minimum budget and auditing requirements for local governments so as to provide local taxpayers with an opportunity to gain information concerning the purpose for which local revenues are proposed to be spent and are actually spent and to assist local governments in generally improving local financial management practices, while maintaining, preserving, and encouraging the principle of home rule over local matters. It is also the intent to provide a mechanism through which appropriate information may be collected to assist state and local policy makers in carrying out their lawful responsibilities.

O.C.G.A.36-81-3- Establishment of fiscal year; requirement of annual balanced budget; adoption of budget ordinances or resolutions generally; budget amendments.

- a) The governing authority shall establish by ordinance, local law, or appropriate resolution a fiscal year for the operations of the local government.
- b) Each unit of local government shall operate under an annual balanced budget adopted by ordinance or resolution and administered in accordance with this article. A budget ordinance or resolution is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.

- c) For each fiscal year beginning on or after January 1, 1982 each unit of local government shall adopt and utilize a budget ordinance or resolution as provided in this article.
- d) Nothing contained in this Code section shall preclude a local government from amending its budget so as to adapt to changing governmental needs during the fiscal year. Amendments shall be made as follows, unless otherwise provided by charter or local law:
 - 1) Any increase in appropriation in any fund for a department of local government, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriation among departments, shall require the approval of the governing authority; and
 - 2) Transfers of appropriations in any fund among the various accounts within a department of local government shall require only the approval of the budget officer, except that transfers of appropriations within a department of local government which increases the salary appropriation shall require the approval of the governing authority.

O.C.G.A. 36-81-6. Adoption of budget ordinance or resolution; form of budget

- a) On a date after the conclusion of the hearing required in subsection (f) of Code Section 36-81-5, the governing authority shall adopt a budget ordinance or resolution making appropriations for the fiscal year in such sums as the governing authority may deem sufficient, whether greater or less than the sums as the governing authority may deem sufficient. Whether greater or less than the sums presented in the proposed budget. The budget ordinance or resolution shall be adopted at a public meeting which shall be advertised in accordance with the procedures set forth in subsection (e) of Code Section 36-81-5 at least one week prior to the meeting.
- b) The budget may be prepared in any form that the governing authority deems most efficient in enabling it to make the fiscal policy decisions embodied in the budget, but such budget shall show anticipated revenues and appropriations by fund.

O.C.G.A. 36-81-7 Requirement of audits; conduct of audits; contents of audits to state auditor; availability of copies of audits for public inspection.

- (a) Beginning with the local government fiscal year which ends between July 1, 1994, and June 30, 1995, the governing authority of each unit of local government having a population in excess of 1,500 persons according to the latest estimate of population by the United States Bureau of the Census or its successor agency or expenditures of \$175,000.00 or more shall provide for and cause to be made an annual audit of the financial affairs and transactions of all fund and activities of the local government for each fiscal year of the local government.

- (b) The governing authority of each local unit of government not included in paragraph (a) of this subsection shall provide for and cause to be made the audit required pursuant to paragraph (a) not less often than once every two fiscal years. Audits performed pursuant to this paragraph shall be for both fiscal years.
- (c) The governing authority of each local unit of government having expenditure of less than \$175,000 in that government's most recently ended fiscal year may elect to prepare, in lieu of the biennial audit otherwise required under paragraph (2) of this subsection, an annual report agreed upon procedures.

AUGUSTA-RICHMOND COUNTY, GEORGIA

FISCAL YEAR

2006

ALL FUNDS

COMBINED BUDGET OVERVIEW

AUGUSTA-RICHMOND COUNTY, GEORGIA

FISCAL POLICIES

FUND ACCOUNTING

The accounts of the Augusta-Richmond County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenditures/expenses. The following fund types are used by the Augusta-Richmond County:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources, and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the Augusta-Richmond County's Governmental Fund Types:

General Fund- The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds- The Special Revenue funds are used to account for the proceeds of specific revenue sources (other than Capital Project and Trust Funds) that are legally restricted to expenditures for specified purposes.

Debt Service Fund – The Debt Revenue fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

Capital Project Funds – Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the City's ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's Proprietary Fund Types:

Enterprise Funds – Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise – where the intent of the governing body is that the costs (expenses, including depreciation) or

providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Fund – The Internal Service Fund is used to account for the financing of goods or services provided by one department to other departments of the City on a cost-reimbursement basis.

FIDUCIARY FUND TYPES

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Pension Trust Fund – Pension Trust funds are used to account for public employee retirement systems. The Pension Trust Fund is accounted for in the same manner as Proprietary Funds.

Agency Funds – Agency Funds account for assets held by the City as custodian or agent for individuals, other governmental units, and non-public organizations. Agency funds are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses and related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the measurement focus applied.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All Governmental Funds and Expendable Trust Funds are accounted for on a spending or “financial flow” measurement focus. This means that only current assets and current liabilities are generally included on their balance sheet. Governmental Fund operating statements present increases (revenues and other sources) and decreases (expenditures and other financing uses) in net current assets.

All Governmental Funds Type are maintained on the modified accrual basis of accounting, revenues are generally recognized when they are susceptible to accrual, i.e. when they become measurable and available. Revenues which are considered susceptible to accrual are property and other miscellaneous taxes, assessments, grants from other governments, and interest on investments. Revenues from sales tax, fines, forfeits and penalties, and franchise fees are not susceptible to accrual, since they are neither measurable nor available prior to their receipt. Expenditures are generally recorded as the liabilities are incurred, if measurable. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts which are not

accrued; and (2) principal and interest on general long-term debt which is recognized when due.

All Proprietary Fund Type statements are prepared on the accrual basis of accounting. Revenues are recognized when they have been earned and are measurable; expenses are recognized when they are incurred, if measurable. Uncollected water and sewer charges are recorded as receivables at year-end and are reported as revenues of the Enterprise Funds.

The Fiduciary Funds are maintained on an accounting basis consistent with fund accounting measurement objectives. The Pension Trust Fund is accounted for on the accrual basis. Agency Fund assets and liabilities are accounted for on the modified accrual basis.

BUDGETARY BASIS:

The General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed on the same basis consistent with the accounting treatment. The budgets are developed on a modified accrual basis in accordance with Generally Accepted Accounting Principles (GAAP) consistent with the Governmental Accounting Standards Board (GASB).

The Enterprise Funds and Internal Service Funds are developed on the accrual basis in accordance with Generally Accepted Accounting Principle (GAAP) consistent with the Governmental Accounting Standards Board (GASB).

FINANCIAL MANAGEMENT

The purpose of this section is to present the policies-guidelines that Augusta-Richmond County follows in managing its financial and budgetary affairs. Most of the policies-guidelines listed below are not new, but represent long-standing principles and traditions which have guided the Augusta-Richmond County in the past and have allowed the Augusta-Richmond County to maintain its financial stability, even during economic recessions.

GASB Statement No.34, Basic Financial Statements:

The Governmental Accounting Standard Board (GASB) established a new framework for the financial reports of state and local governments. Key features of the new model are, government-wide financial reporting, additional long-term focus for governmental activities, narrative overview and analysis, information on major funds, expanded budgetary reporting, infrastructure reporting. The government has implemented this standard in the financial statements for fiscal year ended December 31, 2002.

OPERATING BUDGET GUIDELINES

1. Essential services will receive first priority for funding

2. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses. This is addressed in the inter period equity measurement concept which states that measure of whether current-year revenues were sufficient to pay for current-year services. A measure of Inter period equity would show whether current-year citizens received services but shifted part of the payment burden to future-year citizens or used up previously accumulated resources.
3. The City will maintain a budgetary control system to ensure adherence to the budget and will prepare quarterly interim financial reports comparing actual revenues and expenditures to budgeted amounts.
4. The City will conduct performance and productivity measurements for efficiency and effectiveness.
5. Service quality, technology innovation and productivity leadership will characterize Augusta-Richmond County financial administration.

CAPITAL IMPROVEMENTS PROGRAM BUDGET POLICIES

1. METHOD OF OPERATION:

A. Introduction

The Capital Improvement Program (CIP) is a five-year plan for the City's major projects and expenditures which is reviewed and revised annually. The CIP lists each proposed capital project, the year it is expected to be started, the amount expected to be expended in each year of the program, the proposed method of financing these expenditures, and the department priority for each project. The first year of the CIP is enacted annually as the fiscal year's capital budget. With each annual update, the preceding fiscal year is deleted from the program and a fifth year added.

B. Capital Improvement Program Process

1. Only projects that meet the definition of a capital improvement are included in the CIP. Capital improvements are defined as physical assets, constructed or purchased, that have a minimum useful life of five (5) years and a minimum cost of \$5,000. Normal replacement of vehicles or equipment and normal recurring renovation costing less than \$5,000 are not included in the CIP

Examples of typical capital improvements are:

- a. New and expanded physical facilities for the community of relatively large size, and over the \$5,000 threshold;
- b. Large scale rehabilitation or replacement of existing facilities;
- c. Major pieces of equipment which are expensive and have a relatively long period of usefulness;

- d. The cost of engineering or architectural studies and services relative to the improvement; and
 - e. The acquisition of land for a community facility such as a park, highway, sewer line, etc.
 - f. Vehicles, office equipment and computer equipment.
- 2. Each year, the Program is prepared from project requests submitted to the Finance Department-Budget Section by the various departments and agencies of the City. The forms require a project description, justification, cost estimates, statement of impact on the City's annual operating budget, implementation schedule and indications of project location and service area. Concurrently with the preparation of the project requests, information concerning the City's financial resources is obtained with the assistance of the Budget staff.
 - 3. After compilation of the requests, projects are reviewed by staff from Budget and the Office of the Administrator. This review, along with available funding, forms the basis of the program recommended by Budget staff to the Augusta-Richmond County Commission.
 - 4. The recommended program is then used by Augusta-Richmond County Commission in the development of the annual operating budget which becomes effective January 1st of each year. The first year of the five-year program reflects the Capital Budget with the following four years becoming the CIP. The CIP is adopted by the Augusta-Richmond County Commission along with the adoption of the annual operating budget, without commitment to expenditures or appropriations beyond the first year.
- C. Responsibilities in Program Preparation
- 1. Operating Departments, Boards, and Agencies
It is the responsibility of department directors, boards, or agencies with plans requiring funds for capital improvement projects during the forthcoming five-year period, to initiate project requests annually, formulated into a program that states the City's need for each project, as well as its relative importance in the department's program.
 - 2. Chief Financial Officer/Finance Director
Provides information on proprietary funds, primarily with regard to their bonding potential and debt management. Also provides some revenue forecasts and assists in the review and evaluation of project financing when requested.
 - 3. Finance Department- Budget Office
Budget Office has the following responsibilities in the capital programming process:
 - a. Prepare the CIP calendar;

- b. Provide information concerning the City's financial resources;
 - c. Prepare and distribute the package used by departments and agencies submitting requests;
 - d. Provide assistance to departments and agencies in the preparation of requests;
 - e. Receive, review, and coordinate all requests;
 - f. Provide assistance in preparing the Augusta-Richmond County Commission adopted program; and
 - g. Publish and distribute the adopted program.
4. The Administrator
The Administrator is responsible for final review of the proposed CIP before submission to the Augusta-Richmond County Commission. This review primarily includes the projects to be funded from the CIP and the most competitive funding sources.
5. Augusta-Richmond County Commission
Finalize and adopt the five-year CIP along with the City's annual budget with the first year of the program as that fiscal year's capital budget.
- D. Department Ranking
- 1. Each project appearing in the five-year program carries a department priority recommendation. This ranking is assigned by the submitting department or agency and reflects the relative importance of the individual project to that particular department's total program.
 - 2. Departments submit projects in order of their priority, by type of service, prefixed with the following designations which describe the project's intent:
 - a. Critical Deficiency - Required to eliminate proven or obvious dangers to public or employee health or safety;
 - b. Existing Deficiency - Needed to raise a service or facility to an adopted level of service;
 - c. Repair/Replacement - Maintains adopted service level standards in developed areas and gives comparable service standards in developing areas; and
 - d. Future Need/Planned Expansion - Enables the City to provide service required for scheduled development.

**AUGUSTA-RICHMOND COUNTY, GEORGIA
FY 2006 CIP FUNDING**

SPECIAL PURPOSE ONE PERCENT LOCAL SALES TAX

Augusta-Richmond County derived revenues from the Special Purpose One Percent Sales Tax covering five years 2001 through 2006 which is the fourth phase of collection. This special purpose sales tax is dedicated revenues resulting from a Georgia General Assembly bill in 1985 authorizing counties in the State of Georgia to levy and collect a special one percent tax for approved capital expenditures for road improvements.

CONTINGENCY RESERVE POLICIES

The City will establish a general operating fund contingency expenditure reserves to provide for unanticipated expenditures of a nonrecurring nature, or to meet unexpected small increases in service delivery costs. This reserve will not exceed three percent (3%) of the General Fund.

INVESTMENT POLICIES

1. Disbursement, collection, and deposit of all funds will be managed to insure maximum cash availability.
2. The City will obtain the best possible return on all cash investments within the limits of state law, local ordinances and prudent investment practices.

**AUGUSTA-RICHMOND COUNTY, GEORGIA
ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICIES**

1. An independent audit will be performed annually.
2. The City will produce annual financial reports in accordance with generally accepted accounting practices (GAAP) as outlined in GAAFR and GASB.

REVENUE POLICIES

In Augusta-Richmond County fiscal administration, management of revenues must be a primary concern along with the careful review and control of expenditures.

1. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
2. The City will follow an aggressive policy of collecting revenues.
3. The City will establish all user charges and fees at a level related to the full cost (operating, direct, indirect, and capital) of providing the service. The City will review fees/charges annually.
4. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees and charges.
5. Federal revenues will be targeted as much as possible to capital improvements.

All Enterprise Funds should be self-supporting. Revenue management includes within its focus, an ongoing process for reviewing and analyzing each revenue source to insure that proceeds from each source are at its maximum level. It is essential in this process to understand the legal, political and economic factors that have an influence on the level of revenue collections.

The following revenue policies are followed when considering the rates for revenue sources:

1. **LOCAL TAXES**

- a. Consider the local taxing effort of Augusta-Richmond County as compared to other similar neighboring municipalities.
- b. Consider the demand and need for public services.

2. INTER-GOVERNMENTAL REVENUE/STATE SHARED TAXES

- a. Insure that Augusta-Richmond County receives a fair proportion of all shared taxes and revenues within the State of Georgia

3. CHARGES FOR SERVICES

- a. Include within the charge, operating, capital and indirect costs of providing the service.
- b. Consider the market rates charged by other public and private organizations for similar services.

4. FEES AND LICENSES

- a. Consider cost of administering and collecting the fees or licenses.
- b. Consider what other jurisdictions are charging for similar licenses and fees.
- c. Determine the purpose of the fee and if it is being accomplished.

5. GENERAL GUIDELINES

- a. Whenever possible, revenue sources should be designed or modified to include provisions to automatically allow the collections to grow at a rate that keeps pace with the cost of providing the service.
- b. All charges for services, fees and licenses should be reviewed annually and whenever possible recommendations for adjustments should be made at one time.

FINANCIAL CONDITION

Financial condition refers to whether a government can generate enough revenues over its normal budgetary period to meet its expenditure obligations and not incur deficits. The financial condition of Augusta-Richmond County should be structured in such a way that a balanced budget can be maintained on a current basis while providing necessary service levels, pay all obligations in a timely manner without incurring deficits, and assuring adequate reserves and cash flow.

**AUGUSTA-RICHMOND COUNTY, GEORGIA
REVENUE ANALYSIS
PROPERTY TAXES**

TAX DIGEST

The Chief Tax Assessor is responsible for receiving returns and fairly and impartially assessing property. The total assessed valuation for 2004 Tax Digest is set at \$4.3 billion compared to \$4.1 in 2003.

While the Property Taxes category is the largest source of locally generated county revenue, the vast majority of property taxes which a homeowner pays go the Richmond County Board of Education for the school system. County millage proceeds designated for County government operation in FY 2004 are presented below:

The chart below sets for the actual changes in the millage rates for the Urban Services District (old City) and for the County based on 2004 Tax Digest.

YEAR 2004-5 TAX RATE

COUNTYWIDE				URBAN			
	2004	2005	Difference		2004	2005	Difference
County-wide M&O	7.489	7.489	N/A		7.489	7.489	N/A
Capital Outlay	0.870	0.870	N/A		0.870	0.870	N/A
County Bonds	0	0	N/A		0	0	N/A
Fire	1.249	1.249	N/A		0	0	N/A
Urban M&O	0	0	N/A		9.339	9.339	N/A
Urban Bonds	0	0	N/A		0	0	N/A
Total	9.608	9.608			17.698	17.698	

Millage Value for Augusta-Richmond County Government

One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is arrived at by multiplying 40% times the estimated fair market value of the property. If a resident has a home with estimated fair market value of \$75,000, the assessed value is \$30,000 (75,000 X 40%). This value multiplied by each taxing levy will generate the taxes on each home.

AUGUSTA-RICHMOND COUNTY, GEORGIA REVENUE ANALYSIS

Introduction: Eight major revenue sources display historical trends, these mentioned here are very stable and predictable.

The Revenue Summary discusses revenue by source. Information on the impact of revenues on various budget entities will be presented in the Funds Budgets and Program Budgets sections of this Budget document.

The property taxes is the largest revenue source of the total budgeted revenues for the General Fund (including Law Enforcement Fund), Urban Services District, Capital Outlay Fund and Fire Services District appropriated funds. According to the Georgia Constitution as amended, there are three "Classes" of property from which property taxes are collected. Furthermore, certain properties are "exempted" from taxation by constitution. In addressing property taxes, the following are discussed:

1. Tangible Property
 - (1) real property (real estate)
 - (2) personal property
 - (3) public utility property
2. Intangible Property
3. Automobiles and Trailers (which require tags)
4. Exempt Property

All property taxes are ad valorem. Ad Valorem means "according to value" therefore taxes are based on the value of the property a person owns. The value which is placed on each type of property is regulated by state laws and affected by court decisions. Since 1968, Georgia Law has required that the assessed valuation of all property for tax purposes be set at 40% of the fair market value. Fair market value is what the property would bring if it were sold on the open market in the usual manner, (i.e. a forced sale would not reflect market value).

The actual amount of tax charged an owner of a piece of property depends on its assessed value and on the county tax rate (millage rate). The tax rate is set by the Augusta-Richmond County Commissioners and excludes the rate needed by the County Board of Education. In determining the rate each year, both Boards consider how much money they will need during the year in their budgets to provide services and carry on daily operations.

2. OTHER TAXES

OTHER TAXES: THESE OTHER TAX REVENUES INCLUDE THE FOLLOWING:

Local Option Sales and Use Tax
Bank Occupational Taxes
Real Estate Transfer Tax
Insurance Premium Tax
Franchise Taxes
Malt and Alcohol Beverage Taxes
Hotel Motel Taxes
Local Option Mixed Drink Tax
Special Local Option Sales and Use Tax

INTERNAL SERVICE FUND:

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis.

ENTERPRISE FUNDS:

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) or providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

AUGUSTA-RICHMOND COUNTY, GEORGIA

DEBT POLICIES/GUIDELINES

1. The City will confine long-term borrowing to capital improvements and moral obligations.
2. The City use short-term debt for bond anticipation purposes and tax anticipation purposes only if necessary.
3. The City will follow a policy of full disclosure on every financial report and bond prospectus.
4. General obligation debt will not be used for enterprise activities.
5. The City will maintain a bond retirement fund reserve fund balance which is equivalent to the amount of tax-supported debt service due for general obligation bonds in the next fiscal year.
6. The City will use voted general obligation debt to fund General Purpose Public improvements which cannot be financed from current revenues or the unreserved portion of the unvoted debt capacity.

DEBT SERVICE

RESERVE POLICY

Reserve policies are important factor in maintaining the City in good fiscal health. Augusta-Richmond County employs two primary types of reserves.

1. Operating Reserves
2. Debt Reserves

The degree of need for these reserves differ based upon the type of fund or operation involved. However, one policy statement for each type of reserve can be uniformly applied to all funds.

OPERATING RESERVES

There are two types of operating reserves:

1. An appropriated contingency which provides for unexpected or unanticipated expenditures during the year. This is the amount of contingency budget, normally stated as part of the operating budget.
2. Fund balance reserve of working capital is established to provide for unforeseen revenue losses. If something happens to the economy, there is flexibility without worrying that current expenditures will exceed the total revenues available. This

reserve is not appropriated but recognized and maintained in the fund balance. The amount of reserve is based upon potential revenue loss that would most probably occur in the general fund. The government has an acceptable reserve policy to fund working capital up to ninety days and to provide for unforeseen economic decline and for revenue stability.

DEBT RESERVES

Debt reserves are established to protect bond holders from payment default. Adequate debt reserves are essential in maintaining good bond ratings.

DEBT ADMINISTRATION

The soundness of Augusta-Richmond County's financial condition is demonstrated by the A1 rating of its bonds by Moody's Investor's Service and AA from Standard and Poor's Corporation (this rating is given to bonds that are judged to be of high quality by all standards). The City was reviewed in 2002. The constitutional debt limit for direct general obligation bonds is 10 percent of the assessed value of taxable property within the County. The current debt ceiling is \$372 million.



AUGUSTA-RICHMOND COUNTY, GEORGIA

FISCAL YEAR

2006

ALL FUNDS

COMBINED BUDGET OVERVIEW

**AUGUSTA, GEORGIA
FY 2006 BUDGET
ALL FUNDS COMBINED**

ADOPTED DECEMBER 13, 2005

Fund Number	Fund Name	Adopted FY 2005	Adopted FY 2006
	GENERAL FUNDS		
101	General Fund	62,776,658	65,288,830
273	Law Enforcement	44,488,177	49,064,080
	Total General Fund/Law Enforcement	107,264,835	114,352,910
104	Port Authority	393,740	280,200
108	Local Law Enforcement Block Grants VII	0	0
109	Local Law Enforcement Block Grants VIII	102,480	0
110	Local Law Enforcement Block Grants VIII	93,000	92,620
111	JAG	144,230	144,230
	SPECIAL REVENUE FUNDS		
207	5% Crime Victim's Asst Program	357,800	372,700
208	Supplemental Juvenile Services	30,600	26,090
211	Federal Drug Forfeitures	49,411	300,000
212	State Drug Forfeitures	382,562	623,380
213	K-9 Forfeitures	0	10,000
215	Wireless Phase	510,300	345,000
216	Emergency Telephone Response	3,409,747	3,490,080
217	Building Inspections Fund	1,102,750	992,060
220	Grants	0	1,601,430
221	Housing & Neighborhood Development	6,181,020	5,115,350
222	Urban Development Action Grant	187,650	104,910
224	Weed & Seed Federal Grant	175,350	140,310
225	Community Greenspace	0	0
231	Board of Appeals	23,770	26,920
261	NPDES Permit Fees	47,100	47,100
271	Urban Services District	16,215,980	13,094,600
272	Capital Outlay	6,777,569	3,535,920
274	Fire Protection	19,888,264	20,145,540
275	Occupation Tax	2,112,890	2,010,480
276	Street Lights	3,253,986	3,337,750
277	Downtown Development Authority	779,940	777,480
278	Sheriff Capital Outlay Grant	367,611	300,000
296	Promotion Richmond County	3,795,550	3,730,000
	CAPITAL PROJECT FUNDS		
321	Special 1% Sales Tax, Phase I	3,842,618	3,785,730
322	Special 1% Sales Tax, Phase II	11,801,844	9,963,590
323	Special 1% Sales Tax, Phase III	47,093,849	46,703,780
324	Special 1% Sales Tax, Phase IV	103,205,150	89,791,130
326	Urban SPLOST, Phase II	1,229,896	866,270
327	Urban SPLOST, Phase III	4,028,015	3,708,260
352	Capital Projects	477,390	477,300

**AUGUSTA, GEORGIA
FY 2006 BUDGET
ALL FUNDS COMBINED**

ADOPTED DECEMBER 13, 2005

Fund Number	Fund Name	Adopted FY 2005	Adopted FY 2006
	DEBT SERVICE FUNDS		
411	Debt Service	0	0
412	Urban Debt Service	0	0
	ENTERPRISE FUNDS		
506	Water & Sewerage	77,797,061	70,926,890
507	Water & Sewerage-Renewal & Extension	7,419,147	15,647,420
508	1996 W & S Bond Fund	181,135	4,933,590
509	2000 Bond Series	14,696,048	8,786,120
510	W&S Bond 2002 Series	77,320,736	35,349,850
511	W&S Bond 2004 Series	155,711,560	72,659,870
541	Waste Management Fund	7,619,650	10,703,690
542	Garbage Collection Fund	10,317,460	14,667,750
543	Waste Management 2004 Bonds	11,353,110	6,341,510
546	Augusta Public Transit System	7,630,480	10,859,110
551	Augusta Regional Airport	50,818,725	45,061,310
552	Daniel Field	465,830	293,230
566	Municipal Golf Course	680,000	648,000
571	Newman Tennis Center	376,170	0
577	Riverwalk	342,960	0
	INTERNAL SERVICE FUNDS		
611	Risk Management	2,976,170	2,156,600
616	Employee Health Benefits Fund	17,706,180	17,695,410
621	Workers Compensation Fund	1,446,140	1,556,780
622	Unemployment Fund	127,000	146,840
623	Long-Term Disability Insurance	231,330	219,900
626	Fleet Operations & Management	4,987,820	4,916,620
631	GMA Lease Program	3,209,309	2,264,230
	TRUST & AGENCY FUNDS		
761	1945 Pension Fund	1,148,720	964,000
762	1977 Pension Fund	2,262,980	2,937,120
763	Urban 1949 Pension Plan	3,768,010	3,880,000
764	Other Urban Pension Plans	1,375,050	1,375,050
791	Exp Trust Fund-Perpetual Care	98,000	95,800
792	Exp Trust Fund-Joseph Lamar	180	180
797	Non-Expendable Tf-Joseph Lamar	180	180
	TOTAL	\$ 807,394,038	\$ 665,380,170

END OF BUDGET OVERVIEW



AUGUSTA-RICHMOND COUNTY, GEORGIA

**GENERAL FUND/LAW ENFORCEMENT
REVENUE & EXPENSES**

FY 2006



General Fund

This fund is the general operating fund of the County. It is used for all financial resources except those required to be accounted for in another fund.

AUGUSTA, GEORGIA
GENERAL FUND
FISCAL YEAR 2006

	2004 Actuals	2005 Budget	2006 Budget
Revenues			
Taxes	\$ 31,085,393	30,740,030	34,811,840
Licenses And Permits	1,359,973	1,452,390	1,453,390
Use of money and property	1,587,762	2,788,918	1,121,860
Charges for Services	13,626,302	14,758,633	15,566,950
Fines and Forfeitures	5,714,633	6,274,510	5,402,000
Intergovernmental Revenue	894,966	540,000	800,000
Contributions and Donations	-	3,050	2,000
Miscellaneous Revenue	718,388	928,480	919,480
Other Financing Sources	408,138	3,319,697	2,796,970
Total	55,395,555	60,805,708	62,874,490
Transfers In	1,970,950	1,970,950	2,414,340
Total Revenues	\$ 57,366,505	62,776,658	65,288,830
Expenditures			
Personal Services & Employee Benefits	\$ 35,298,054	33,832,662	38,092,140
Purchased/Contracted Services	8,280,211	11,553,283	10,466,200
Supplies	5,995,900	6,577,827	6,946,770
Capital Outlay	582,359	664,831	99,200
Interfund/Interdepartmental	1,783,143	1,910,393	1,732,100
Other Costs	6,420,522	6,289,081	6,412,860
Debt Service	65,693	33,600	-
Cost Reimbursement	(149,284)	(135,150)	(115,000)
Non-Departmental	15,857	174,871	673,040
Total	58,292,455	60,901,398	64,307,310
Transfers Out	1,455,794	1,875,260	981,520
Total Expenditures	\$ 59,748,249	62,776,658	65,288,830

Fund 101

**AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET**

Description	2004 Actuals	2005 Budget	2006 Budget
Taxes			
Real Property Tax-Curr Year	\$4,877,260	4,827,730	6,633,960
Timber Tax - Current Year	8,599	1,130	1,590
Early Payment Discount	-173,388	-167,000	-170,000
Property Growth	0	0	540,000
Motor Vehicles - Current Year	506,894	425,460	600,860
Mobile Homes - Current Year	19,629	34,190	48,280
Rail Road Equipment-Current Yr	42,197	140	200
Real Estate Transfer	217,925	173,000	210,000
Recording Intangible Tax	823,316	800,000	800,000
Electric Franchise Tax	9,474,628	9,600,000	10,400,000
Water Franchise Tax (In Lieu)	1,265,920	1,303,890	1,303,890
Gas Franchise Tax	1,090,800	877,460	830,000
Television Cable Franchise Tax	1,796,367	1,342,360	1,660,000
Telephone Franchise Tax	1,590,596	1,641,960	1,640,000
Other Franchise Tax	42,500	42,500	85,000
Local Option Sales & Use Tax	6,364,735	6,823,800	7,176,780
Alcoholic Beverage Excise Tax	2,031,475	2,056,410	2,077,200
Local Option Mixed Drink Tax	256,811	250,000	274,080
Penalties - Delinquent Taxes	849,130	700,000	700,000
Interest - Delinquent Taxes	0	7,000	0
Total Taxes	31,085,394	30,740,030	34,811,840
Licenses And Permits			
Alcoholic Licenses - Beer	1,211,983	1,313,390	1,313,390
Mobile Home Permits	-95	0	0
Location Permits	17,866	19,000	20,000
Late Tag Penalty	130,219	120,000	120,000
Total Licenses and Permits	1,359,973	1,452,390	1,453,390
Revenues			
Intergovernmental Revenues			
Fed Op Grant-Categor-Direct	17,074	0	0
Pre-Disaster Miligation Grant	0	195,080	0
DCA Pass-Through	1,250	0	0
Voter Grant	4,187	0	0
St GA Jud Council HB#182	119,450	110,000	110,000
CSRA Regional Dev-Sr Food Program	115,032	0	0
Local Govt - Pmt in Lieu Tax	985,746	1,011,860	1,011,860
NFL Local Agency Grant	0	2,500	0
EPA Brownfield Grant	26,736	223,580	0
Tennis for Life Grant	16,500	0	0

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Hazard Mitigation Grant	155,801	33,500	0
Wellness Grant 05/06	0	32,530	0
Wellness Grant	0	62,670	0
Recreation Grant	0	18,300	0
Sr. Food SVS Grant 05/06	0	195,940	0
Fed Op Grant-Cat-Direct	0	24,910	0
319 (H) Grant	0	232,280	0
Ga Transit Operating Asst	32,965	0	0
Crime Victim's Grant	29,060	39,660	0
Victim Asst Grant-Solicitor	30,559	30,500	0
Historic Preservation Grant	6,000	13,000	0
Code Enforcement-CDBG Funded	57,359	332,790	0
Demolition HND CDBG Funded	0	200,000	0
Senior Food Program	2,371	177,000	0
Local Govt Grt Shared Revnue	0	2,770	0
Local Emergency Operation Plan	2,169	30,500	0
Local govt-Pymt in Lieu Tax	0	0	0
Total Intergovernmental Revenues	1,602,259	2,969,370	1,121,860
Services			
Probation Fees	0	18,000	0
Court Costs, Fees & Charges	888,230	900,000	900,000
Indigent Defense Reimbursement	636,127	444,800	20,000
Idn Defense Application Fees	3,788	0	58,920
Burke/Columbia County DA Reimb	450,952	435,000	445,000
Burke Co Reimb Public Defender	0	241,640	241,640
Columbia Co Public Defender	0	875,960	875,960
Reader Printer Fees	17,439	20,000	15,750
Data Processing Fees	2,250	2,000	3,000
Motor Vehicle Tag Coll Fees	160,522	300,000	201,200
Wildlife Tag Fees	9,249	6,000	3,400
Lic & Insp Admin Allow-Recovery	41,560	0	0
Code Enforcement-Code Enf Allocation-Recovery	49,140	59,160	49,180
Ind Cost Allocation-Port Auth	33,340	18,540	29,790
Ind Cost Allocation-5%	10,420	14,580	10,850
Ind Cost Allocation - Recovery	0	1,340	1,090
Ind Cost Allocation-Wireless Phase	720	1,920	1,280
Ind Cost Allocation- E-911	182,320	217,960	239,430
Ind Cost Allocation-Inspection	19,410	21,350	30,740
Ind Cost Allocation-HND	104,250	125,570	160,210
Ind Cost Allocation-Urban Dev Action	6,290	6,350	4,910
Ind Cost Allocation-Weed & Seed	0	18,070	9,500
Ind Cost Allocation-Bd of Appeals	0	1,270	1,860
Ind Cost Allocation-Urban SD	33,140	46,940	44,060

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Ind Cost Allocation-Capital Outlay	4,900	12,130	17,900
Ind Cost Allocation-Law Enforce	3,215,220	3,096,650	3,452,130
Ind Cost Allocations-Fire	294,270	481,090	606,960
Ind Cost Allocation-Occupation	6,300	6,190	10,480
Ind Cost Allocation-Street Lights	6,280	4,570	8,710
Ind Cost Allocation - DDA Revenue Bond	0	6,420	3,850
Ind Cost Allocation-Promotion Tourist	0	6,000	0
Ind Cost Allocation SPL-321	4,510	1,410	1,290
Ind Cost Allocation SPL-322	35,310	7,150	3,670
Ind Cost Allocation-SPL-323	87,550	61,490	80,940
Ind Cost Allocation-SPL-324	103,820	287,420	308,350
Ind Cost Allocation-SPL-326	2,770	1,580	2,050
Ind Cost Allocation-SPL-327	17,310	17,170	20,590
Ind Cost Allocation-Recovery Capital Projects	0	420	560
Ind Cost Allocation-Utilities	878,480	663,240	1,085,260
Ind Cost Allocation-Utilities-507	0	38,930	2,750
Ind Cost Allocation-Utilities-508	0	63,780	1,570
Ind Cost Allocation-Utilities-509	0	78,590	175,770
Ind Cost Allocation-Utilities-510	0	480	2,760
Ind Cost Allocation-Waste Mang	78,640	183,330	203,990
Ind Cost Allocation-Solid Waste Recov	102,500	11,860	17,860
Ind Cost Allocation-Transit	168,340	200,100	214,520
Ind Cost Allocation-Bush Field	236,410	262,040	273,250
Ind Cost Allocation-Daniel Fld	9,550	10,270	8,550
Ind Cost Allocation-Muni Golf	60,850	62,850	71,010
Ind Cost Allocation-Newman Ten	24,670	27,350	0
Ind Cost Allocation-Riverwalk	0	17,600	0
Ind Cost Allocation-Risk Mgmt	110,780	157,650	131,660
Ind Cost Allocation-616	0	10,180	17,910
Ind Cost Allocation - Workers Comp	0	640	2,480
Ind Cost Allocation - 622	0	1,660	0
Ind Cost Allocation -623	0	1,330	1,000
Ind Cost Allocation-1945	13,820	0	139,910
Ind Cost Allocation-1977	15,670	0	0
Ind Cost Allocation-1949	42,660	0	0
Ind Cost Allocation-Other Pension	10,050	0	0
Election Qualifying Fees	16,311	18,000	18,000
Advertising Fees	0	0	0
Sale of Maps & Publications	7,534	7,000	8,000
Bid Spec Fees	290	800	0
Voter Lists and Labels	8,504	7,000	7,000
Commissions on Tax Collections	2,074,910	1,850,000	2,060,000
Motor Vehicle Title Fees	23,224	25,000	26,000
Lapsed Motor Vehicle Ins Fees	45,870	36,000	60,000

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Coroner Reports	225	200	1,000
RCCI-Inmate Store	81,358	75,300	38,300
Other Fees & Charges	983	0	0
Prisoner Housing Fees	1,517,240	1,500,000	1,500,000
GA DOT RCCI Guard Reimbursemnt	75,924	80,000	76,000
State Road Maintenance	33,975	33,980	33,900
Demolition Fees	47,189	50,000	50,000
Keep Augusta Beautiful Surcharge	285,000	0	0
Demo/Inert Surcharge	20,000	0	0
Animal Control & Shelter Fees	48,746	102,200	47,000
Public Room Rental-Radison	21,688	22,000	21,500
Cemeteries	43,046	50,000	43,200
Returned Check Fee	10,389	9,000	1,200
Utility Cut Repairs	50,457	19,800	40,000
Human Relations Commission-HRC-EEOC-Contract	98,450	164,750	98,450
Total Charges for Services	12,691,120	13,609,050	14,345,050

Recreation

Garrett Comm-Program Fees	36,642	35,000	35,000
Dyess Park-Program Fees	3,611	3,000	3,000
Minnick Park-Program Fees	6,253	6,000	6,000
Carrie J. Mays-Program Fees	7,828	8,000	10,000
May Park Comm Cent-Program Fees	14,396	12,000	12,000
Hephzibah/Carroll Park-Program Fees	22,119	20,000	20,000
Special Activities-Program Fees	15,417	14,000	14,000
Program Fees-Aquatics	8,378	10,000	10,000
McBean Park-Program Fees	39,202	42,000	42,000
McDuffie Woods Park-Program Fees	16,504	16,000	16,000
Merry Street Ceramics-Program Fees	6,659	0	0
Blythe Park-Program Fees	26,022	28,000	28,000
Henry Brigham Swim Center-Program Fees	23,249	22,000	22,000
Other Concessions-Program Fees	24,415	25,000	25,000
Bernie Ward Comm Cent-Program Fees	37,273	40,000	40,000
Henry Brigham Comm Cent-Program Fees	50,537	52,000	52,000
Sand Hills Program Fees	3,303	7,000	7,000
Warren Road Comm Cent-Program Fees	57,911	60,000	60,000
Diamond Lakes Reg Park-Program Fees	75,283	75,000	75,000
Diamond Lakes Comm. Ctr	0	2,000	25,000
Adult Programs-Program Fees	52,448	60,000	60,000
Augusta Aquatics Cent-Program Fees	131,302	120,000	120,000
Youth-Program Fees	133,342	140,000	140,000
Nutrition Centers	10,868	12,400	0
Doughty Park-Program Fees	5,607	3,500	3,500
The "Boathouse" Comm Cent-Program Fees	43,534	50,000	40,000

**AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET**

Description	2004 Actuals	2005 Budget	2006 Budget
Julian Smith Casino-Program Fees	39,403	50,000	50,000
Julian Smith BBQ Pit-Program Fees	20,105	22,000	22,000
Sue Reynolds Center-Program Fees	2,296	3,000	3,000
Gracewood Rents & Royalties	7,880	9,000	9,000
Lake Olmstead Stadium-Rent & Royalties	56,856	25,000	25,000
Old Government House Rents & Royalties	38,590	40,000	30,000
Skateboard Park	1,018	1,500	2,500
Newman Tennis	0	0	246,900
Henry Brigham - Ceramics	0	0	3,000
New Savannah Bluff Lock & Dam-Program Fees	15,000	20,000	20,000
Total Recreation	1,033,251	1,033,400	1,276,900
Charges For Services and Recreation	13,724,371	14,642,450	15,621,950

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Fines And Forfeitures			
Superior	648,160	560,000	560,000
State	3,664,711	4,400,000	3,640,000
Magistrate	995,295	865,000	860,000
Juvenile	11,427	20,000	15,000
Probate Court	211,512	187,000	190,000
Drug treatment/education	162,609	190,000	124,000
Other confiscations	0	31,120	0
DA - Forfeitures of Assets	0	9,120	0
Bond Forfeitures	-1,000	0	0
DA Welfare Fraud Investigation	21,919	13,000	13,000
Total Fines And Forfeitures	5,714,633	6,275,240	5,402,000
Investment Income			
Interest revenues	717,403	360,000	600,000
Int Earned-Tax Commissioner	177,563	180,000	200,000
Total Investment Income	894,966	540,000	800,000
Contributions And Donations			
Contributions & Donation (Animal Services)	0	2,300	2,000
Pendleton King Park	0	750	0
Total Contributions And Donations	0	3,050	2,000
Miscellaneous Income			
Rents and royalties	17,393	15,000	15,000
DFACS-Admin-Rents & Royalties	630,358	840,480	840,480
Miscellaneous Income	5,033	8,000	8,000
Tax Commissioner-Other Revenue	-29,765	0	1,000
Total Miscellaneous Income	623,019	863,480	864,480
Total General Fund Revenue (101)	55,004,615	57,486,010	60,077,520

**AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET**

Description	2004 Actuals	2005 Budget	2006 Budget
Transfers			
Op Tsfr fr., Urban Services	0	0	290,000
Op Tsf fr, Law Enforcement	1,970,950	1,970,950	2,124,340
Total Transfers	1,970,950	1,970,950	2,414,340
Other			
Capital Lease Proceeds	357,363	0	0
Encumbrance Carry Forwards	0	515,066	0
Capital Project Carry Forwards	0	160,774	0
Property Sale	50,700	0	20,000
Fund Balance Appropriations	0	2,643,858	2,776,970
Total Other	408,063	3,319,698	2,796,970
Total General Fund (101)	\$57,383,628	\$62,776,658	\$65,288,830

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Revenues			
Taxes			
Real Property Tax-Curr Year	\$19,569,715	19,813,980	21,562,070
Timber Tax-Current Year	5,382	4,660	5,120
Motor Vehicles-Current Year	2,047,152	1,746,140	1,918,360
Mobile Homes-Current Year	87,394	140,300	154,130
Railroad Equipment-Current Year	0	580	640
Local Option Sales & Use Tax	18,115,015	18,747,700	20,244,540
Total Taxes	39,824,658	40,453,360	43,884,860
Intergovernmental Revenue			
OCDETF-Local Overtime Grant	24,000	10,190	0
ST Op Grant-Noncateg-direct	11,133	0	0
Total Intergovernmental Revenue	35,133	10,190	0
Charges for Services			
Sheriff Fines & Fees	100,161	110,000	110,000
Sheriff Fees - Criminal Bonds	12,585	0	29,800
Probation Fees		0	
Zoning and Subdivision Fees		0	
Printing & Dup Service Fees	138,554	125,000	200,000
Bail Bond Administration Fees	0	0	8,430
Data Processing Fees		0	
Bid Spec Fees		0	
Telephone Comm-Jail	210,701	248,560	248,560
Social Security Informant Fee	26,900	25,000	27,000
St Criminal Alien Assist Prog	16,694	18,000	0
Criminal Background Checks	11,779	12,000	12,000
Defensive Driving Class Fees	0	0	16,000
Fed Op Grant-Category-Direct	0	0	60,000
Local Govt Grants	0	0	20,000
Prisoner Reimb County Jail	354,089	500,000	500,000
Total Charges for Services	871,463	1,038,560	1,231,790
Fines & Forfeitures			
County Jail-Constr & Staffing	521,893	600,000	600,000
Parking Violation	45,480	50,000	50,000
Bond	59,705	15,200	31,800

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT
OPERATING REVENUES
BY REVENUE TYPE (DETAIL)
2006 BUDGET

Description	2004 Actuals	2005 Budget	2006 Budget
Federal Drug Forfeiture	-42,473	0	0
State Drug Forfeitures	-23,822	0	0
Canine Forfeitures	-1,622	0	0
Total Fines & Forfeitures	559,161	665,200	681,800
Investment Income			
Interest Revenues	-292,408	-213,000	-213,000
Total Investment Income	-292,408	-213,000	-213,000
Other Financing Sources			
Op Tsfr from Urban Services	2,359,250	2,359,250	2,430,030
Property Sale	79,000	0	0
Capital Leases-Proceeds	1,163,564	0	0
Fund Balance Appropriations	0	0	1,048,600
Encumbrance Carry Forwards	0	174,617	0
Total Other Financing Sources	3,601,814	2,533,867	3,478,630
Total Law Enforcement (273)	44,599,821	44,488,177	49,064,080
TOTAL GENERAL FUND/LAW ENFORCEMENT	\$101,983,449	\$107,264,835	\$114,352,910

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
General Governmental			
Contingency By Function	144,657	0	0
Clerk of Commission	216,888	211,234	232,040
Mayor's Office	194,986	177,380	198,900
Mayor's Discretionary Acct	6,979	10,000	10,000
County Administrator	509,435	647,777	588,500
Commissioners	301,582	290,956	286,490
Commission - Other	7,187	4,655	4,660
Local Legislative Interests	1,121	5,789	5,790
Promotion Account	29,945	37,566	37,570
Board of Elections	367,534	354,573	362,170
Election Expenses	504,741	435,457	370,310
Voter Education Grant	930	0	0
Finance - General	1,175,468	1,183,000	1,284,410
Finance - Accounting	257,956	356,310	374,130
Finance - Treasurer Emeritus	3,200	3,000	3,000
License	471,831	493,170	534,810
License & Inspection Administration	173,576	157,963	166,810
Purchasing	362,396	388,589	467,600
Law	685,932	678,690	496,260
ARC-Law Dept	228,724	238,307	302,800
Magistrate Court	0	6,000	0
Computer Management / GIS	3,446,123	3,693,438	4,240,080
Human Resources	444,985	463,418	497,450
Personnel - Training	4,764	18,601	18,100
Employee Functions	14,526	19,551	19,000
Tax Commissioner	686,969	715,053	757,940
Tag Office	803,810	755,592	839,690
Delinquent Tax	271,998	273,335	283,530
Del Tax Sales - Fees / Cost	-16,314	0	0
Tax Assessor	1,541,369	1,576,075	1,747,740
Board of Appeals	8,230	9,616	15,710
Board of Tax Assessors	45,476	34,666	45,660
Citizens Service & Information	39,774	45,590	48,010
ARC-Publication/Annual Report	0	14,896	14,890
Facilities Management - Administration	237,662	286,369	410,030
Buildings and Grounds - Municipal Building	837,095	800,980	936,590
Buildings and Grounds - JLEC	1,323,392	1,265,310	1,424,130
Buildings and Grounds - Phinizy Road Det. Center	549,762	506,924	608,780

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
Buildings and Grounds - Inhouse Projects	8,048	7,000	7,000
Planning & Zoning	320,570	292,865	292,860
Print Shop	197,087	166,056	172,080
Carpenters Shop	745,935	799,751	902,320
Records Retention	85,795	89,037	96,280
Total General Governmental	17,242,124	17,514,539	19,104,120
Judicial			
Superior Court	967,746	1,144,771	1,180,600
Contingency By Function	102,251	0	0
Clerk of Superior Court	1,573,394	1,594,524	1,689,740
District Attorney - Circuit	1,377,933	1,441,350	1,477,450
DA - Forfeiture Acct Expense	0	9,120	0
Victim Assistance Grant (DA)	106,537	106,475	57,170
State Court - Judge	617,581	631,691	660,060
State Court - Probation	378	0	0
State Court - Solicitor	1,251,727	1,172,463	1,364,750
Victim's Assistance Grant Solicitor	27,375	37,504	37,820
Civil Court - Chief Judge	169,581	183,803	198,210
Civil Court - Presiding Judge	148,047	155,891	170,660
Civil Court - Clerk	729,190	797,730	820,070
Magistrate	7,264	8,400	0
Probate Judge	493,436	542,019	576,650
Juvenile Court	347,277	367,480	361,940
Juvenile Court - Citizens Review	32,217	32,680	34,930
CYCC Grant	43,575	27,910	0
Juventile POS Grant	0	10,000	0
Municipal Court	65,049	27,676	0
Public Defender - Superior Court	486,247	2,769,450	2,563,590
Public Defender - State Court	1,958,581	1,258,400	1,258,650
ICPDO - Independent Contractor	0	125,000	125,000
Court Appointed Legal	0	228,480	728,480
RCSCPDO-Add't Office	0	241,505	0
Civil Court - Marshal	1,174,522	1,181,419	1,320,720
Jury Clerk	52,117	70,490	59,590
Total Judicial	11,732,025	14,166,231	14,686,080
Public Safety			
Contingency By Function	52,397	0	0
Drivers License Bureau	8,476	14,860	14,860

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
Security-Municipal Building	256,384	191,904	206,610
RCCI	3,353,057	3,314,124	3,522,570
RCCI Inmate Store	310,811	96,300	38,300
RCCI-Sheriff Prisoners Program	604,696	729,411	644,790
Emergency Medical Service	760,000	775,000	1,380,000
Coroner	322,350	417,493	416,380
Animal Services	983,605	990,464	952,250
Emergency Management	155,182	195,549	223,030
Hazard Mitigation Grant	162,351	33,500	0
Pre-Disaster Miligation Grant	0	195,080	0
878 Engineer	11,460	8,595	8,590
Total Public Safety	6,980,769	6,962,280	7,407,380
Public Works			
PW - Administration	1,406,129	1,790,314	1,642,400
Contingency By Function	63,301	0	0
EPA Brownfield Grant	28,480	223,580	0
319 (H) Grant	0	232,280	0
PW - Roads and Walkways	2,831,455	2,924,179	3,086,070
Litter Patrol	0	166,667	121,770
PW - Traffic Engineer	1,497,119	1,456,833	1,502,940
Riverwalk/Augusta Commons	111,565	107,520	106,260
Eviction & Vacant Lot Clean Up	122,617	161,491	178,760
Total Public Works	6,060,666	7,062,864	6,638,200
Health And Welfare			
Contingency By Function	46,338	0	0
Board of Health - Public	1,223,230	1,223,230	1,223,230
Board of Health - Mental	9,300	9,300	9,270
Board of Health - Substance Abuse	6,803	6,810	6,810
Project Access	400,000	400,000	400,000
Mosquito Control	126,570	179,570	116,570
DFAC - Administration / Social	120,000	120,000	120,000
Senior Food Service Program	134,335	208,460	0
Senior Food SVCS Grant 05/06	0	195,940	0
Salvation Army Landfill Charges	9,727	9,650	0
GADOT Landfill Fees	6,256	7,500	0
Recreation Grant	0	18,300	0
Wellness Grant	0	62,668	0
Wellness Grant 05/06	0	32,610	0

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
NFL Local Agency Grant	0	2,500	0
DFAC - Food Stamps	70,189	90,000	0
DFAC - Child Abuse Shelter	30,000	30,000	30,000
DFAC - Safe Homes	10,000	10,000	10,000
Total Health And Welfare	2,192,748	2,606,538	1,915,880
Recreation			
Rec. Admin.	1,218,324	1,164,530	1,319,760
Contingency By Function	32,269	0	0
Rec. Shop	930,890	974,490	1,071,090
Rec. Senior Adults	58,171	55,650	66,260
Rec. Special Populations	28,688	11,040	11,870
Rec. Indiv Activities	3,618	1,500	1,500
Rec. Special Activities	66,623	60,100	51,800
Rec. Boxing	73,553	71,420	68,110
Rec. Athletics	527,967	534,750	558,220
Rec. Youth Programs	238,262	247,900	235,400
Rec. Adult Programs	43,102	64,650	51,150
Rec. Aquatics	154,893	98,595	117,080
Rec. Henry H. Brigham Center	212,433	237,740	227,300
Rec. Bernie Ward	181,859	162,350	231,140
Rec. Sand Hills	47,054	84,020	108,320
Rec. Blythe Center	97,809	105,400	75,270
Rec. Central Park	0	190	680
Rec. Dougherty Park	7,663	8,630	8,590
Rec. Dyess Park	17,960	18,670	19,720
Rec. Eastview Park	8,222	9,850	11,760
Rec - 4H Camp	533	700	400
Rec Garrett Community Center	76,040	88,350	94,210
Rec. Hephzibah Park	58,224	58,210	58,470
Rec. Hickman Park	6,987	7,600	7,810
Rec. Hyde Park	6,219	6,890	7,930
Rec. Jamestown Park	6,992	8,960	7,710
Rec. W. T. Johnson	29,299	29,090	30,840
Julian Smith Park	11,121	11,880	10,880
Rec. McBean Park	102,251	98,320	106,700
Rec. Mcduffie Road	170,685	172,300	180,000
Rec. May Park	225,123	235,370	200,590
Rec. Minnick Park	4,851	5,620	6,340
Rec. Savannah Place Park	90,604	119,230	140,460

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
Rec. Warren Rd	230,383	230,760	232,620
Rec - Merry Street Ceramics	40,196	0	680
Rec - Henry Brigham-Ceremics	4,425	4,500	4,500
Rec. Henry Brigham Senior Center	51,637	45,230	46,730
Rec. Nutrition Blythe	32,419	33,450	38,950
Rec. Nutrition McBean	39,418	36,480	41,530
Rec. Nutrition Carrie J. Mays	37,514	41,410	47,200
Rec. Nutrition Henry Brigham	39,892	45,700	44,590
Rec. Nutrition Sand Hills	5,857	44,200	53,610
Rec - Fleming Complex Concessions	599	0	0
Rec - Eisenhower Concessions	40	0	0
Rec-May Park Concessions	0	0	0
Rec-WT Johnson Concessions	430	400	0
Rec. Concessions	15,722	21,630	17,000
Rec. Chafee Park	2,326	0	0
Rec - Eisenhower Park	16,651	16,390	17,390
Rec. Wood Park	874	0	0
Rec. Wood Street Park	1,481	3,030	3,160
Rec. Misc. Parks	172,304	133,140	141,150
Rec. Henry Brigham Swim Center	100,849	116,443	136,630
Rec - Bernie Ward Swimming Pool	2,097	2,500	2,500
Rec - Jones Park Pool	2,598	2,500	2,500
Rec - Dyess Park Pool	2,548	1,500	2,500
Rec - Fleming Tennis Center	13,513	10,350	13,350
Rec - Newman Tennis Center	0	0	361,660
Rec. Augusta Aquatics Center	398,854	437,821	485,200
Rec - Fleming Sports Complex	1,684	2,750	3,640
Rec. West Aug. Soccer Complex	92,928	75,314	50,000
Rec. Diamond Lakes Regional Facility	310,141	369,710	323,190
Rec. Diamond Lakes Community Center	0	118,680	373,980
Rec. The Boathouse	69,512	74,440	76,470
Rec - Julian Smith Casino	26,324	29,110	22,320
BBQ Pit	31,113	25,590	34,520
Gracewood Center	8,628	7,050	9,540
Sue Reynolds Center	4,957	6,140	6,180
Fleming Activity Center	6,423	5,060	3,320
Old Government House	75,162	35,450	36,180
Rec. Lock & Dam Park-Savannah Bluff	54,455	77,230	79,950
Rec. Skateboard Park	1,345	2,200	2,200
Riverwalk	865	0	356,080

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
Rec. Approp Shiloh	19,250	10,687	10,690
Rec. Approp Berry	10,000	7,500	7,500
Grant-Tech for Tennis for Life	14,440	0	0
Total Recreation	6,678,143	6,828,340	8,176,570
Culture			
Rec. Pendleton King Park	85,923	114,070	131,440
Senior Citizens	95,452	35,250	49,000
Lucy Craft Laney	200,000	150,000	150,000
Augusta Richmond Cty Museum	275,000	206,250	206,250
Trees and Landscaping	1,290,402	1,387,471	1,602,900
Cemeteries	549,976	601,197	669,680
Historic Augusta	15,690	11,767	11,760
Greater Augusta Arts Council	140,000	113,000	105,000
Ezekiel Harris House	50,000	50,000	50,000
Sister City	3,096	4,655	4,650
AUG/RC Library	1,974,381	2,012,560	2,216,500
Total Culture	4,679,920	4,686,220	5,197,180
Housing & Development			
Extension Service	134,554	133,625	149,190
Natural Resources Conservation	37,281	29,120	51,650
Central SavRiver Land Trust	59,683	41,317	41,310
Forestry	33,292	40,581	36,710
USDA - ASCS	2,320	1,740	1,740
Building Inspection	3,538	0	0
Code Enforcement	548,917	556,200	555,110
Code Enforcement-CDBG Funded	114,965	352,723	0
Demolition HND CDBG Funded	0	200,000	0
Augusta Tomorrow	0	4,500	4,500
Industrial Dev. - Forward Augusta	100,000	75,000	75,000
CSRA Planning & Dev.	107,420	107,350	107,350
Alliance for Fort Gordon	50,000	0	0
Summer Youth Employment - Rec	58,079	66,090	63,300
Paine College Summer Employment	14,280	10,710	10,710
Equal Opportunity	4,020	222,380	234,400
Human Relations	304,603	290,740	339,460
Historic Preservation Grant	0	13,000	0
Total Housing And Development	1,572,952	2,145,076	1,670,430

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
TOTAL GENERAL FUND 101 (OPERATION)	57,139,347	61,972,088	64,795,840
Non Departmental			
Contingency	0	0	500,000
Restricted Contingency - Deficit	0	0	0
Perm Full Time S& W Comp	0	-2,110,000	0
FY 2005 Reductions	0	-177,960	0
FY 2006 Reductions	0	0	-1,278,330
COLA/Merit	0	0	0
Perm Full-Time S & W	0	0	-800,000
Unemployment Compensation	0	0	75,740
Pension Health Insurance	250,058	375,100	375,100
1945 Pension Plan	170,890	0	0
1977 Pension Plan	0	238,000	238,000
1998 DC Plan	94,527	0	0
GMEBS Pension Plan	37,875	0	0
TOTAL NON-DEPARTMENTAL	553,350	-1,674,860	-889,490
Operating Transfer Out			
Oper Trsf Out Zoning Appeals	10,000	10,000	10,300
Oper Trsf Out Capital Outlay	0	0	0
Oper Trsf Out Law Enforcement	644,590	0	0
Oper Trsf Out Street Lights	315,630	315,630	325,100
Oper Trsf Out HND	0	1,010,000	0
Oper Trsf Weed & Seed	0	46,630	135,310
Oper Trsf Out Employee Health Benefits	285,574	0	0
Oper Trsf Out G/F Grants	0	0	7,810
Oper Trsf Out Daniel Field Airport	0	0	10,000
Oper Trsf Out Risk Management	600,350	604,170	400,960
Oper Trsf Out Emergency Telephone Response	200,000	493,000	493,000
TOTAL OPERATING TRANSFER OUT	2,056,144	2,479,430	1,382,480
GRAND TOTAL GENERAL FUND 101	59,748,841	62,776,658	65,288,830

AUGUSTA-RICHMOND COUNTY
GENERAL FUND/LAW ENFORCEMENT OPERATING EXPENSES
BY SERVICE AREAS (DETAIL)
2006 BUDGET

Department	2004 Actuals	2005 Budget	2006 Budget
Law Enforcement Fund			
Contingency-By Function	850,316	0	0
Criminal Investigation	3,268,903	3,925,980	4,330,400
DARE Program	287,142	313,461	278,130
Sheriff Narcotics Invest	1,299,626	1,377,236	1,378,760
Records and Identification	1,044,068	1,163,577	1,200,890
Sheriff Road Patrol	14,665,874	14,601,135	14,886,560
Safety - Training Facilities	477,503	572,794	739,460
Sheriff School Patrol	261,653	322,778	311,240
Sheriff Admin.	1,981,214	2,160,442	2,386,690
Uniform/Court Services	6,473	8,430	7,480
Investigative / Fugitive	1,614,122	1,664,742	1,797,260
4th Street Jail	6,898,494	7,461,012	8,227,960
Phinizy Road Detention Facility	6,005,029	6,251,986	7,065,430
JLEC Security	177,032	116,670	158,170
Drug/Canine Grant	-7,012	35,764	80,000
Housing Contract	19,015	39,850	59,880
Contingency-MMP Savings	0	-900,000	-400,000
COLA/Merit	0	0	0
Contingency	0	115,588	0
IDC-GF Allocation	3,215,220	3,096,650	3,452,130
GMEBS Pension Plan	16,437	0	0
FY - 2005 Reductions	0	-1,090,988	0
Oper Trsf Out-LLEBG - V	19,674	0	0
Oper Trsf Out-General Fund	1,326,360	1,970,950	2,124,340
Oper Trsf Out-LLEBG - VI	26,070	0	0
Oper Trsf Out-LLEBG - VXI	21,498	0	0
Oper Trsf Out-LLEBG - X	0	9,000	8,420
Oper Trsf Out - Health Benefits	257,017	0	0
Risk Management Allocation	785,080	1,271,120	970,880
TOTAL LAW ENFORCEMENT FUND (273)	\$44,516,808	\$44,488,177	\$49,064,080
TOTAL GENERAL FUND/LAW ENFORCEMENT	\$104,265,649	\$107,264,835	\$114,352,910

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-1310
DEPARTMENT:	CLERK OF COMMISSION

MISSION STATEMENT:

Directs the staff unit that is responsible for the maintaining of official records of Augusta-Richmond County and provides administrative support to the Commission members within the guidelines of Augusta-Richmond County code and ordinances, policies and procedures, departmental rules, and state and local laws. Reports to the Mayor and the Commission.

It is the mission of the Clerk of Commission's Office to serves as the custodian of official records of the Augusta-Richmond County and to maintain and disseminate this information to the public in a courteous, efficient and cost-effective manner.

BUDGET GOALS FY 2006:

- Immediate challenge is to restore and preserve the records of the former City of Augusta and Richmond County governments for governmental purposes as well as for their historical value.
- Computerization of all official documents, which will allow a more efficient, faster record search and tracking process.
- Establish a self-help reading and research room for public use.
- Acquire legislative software package to use in preparation of Commission's agendas. This package will afford us the capability of tracking Commission member's activity during their term of office e.g., attendance and voting registers. Also, the package will furnish us with a vehicle to provide Internet access of Commission meetings in totality to the public e.g., agenda items and supporting documents and the resolution of those items.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$216,888	\$211,234	\$226,320	\$232,040
TOTAL AUTHORIZED POSITIONS	4	4	4	4

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-3110
DEPARTMENT	MAYOR

MISSION:

To provide to all its citizens cost-effective, high quality Government services and an environment which enhances the economic well-being and quality of life in the Augusta Metropolitan Area.

BUDGET GOALS FY 2006:

- To be fiscally responsible and hold the line on spending increases.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$201,965	\$187,380	\$206,940	\$208,900
TOTAL AUTHORIZED POSITIONS	3	3	3	3

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-3210
DEPARTMENT:	ADMINISTRATOR

MISSION:

The County Administrator is nominated by the Mayor and selected by a majority vote of the entire Board of County Commission. The County Administrator is responsible to the Mayor and the Board of Commissioners for the proper and efficient administration of the affairs of Augusta-Richmond County government. His duties are: (1) to ensure that the governing board's policies are carried out, (2) assist in developing those policies and other goals, (3) provide administrative leadership to the departments of county government, (4) develop and present an annual budget, and (5) strive for efficiency, effectiveness and innovation in the delivery and funding of services.

BUDGET GOALS FY 2006:

- Oversees all county operations on behalf of the Augusta-Richmond County Board of Commissioners as an appointee.
- To ensure that the funding decisions associated with the current budget are consistent with the priorities established by the Board of Commissioners.
- To evaluate budget requests based on long-term impacts, not just immediate ones, in order to maintain fiscal balance in the future while addressing the most important service needs of the community.
- To encourage effective management of resources through the county government by holding managers accountable for the outcome of their decisions and actions.
- To focus on improving the county's communication with the public, the press and other groups.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$509,435	\$647,777	\$597,520	\$588,500
TOTAL AUTHORIZED POSITIONS	6	6	8	8

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-3310
DEPARTMENT:	BOARDS & COMMISSIONS

MISSION:

The Augusta Commission is the elected governing authority of Augusta-Richmond County. The Commission perform the policy-making role for the government when it decide important issues, establish priorities, plan the county's future, or declare what values will be emphasized in providing to all its citizens cost-effective, high quality government services and an environment which enhances the economic well being and quality of life in the Augusta metropolitan area. The Mayor acts as chief executive officer for the government and Commission members are elected from ten commission districts. Two super districts, which consist of four single districts each and eight (8) single districts. The Administrator is selected by the Commission and is charged with carrying out the daily administration of the affairs of the Augusta-Richmond County government.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$301,582	\$290,456	\$310,600	\$286,490
TOTAL AUTHORIZED POSITIONS	10	10	10	10

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-4110/4111
DEPARTMENT	BOARD OF ELECTIONS/ELECTION EXPENSE

MISSION:

To conduct all elections in a manner that instills confidence that public officials are properly elected, to accurately count each vote cast, to promote voter education, to make voter registration as easily accessible as possible, and to ensure the integrity of the voter registration list.

BUDGET GOALS FY 2006:

- Prepare, conduct and administer all election in Augusta-Richmond County, Hephzibah and Blythe.
- Obtain, maintain, and safeguard the registration of all eligible voters for all elections; to do this accurately and legally and with the least amount of inconvenience to voters; and to adequately function as a public relations and information facility at all times.
- Control the apportionment of population and precinct assignment according to their representative districts, resulting in redrawing precinct lines in years following the U.S. Census and/or any other time circumstances mandate a change.
- Maintain and staff polling locations pursuant to state laws.
- Properly qualify candidates and administer the Ethics in Government Act.
- Maintain a relationship with pertinent state and federal agencies.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$872,275	\$790,030	\$714,240	\$732,480
TOTAL AUTHORIZED POSITIONS	7	7	7	7

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5110/5120
DEPARTMENT	FINANCE/ACCOUNTING

MISSION:

The mission of the Finance Department is to manage the fiscal affairs of Augusta-Richmond County and to provide effective decision-support for City leaders and executives. The department must endeavor to administer a financial plan that is integrated with and supports the service delivery strategies of operating departments and the Board of Commissioners. The department of finance is responsible for budget and administration, accounting, financial reporting, treasury management, fixed asset management and grant accounting.

BUDGET GOALS FY 2006:

- Provide timely and relevant information to the Board of Commissioners and Administrator to enhance decision-making and promote the long-term financial well being of the County. Obtain or produce relevant operating, revenue-performance and economic forecasts to support the decision process.
- Administer record keeping methodologies and reporting systems that will ensure compliance with GAAP, federal or state mandates, disclosure rules and contractual or legal requirements.
- Participate with the Administrator towards implementing a climate that furthers the County's decentralized decision-making policies; yet at the same time fosters accountability and appropriate financial controls.
- Provide financial/technical recommendations and guidance to the Administrator and operating departments on matters relating to financial transactions and record keeping.
- Safeguard county financial assets such as cash negotiable items through the establishment of banking relations, and development of recommended procedures for cash and deposits handling, electronic payments, EFTs and so forth.
- Provide accurate, reliable and timely disbursements services to vendors and employees.
- Manage City financial assets and liabilities with the objectives of safeguarding principal, achieving market-based returns on assets while remaining with appropriate risk parameters and optimizing the county's overall cost of capital.
- Strive to provide a high level of customer service in all areas of operations.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,436,624	\$1,542,310	\$1,596,220	\$1,661,540
TOTAL AUTHORIZED POSITIONS	24	24	24	24

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101015110/101015120

Account Name: Finance/Accounting

PERFORMANCE MEASUREMENT DATA

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5160
DEPARTMENT	Licensing

MISSION STATEMENT:

The mission of the License and Inspection Department is to administer and enforce the building construction, property maintenance, business license and alcohol license codes in a professional manner while providing all citizens with cost effective, high quality government services and an environment that enhances the economic well being and quality of life in Augusta.

BUDGET GOALS FY 2006:

- Provide staff support to the Mayor, Commissioners, and Administrator on matters pertaining to the responsibilities of the License & Inspection Department.
- Collect permit fees, license fees, and excise taxes in a timely manner to benefit the financial operations of City.
- Enforce applicable codes and ordinances in an effective and efficient manner.
- Assist other departments in providing City services.
- Provide a high level of customer service in all areas of operation.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 471,831	\$ 493,170	\$ 503,660	\$ 534,810
TOTAL AUTHORIZED POSITIONS	12	12	12	12

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5161
DEPARTMENT	License & Inspection Administration

MISSION STATEMENT:

The mission of the License and Inspection Department is to administer and enforce the building construction, property maintenance, business license and alcohol license codes in a professional manner while providing all citizens with cost effective, high quality government services and an environment that enhances the economic well being and quality of life in Augusta.

BUDGET GOALS FY 2006:

- Provide staff support to the Mayor, Commissioners, and Administrator on matters pertaining to the responsibilities of the License & Inspection Department.
- Collect permit fees, license fees, and excise taxes in a timely manner to benefit the financial operations of City.
- Enforce applicable codes and ordinances in an effective and efficient manner.
- Assist other departments in providing City services.
- Provide a high level of customer service in all areas of operation.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 173,576	\$ 157,963	\$ 156,840	\$ 166,810
TOTAL AUTHORIZED POSITIONS	3	3	3	3

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-01-5161,101-01-5160,101-07-2910,217-07-2210

Account Name: License & Inspection and Building Inspection

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Projected	FY2005 Projected
Business License Issued	10,755	10,970	11,189
Liquor License Issued	204	210	216
Beer License Issued	451	464	477
Wine License Issued	321	330	339
Sunday Sales Issued	113	116	119
2nd Alcohol Issued	10	10	11
Adult Entertainment Issued	5	5	5
Dance Hall Issued	60	61	62
One Day Alcohol Issued	151	179	213
Alcohol Catering	5	5	6
One-Day Adult Entertainment	100	105	110
<hr/>			
Construction	906,171	958,561	989,357
Occupational Tax	2,036,277	2,004,290	2,024,332
Hotel/ Motel Tax	2,936,672	3,036,432	3,078,942
Excise Tax (Mixed Drinks)	381,872	393,566	399,075
Wholesale Tax (Alcohol)	2,704,294	2,731,336	2,769,605
Rental Vehicle Tax	414,598	427,035	433,013
Alcohol Licenses	1,027,100	1,037,371	1,136,005
<hr/>			
Code Violations Cited	4900	4947	5100
City Crew Lot Clean-Up	679	700	720
Court Cases	80	80	89
Completed Demolitions	26	36	40

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5170
DEPARTMENT	Procurement

MISSION STATEMENT:

The Procurement Department administers acquisition of goods and services for all departments and divisions of the Augusta Commission of Augusta, Georgia. The department is responsible for developing bid specifications jointly with County departments, obtaining bids through advertising and direct solicitation, establishing and monitoring price agreement contracts, and issuing purchase orders. Purchasing is assigned absolute responsibility for negotiating and buying for all the departments within the County. The department must work with hundreds of individuals within the County and with thousands of vendors in supplying the County's needs as economically and efficiently as possible. Purchasing also administers the sale and auctioning of County surplus property, impounded vehicles, County fleet and unclaimed confiscated goods through public auctions.

BUDGET GOALS FY 2006:

- To reduce the amount of time between requisition entry and purchase order issuance
- To reduce the amount of time for formal bid quote solicitations
- Provide training in all aspects of purchasing to user departments
- Reduce occurrences of bids having to re-bid due to inadequate specifications

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	362,396	388,589	387,060	467,600
TOTAL AUTHORIZED POSITIONS	8	8	9	8

Augusta, Georgia
2006 Budget Worksheet

Form (E)

Account Number: 101-01-5170

Account Name: Procurement Department

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Bids and Quotes Prepared/Distributed	550	600	750
Purchase Orders Processed	16000	17500	19000
Petty Cash Payment Approval	250	300	340
Special Reports	250	300	340
Auction/Sales Contracts	4	5	1
Departmental Corrections to POS(2006 Clean Purchase Orders in IFAS)	450	300	1900

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5310/5311
DEPARTMENT	ATTORNEY/LAW DEPARTMENT

MISSION:

The County Attorney advises the County Commissioners and County Administrator on their powers and responsibilities so that their actions will stay within the legal framework laid down by the State Constitution and the Legislature. The County Attorney attends the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtaining first hand information on immediate and contemplated Commission action. The County Attorney and staff provide advice and service to County Officials, departments, and advisory groups. They represent all departments in litigation and handle all suits against the County.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$914,656	\$916,997	\$1,158,710	\$799,060
TOTAL AUTHORIZED POSITIONS	7	7	7	7

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5410
DEPARTMENT	Information Technology

MISSION STATEMENT:

The mission of the Information Technology Department is to provide quality technological services and support to our customers and to enable their use of technology in the most cost effective and ethical manner. The Information Technology Department (IT) contributes to and efficient and productive county government while using modern information technologies to improve access to government information services. The City of Augusta is making investments in information technology and software, which through careful planning, cooperative business and technical execution will provide, a return on investment in the form of improved services. There are goals established to motivate Information Technology to perform its functions of developing and maintaining current information technology systems, providing ad technology infrastructure and customer service support to all agencies.

BUDGET GOALS FY 2006:

- Strive to ensure effective technical and fiscal management of the departments operations, resources, technology projects and contracts.
- Provide quality customer service to all of our customers.
- Deliver a final product that best meets the technology needs of the users and enhances their productivity with minimal problems.
- Work with other departments to improve business operations by thoroughly understanding their business needs and by planning, implementing and managing the best information technology solutions available.
- Provide vision, leadership, and a framework for evaluating emerging technologies and implementing proven technical solutions.
- Provide vision, leadership, and a framework for evaluating emerging technologies and implementing proven technical solutions.
- Provide all customers with convenient access to appropriate information and services through technology.
- Effectively communicate information about plans, projects and achievements to all affected customers.
- Develop and maintain a reliable communication and computer infrastructure foundation on which to perform operations today and in the future with minimal downtime.
- Provide adequate training and documentation to all customers.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 3,446,123	\$ 3,693,438	\$ 3,801,300	\$ 4,240,080
TOTAL AUTHORIZED POSITIONS	36	36	45	45

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-01-5410

Account Name: Information Technology

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
Number of Customers Supported (City Full-Time Employees Only)	2,647	2,729	2,809
Number of Software Applications Supported	153	164	165
Number of Computers Supported	940	1,240	1,636
Number of Servers Supported	37	61	71
Number of Mobile Data Terminals Supported	137	174	214
Number of Printers Supported	495	529	560
Number of Telephones Supported	1601	1800	1950
Number of Radios Supported	1319	1369	1375
Number of Help Desk Calls Processed	4273	6653	6819
Number of City Employees Provided Training	520	1018	1045
Number of Application Support Tickets Closed	2398	2995	3000
Training Classes Held	120	171	195
Efficiency			
Average Number of Calls Processed per Help Desk Personnel	1,424	1,663	1,912
Average Cost per Employee Training	69.23	35.36	35.36
Average Time to Repair Computer	2 days	2 days	2 days
Effectiveness			
Overall Customer Satisfaction Rating	90%	95%	97%
Training Satisfaction Rating	N/A	96.39%	97%
Visits to City Website	528,353	1,025,105	1,045,000

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5510/5511
DEPARTMENT	Human Resources

MISSION STATEMENT:

To attract, develop and retain a competent and diversified workforce.

BUDGET GOALS FY 2006:

- Goal 1: Provide professional expertise and assistance to management in making the best hiring decision for each position vacancy.
- Objective 1: Participate in at least 25 percent of the interview panels that HR is aware of
- Objective 2: Develop expanding testing modules for at least 25% of the vacancies requiring clerical knowledge, skills and aptitudes
- Objective 3: Develop process to maintain an applicant data profile on 100% of applicants

- Goal 2: Provide a comprehensive career development program for all employees to equip them with the knowledge, skills and ability necessary to reach their full potential. Success for this goal is defined as meeting 80% on the supporting objectives.
- Objective 1: Ensure that all new regular, full-time employees a Basic Customer Training within first 90 days of employment
- Objective 2: Develop and implement a comprehensive plan of education, training and development activities for all employees, thus providing opportunities to increase their knowledge, skills, and abilities. This plan would ultimately contribute to increased job performance, promotional opportunities, employee morale and career development
- Objective 3: Develop and implement a training program on mock interview skills for supervisors and employees

- Goal 4: Reduce employee turnover by 10%
- Objective 1: Identify the top 3 most prevalent reasons for employee turnover as indicated in employee exit interviews and on separation documentation by end of 1st quarter.
- Objective 2: Establish measurable programs for reducing employee turnover by end of second quarter.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 449,749	\$ 482,019	\$ 657,111	\$ 515,550
TOTAL AUTHORIZED POSITIONS	9	9	9	9

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-01-5510/5511

Account Name: Human Resources Dept

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
Number of orientations	26	26	26
EEO Training	55	10	55
Handbook Training			75
Number of applications processed/received	4755	3500	5500
Number of jobs posted	400	127	350
Number of Complaints investigated	65	55	75
Catastrophic leave requests	35	15	30
Number of Personnel Bd Hearings	8	5	12
Number of Sheriff Bd Hearings	5	-	12
Number of positions posted	315	124	400
Number of Job Fairs	15	7	20
Number of Salary Surveys processed	20	25	40
Number of employment verifications processed	1100	487	1500
Number of Leave of Absences processed	75	51	85
Number of interview panels participated	25	13	25
Number of receipts of application letters	4755	3500	5500
Number of birthday/xmas cards distributed	6200	6200	6200
Number of regret letters processed	200	150	200
Number of new hires	400	288	350
Number of terminates	652	367	700
Number of drug screens		122	275

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5610/5611/5612/5613
DEPARTMENT	Tax Commissioner

MISSION STATEMENT:

The mission for the Tax Commissioner's office, all divisions, remains, first and foremost, to serve the taxpayers of Augusta-Richmond County, as efficiently, quickly and courteously as possible. This office plays a major role in the collection of revenue for Augusta-Richmond County, as well as other agencies, i.e. State of Georgia Department of Revenue, Augusta-Richmond County Board of Education. The office continually strives to make available to the Commission/Council and other agencies, as quickly as possible, revenues collected.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	1,746,463	1,743,980	1,679,630	1,881,160
TOTAL AUTHORIZED POSITIONS	38	38	38	42

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101-01-5610

Account Name: Tax Commissioner

PERFORMANCE MEASUREMENT DATA

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-5710,101-01-5711,101-01-5712
DEPARTMENT	TAX ASSESSORS' OFFICE

MISSION STATEMENT:

To provide and defend uniform fair market values on all tangible properties in Richmond County; to generate an equitable tax digest for the State of Georgia, all levying authorities, and the Tax Commissioner; and to serve as a resource for the citizens of Richmond County.

BUDGET GOALS FY 2006:

As requested, we have attempted to keep the FY 2006 budget at 2005 levels. The increases occurred in capital for replacement of vehicles, capital for replacement of obsolete GIS plotter, purchase of new printer; and part time clerical workers to assist the staff in low-level filing, scanning and data entry workloads.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	1,595,075	1,620,357	1,639,145	1,809,110
TOTAL AUTHORIZED POSITIONS	35	35	35	34

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101-01-5710

Account Name: _____ **Tax Assessors**

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2005 Projected
Real Estate Permits	5034	9423	10100
Property reviewed due to returns/appeals	255	5309	5700
Mapping New Parcels	937	853	1300
Parcels revalued county-wide	2200	37867	39000
Business appeals	1	3	4
Number of business accounts	10489	11324	11250
Arbitration cases	0	0	0
Equalization hearings(#parcels decided by BOE)('05 &'06 projected)	106	2000	2000
Court cases	0	2	2
Pre-billed Mobile Homes	5724	6340	6400

Gross Digest(100% FMV)

FY2003 Actual-\$10,251,425,563

FY2004 Actual-\$10,279,061,835

FY2005 Actual-\$11,319,980,585

Total Change in Digest:

FY2003 Actual-(\$97,213,572)

FY2004 Actual-\$27,636,272

FY2003 Actual-\$1,040,918,750

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101016120/6140
DEPARTMENT	CITIZENS & SERVICE INFORMATION

MISSION:

To enhance the relationship between the citizens of Augusta-Richmond County and their local government and to promote Augusta-Richmond County's commitment to customer service by providing direct access to the Augusta Cares Program that is designed to receive, relay, monitor, and manage citizens requests and insure the delivery of public service.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$39,774	\$45,590	\$45,420	\$48,010
TOTAL AUTHORIZED POSITIONS	1	1	1	1

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6210
DEPARTMENT	Public Works – Facilities – Admin

MISSION:

The mission of the Administrative section of the Facilities Management (FM) Division is to coordinated and manage the activities for the various operations groups. Further, FM Administration provides planning guidance and construction administration services to other ARC departments to meet the long-term facility requirements for the county. This section also manages ARC owned parking facilities.

BUDGET GOALS FY 2006:

- Continue to improve the quality of information available through our work order tracking system.
- Maintain progress toward filling the long-term space needs for ARC.
- Continue the development of performance measures and implementation of the Total Quality Management Program.
- Continue to develop more efficient and cost effective method of completing projects.
- Continue development of the Preventive Maintenance Program.
- Monitor Performance of the operating consultant for Radisson parking facility.
- Continue development of standard operating policies and procedures for the Department as well as this Division.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$237,662	\$286,369	\$449,560	\$410,030
TOTAL AUTHORIZED POSITIONS	5	5	7	7

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6211
DEPARTMENT	Public Works – Facilities – B & G Municipal Building

MISSION:

The mission of the Building and Grounds group at the Municipal Building (MB) is to provide maintenance, repair, support, and expertise for the life safety, building and fixtures at the MB and other structures. Our goal is to provide this service in a safe, efficient and cost effective manner.

BUDGET GOALS FY 2006:

- Improve the level of service and satisfaction to all MB operations by offering more areas of expertise and reduced response time.
- Improve job performance and satisfaction of Facilities Management personnel through educational and training opportunities.
- Improve work and job site safety.
- Develop and implement a schedule to implement the code mandated improvements to electrical services and systems to improve energy efficiency.
- Work toward a shift from an emergency response mode of operation to one stressing planned and preventive maintenance.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$837,095	\$800,980	\$946,000	\$936,590
TOTAL AUTHORIZED POSITIONS	25	25	25	25

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6212
DEPARTMENT	Public Works – Facilities – B & G JLEC

MISSION:

The mission of the Building and Grounds group at the Joint Law Enforcement Center (JLEC) is to provide maintenance, repair, support, and expertise for the security, life safety, building and fixtures at JLEC and other nearby structures. Our goal is to provide this service in a safe, efficient and cost effective manner.

BUDGET GOALS FY 2006:

- Improve the level of service and satisfaction to all JLEC operations by offering more areas of expertise and reduced response time.
- Improve job performance and satisfaction of Facilities Management personnel through educational and training opportunities.
- Improve work and job site safety.
- Develop and implement a schedule to implement the code mandated improvements to electrical services and systems to improve energy efficiency.
- Work toward a shift from an emergency response mode of operation to one stressing planned and preventive maintenance.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,323,392	\$1,265,310	\$1,445,420	\$1,424,130
TOTAL AUTHORIZED POSITIONS	30	30	30	30

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6213
DEPARTMENT	Public Works – Facilities – B & G Phinizy Road

MISSION:

The mission of the Building and Grounds group at ARC Detention Center (ARCDC) is to provide maintenance, repair, support, and expertise for the security, life safety, building and fixtures at JLEC and other nearby structures. Our goal is to provide this service in a safe, efficient and cost effective manner.

BUDGET GOALS FY 2006:

- Improve the level of service and satisfaction to all ARCDC operations by offering more areas of expertise and reduced response time.
- Improve job performance and satisfaction of Facilities Management personnel through educational and training opportunities.
- Improve work and job site safety.
- Work toward a shift from an emergency response mode of operation to one stressing planned and preventive maintenance.
- Develop a schedule for replacement of outdated HVAC systems throughout the county to improve energy efficiency and reduce operating costs.
- Improve the quality of information available through our work order tracking system.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$549,762	\$506,924	\$660,610	\$608,780
TOTAL AUTHORIZED POSITIONS	6	6	6	6

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6310
DEPARTMENT	Planning Commission

MISSION:

The mission of the Augusta-Richmond County Planning Commission is to formulate and maintain a long term planning perspective for the physical development of the County, and to inject this long range perspective into the operations of the County while performing our responsibilities. The commission is responsible for land use planning, transportation planning, maintaining an informative bank on the community, zoning and other land use regulatory measures, plan review and development administration, the grantsmanship.

BUDGET GOALS FY 2006:

- Deliver the best services that can possibly be delivered within the confines of the budget.
- Conform to all local, state, and federal rules and laws, and accepted accounting practices.
- Reduce costs or control the increase of costs due to inflation and improve efficiency by continuously practicing total quality management.
- Increase revenue by making fees representative of the true costs of services when services are initiated by and for the benefit of individuals.
- Utilize grant funds to the extent possible to offset local appropriations.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$320,570	\$292,865	\$292,860	\$292,860
TOTAL AUTHORIZED POSITIONS	0	0	0	0

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6410
DEPARTMENT	Print Shop

MISSION STATEMENT:

To provide specialized personal service in addressing the City's copying, duplicating, binding and printing needs in proficiency and in an economically feasible manner.

BUDGET GOALS FY 2006:

- To reduce the amount of external printing and binding 50% or more
- Develop a career path for the employees in the new service center
- Implement a College Work-Study Program with Augusta Technical College
- Address a new internal mail system that will address bulk mailing

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	197,087	165,746	232,260	172,080
TOTAL AUTHORIZED POSITIONS	4	4	4	4

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 101-01-6410

Account Name: Print Shop

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Workload Measures:			
Average number of jobs produced/month	38	100	100
Color copies per month	23473	80000	120000
Black and White copies per month	91000	250000	450000
Punched 3 hole/2 hole			
Collated by hand or machine (newsletters, budget and telephone books)	80000	150000	250000

Efficiency Measures

Average number of days to complete job	7	3	3
Computer training classes attended	3	0	3

Effectiveness Measures

Percentage of jobs completed by deadline	85	89.2	100
Savings by increasing quantities ordered	N/A	10000	20000
Results of survey % lower	N/A	N/A	90
Number of work-related accidents	0	0	0

Summary:

Increase in Black and white from 2004 to 2005:	90%
Increase in full color production from 2004 to 2005	35%
Cost Saving % by using Print Shop from 2002-2005	65% Estimate

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6420
DEPARTMENT	Public Works – Facilities – Construction Shop

MISSION:

The mission of the Construction Shop is to plan and perform construction and maintenance related activities for ARC properties in a safe, cost effective, prompt, courteous professional timely manner. This group is also charged with installation and removal of seasonal decorations, maintenance of the fountains in the Downtown area as well as maintenance support to the Riverwalk, Ezekiel Harris House, and Augusta Common.

BUDGET GOALS FY 2006:

- Insure that all construction and maintenance projects are completed in accordance with county and departmental policies and procedures as well as all applicable codes and regulations.
- Provide timely response to emergency calls
- Complete work on requested repairs within the committed time frame.
- Begin implementation of standardization on electrical and plumbing components on county facilities.
- Develop a schedule to complete the process of converting existing fluorescent lighting fixtures to energy efficient units on appropriate county-owned properties.
- Improve the quality of information available through our work order tracking system.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$745,935	\$799,751	\$964,720	\$902,320
TOTAL AUTHORIZED POSITIONS	20	20	20	20

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-01-6430
DEPARTMENT	Public Works – Facilities – Records Retention

MISSION:

The mission of the Records Retention Center is to store and retrieve archived documents in accordance with the laws of the State of Georgia.

BUDGET GOALS FY 2006:

- Strive to maintain a high level of customer satisfaction.
- Continue to seek more efficient means of document storage and retrieval.
- Investigate the potential for technology based document storage and retrieval.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$85,795	\$89,037	\$98,500	\$96,280
TOTAL AUTHORIZED POSITIONS	2	2	2	2

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1110
DEPARTMENT	Superior Court

MISSION STATEMENT:

To operate the Superior Court of Richmond County in a fair, impartial and businesslike manner.

BUDGET GOALS FY 2006:

- To see that the Superior Court of Richmond County is properly financed.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$967,746	\$1,144,771	\$1,134,750	\$1,180,600
TOTAL AUTHORIZED POSITIONS	30	30	30	30

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1210
DEPARTMENT	Clerk of Superior Court

MISSION STATEMENT:

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,573,394	\$1,594,524	\$1,810,650	\$1,689,740
TOTAL AUTHORIZED POSITIONS	50	50	50	50

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1310
DEPARTMENT	DA's Office

MISSION STATEMENT:

To represent and serve the people of the Augusta Judicial Circuit (consisting of Burke, Columbia, and Richmond Counties) by effectively, efficiently and fairly prosecuting violations of the laws of this state while protecting the rights of victims.

BUDGET GOALS FY 2006:

- Delivering the highest quality of prosecutorial services.
- Equitability allocating staffing, resources, technology and facilities throughout the Augusta Judicial Circuit.
- Ensuring that crime victims are afforded respect and protection commensurate with the demands of justice.
- Striving to attain rational and purposeful implementation of Georgia's laws, policies and practices to reflect the State's public policy priorities.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,377,933	\$1,441,350	\$1,511,600	\$1,477,450
TOTAL AUTHORIZED POSITIONS	18	18	18	18

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1410
DEPARTMENT	State Court Judge

MISSION STATEMENT:

The State Court of Richmond County exercises jurisdiction over all misdemeanor violations, including traffic cases and all civil actions unless Superior Court has exclusive jurisdiction. The judges of the State Court of Richmond County preside over arraignment sessions, civil and criminal jury trials and civil and criminal bench trials. They also preside over criminal and civil motions to suppress, motions to dismiss, motions for summary judgment and probation revocation hearings. The State Court of Richmond County is authorized to hold hearings on applications for the issuance of search and arrest warrants.

BUDGET GOALS FY 2006:

- Serve as an impartial forum for the hearing of all civil and criminal cases filed in this court.
- Dispose of all cases filed in this court in an efficient manner in accordance with the laws and constitutions of the United States and the State of Georgia.
- Schedule sufficient dates for arraignment, jury trials and hearings in criminal cases to provide for efficient disposition.
- Schedule sufficient dates for jury and bench trials and other motions and hearings in civil cases to provide for efficient disposition.
- Ensure that all citizens appearing in this court are treated with courtesy and respect.
- Minimize juror and witness fee expenditures through proper utilization of calendar calls and conferences.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDG ET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$617,581	\$631,691	\$665,820	\$660,060
TOTAL AUTHORIZED POSITIONS	3	3	3	3

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101021410

Account Name: State Court Judge

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Traffic	31,004	*14,001	32,000
Misdemeanor Warrants	4,632	*2,285	5,000
Civil	1,849	*995	1,800

*Figures through June 24, 2005

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1510
DEPARTMENT	State Court Solicitor

MISSION STATEMENT:

The Solicitor General's Office serves the citizens of Augusta-Richmond County by prosecuting all misdemeanor criminal offenses, including DUI's, traffic violations, thefts, Domestic Violence and other non-traffic offenses, which cases are generated through traffic citations and warrants secured by law enforcement agencies and private citizens, as provided by the state laws and mandates of the Official Code of Georgia Annotated.

BUDGET GOALS FY 2006:

- To provide the most efficient and effective prosecution of misdemeanor criminal offenses from arraignment through conviction.
- Continued development of Solicitor's Office Victim/Witness Program to meet mandates of O.C.G.A. 17-17-1 et. seq.
- Establishment of task force, protocol and prosecution division for effective prosecution of domestic violence cases.
- Comply with all requirements of Alabama v. Sheldon regarding prosecution of criminal cases.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,251,727	\$1,172,463	\$1,193,060	\$1,364,750
TOTAL AUTHORIZED POSITIONS	32	32	33	32

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 101021510

Account Name: State Court Solicitor

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004	thru 7/1/05 FY2005	FY2006
	Actual	Actual	Projected
Cases Filed	42,635	20,790	46,000
Fines Assessed in Court	\$7,961,180	\$3,008,900	\$8,500,000
Jury Trials Handled	3,029	1,785	4,000
Bench Trial Cases	1,292	992	1,500
Non-Jury Court Cases	32,500	23,120	40,000
Special Sentencing, Hearings, Trials, Etc.	725	375	950

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1611
DEPARTMENT	Chief Judge Civil & Magistrate Court

MISSION STATEMENT:

The mission of the department consisting of the Chief Judge of Civil and Magistrate Court and his judicial assistant includes the following: The judicial assistant schedules all preliminary hearings, extradition hearings, and initial appearances for Richmond County. In addition to the scheduling of these matters, she also handles all of the warrants and documentation thereto.

The Chief Judge assigns the trials and hearings among the Presiding Judge and himself. It should be noted that Civil and Magistrate Courts carry a large civil calendar in addition to the criminal matters listed above. The Chief Judge carries a full trial calendar in addition to shouldering the burden of overseeing the administration of the Clerk's Office, the warrant office, and the other two judges under his direction.

It is the Chief Judge's goal to schedule and hear all criminal and civil hearings and trials as quickly as possible after the respective cases have for disposition.

BUDGET GOALS FY 2006:

- My budgetary goals for 2006 have been dictated by the Finance Department: I will seek to provide the people of Richmond County the same level of service and speed of trial as has been done in the last year without any increases in my budget.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$169,580	\$183,803	\$179,390	\$198,210
TOTAL AUTHORIZED POSITIONS	1	1	1	1

Form (E)

Account Name: Civil and Magistrate Court-Chief Judge

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1612
DEPARTMENT	Presiding Judge Civil & Magistrate Court

MISSION STATEMENT:

The mission of this Office is to fully and faithfully execute the duties and responsibilities of the Office of Presiding Judge of the Civil and Magistrate Courts of Richmond County.

BUDGET GOALS FY 2006:

- The financial goal of this office for FY 2006 is to operate the office of Presiding Judge of Civil and Magistrate Court in a financially prudent manner consistent with faithful stewardship of public funds.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$148,401	\$155,891	\$151,070	\$170,660
TOTAL AUTHORIZED POSITIONS	1	1	1	1

Form (E)

Account Name: Civil and Magistrate Court-Presiding Judge

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1613
DEPARTMENT	Civil and Magistrate Court

MISSION STATEMENT:

The Civil and Magistrate Court provides remedies for civil actions and other proceedings arising from civil disputes and issue all criminal warrants for misdemeanor and felony offenses committee within the limits of Richmond County. The Clerk and Deputy Clerks are administrators of oaths, accepts affidavits in all cases permitted by law or where such authority is not confined to some other office. This office is custodian of all records, minutes and other dockets required by the laws of the State of Georgia. The Magistrate Court hears all of the Ordinance cases, and makes final rulings on these cases. In addition, citations and warrants for prosecution of Deposit Accounts Fraud are issued by this office. This department receives directives from the Civil Court Chief Judge, the Presiding Judge, and the Court of Appeals of the State of Georgia, the Georgia Legislature, and the Board of Commissioners. The Civil and Magistrate Court office complies with the statute of limitations as set forth by Georgia law and the rules set forth by the Georgia Bureau of investigation concerning the Criminal Justice System. The Civil and Magistrate Court of Richmond County, Georgia Prime concern is in dealing with the fundamental laws of the state, county, and to assist the citizens of Augusta in a courteous and a professional manner, in addition to maintaining a cost effective court.

BUDGET GOALS FY 2006:

- To provide services efficiently and effectively to meet the increased escalation in our responsibility and need for judicial growth.
- To obtain additional staff: to make a permanent part-time position into a full-time position. Continue to train and educate staff.
- To find additional office space; we are requesting the room located in our office, now occupied by Public Works Department to house our files.
- To have IT install a computerized bookkeeping system.
- Upgrade and renovate the office space so that working conditions, potential safety hazards will be eliminated. This upgrading will offer a more structured system of counter communications.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$729,190	\$797,730	\$715,610	\$820,070
TOTAL AUTHORIZED POSITIONS	19	19	19	19

Form (E)

Account Name: Civil and Magistrate Court

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-1810
DEPARTMENT	Probate Court

MISSION STATEMENT:

Our mission is to provide the citizens of Richmond County professional, timely and effective due process of the laws of the state of Georgia relative to Probate Court.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$493,436	\$542,019	\$535,760	\$576,650
TOTAL AUTHORIZED POSITIONS	11	11	11	11

Form (E)

Account Name: PROBATE COURT

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
GENERAL PROBATE PETITIONS FILED/PROCESSED	1,644	1,865	1,896
MARRIAGE LICENESES ISSUED	1,227	1,625	1,794
CONCEALED WEAPONS PERMITS	729	906	956
MENTAL HEALTH EVALUATIONS	110	95	112

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-2110
DEPARTMENT	Juvenile Court

MISSION STATEMENT:

The mission of the Augusta/Richmond County (ARC) Juvenile Court is to protect the youth of ARC and the public by providing court functions, care, treatment and rehabilitative programs to those youth under its jurisdiction. Programs will be directed at preventing juvenile crime through effective community supervision and comprehensive educational services that lead youth to law-abiding behavior.

BUDGET GOALS FY 2006:

- With limited resources, provide quality services to an increasing number of juvenile offenders.
- To work cooperatively with the State of Georgia in order to maximize programs and funding to benefit troubled juveniles in Augusta-Richmond County.
- To provide court functions as a means of disposing juvenile complaints through the judicial process.
- To enhance our relationship with other existing agencies to provide better services for our young people.
- To work to expand and improve existing programs in order to meet the most pressing needs of our clients and families.
- To explore new alternate programs which may be beneficial to clients and families in Augusta-Richmond County.
- To improve the efficiency and skills of office personnel in order to ultimately make our office more productive and skilled.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$347,277	\$367,480	\$367,760	\$361,940
TOTAL AUTHORIZED POSITIONS	6	6	6	6

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 101022110

Account Name: Juvenile Court

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004	thru 7/1/05 FY2005	FY2006
	Actual	Actual	Projected
Total Complaints Received	4,763	4,800	4,850
Total Delinquent, Unruly, Traffic handled in court	1,787	1,820	1,850
Total Deprived cases handled in court (Includes Detention)	1,205	1,255	1,300
Total Judicial Review cases in Court	100	115	130
Grand Total cases handled in Court	3,092	3,190	3,280

As you can see, the Juvenile Court handles a large number of cases each year. With the addition of a full-time Juvenile Court Judge, there have been additional court cases which have added to our court docket. We have seen a steady increase in the number of delinquent and unruly court cases over the past year. In 2004, the Juvenile Court collected over \$6,653 in shoplifting fines and over \$8,859 in traffic fines for ARC. The Juvenile Court has worked very hard through staff efforts and programs to attempt to decrease not only the number of delinquent/unruly court cases, but also the number of complaints being filed with the court.

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-2111
DEPARTMENT	Citizens Review Panel

MISSION STATEMENT:

The mission of Augusta-Richmond County Citizens Review Panel is to regularly review all cases in the custody of Department of Family and Children Services to determine and make appropriate recommendations for the expedient return of these children or proper placement, subject to the approval of the Juvenile Court Judge.

BUDGET GOALS FY 2006:

- To provide timely panel reviews for any child placed in foster care in Augusta-Richmond County as required by law.
- To enlist quality panel review members to replace those who have completed their term.
- To encourage panel members to become advocates for children at risk who have been placed in foster care in order to help find resources, which will enhance the quality of these children's lives.
- Seek to influence local and state legislative support for laws and programs which will help children who are at risk in foster care.
- To actively encourage state and local agencies to either provide or develop services and treatment which will impact troubled children in foster care.
- To adjust to an increasing number of reviews since all foster care cases are now initially reviewed after the first three months instead of six.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$32,217	\$32,680	\$37,200	\$34,930
TOTAL AUTHORIZED POSITIONS	1	1	1	1

Augusta, Georgia
2006 Budget Worksheet

Form (E)

Account Number: 101022111

Account Name: Juvenile Court/Citizens Review Panel

PERFORMANCE MEASUREMENT DATA

		thru 7/1/05	
	FY2004	FY2005	FY2006
Activity (Enter Description)	Actual	Actual	Projected
Cases reviewed by panels	415	425	450

Starting in 1999, there were additional cases which were not required previously to be reviewed. This has increased the number of panels and panel reviews which are conducted. The law states that every child placed in foster care in the State of Georgia must have either a panel review every six months or be judicially reviewed by the Judge. Our Judges have chosen to have the panels review these cases. We will attempt to keep our budget at current levels, if possible.

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-2610
DEPARTMENT	Marshal Dept

MISSION STATEMENT:

BUDGET GOALS FY 2006:

- To provide the best service to the citizens of Richmond County in the most cost effective way.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,174,523	\$1,181,419	\$1,258,430	\$1,320,720
TOTAL AUTHORIZED POSITIONS	24	24	24	24

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 101022610

Account Name: MARSHAL'S DEPARTMENT

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY 2004 Actual	FY2005 Projected	FY2006 Projected
Civil Papers		5,600	6,100
Garnishments		3,060	3,306
Dispossess		6,460	7,100
Evictions		2,888	3,176
Final Notices Posted		2,402	2,642
Evictions Exceuted		894	983
Subpoenas		2,294	2,523
Petition For Writ		2,542	279
Writ		96	105
FIFA		100	110
Rule NISI		5	8
Orders		628	690
County Ordinances		10	12
Civil Court Hours		172	189
Magistrate Ct Hours		672	76
Criminal Court Hours		992	1,091
Pre-Arrest Hearings (Hrs.)		604	664
Pre-Arrest Cases		1,786	1,964
Bond Hearing Hours		150	165
Prisoners Transport		2,136	2,349
Non Essential		864	950
Service Attempts		36,032	39,635
Arrests		166	182
Bench Warrants		946	1,040
Bad Check Citations		322	359
Miscellaneous		118	129
Office Hours		4,492	4,941
Commission Meeting		96	105

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-02-2710
DEPARTMENT	Jury Clerk

MISSION STATEMENT:

The duties of the Jury Clerk and Jury Commissioners are a serious responsibility. We work diligently to provide each eligible citizen an equal likelihood of serving on a jury and to create a jury box that accurately reflects each distinctive group in the community. Our work assures each of us, should we be a claimant or defendant before the court, that our cause will be judged by a truly representative jury of our peers.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDG ET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$52,117	\$70,490	\$57,930	\$59,590
TOTAL AUTHORIZED POSITIONS	1	1	1	1

**AUGUSTA-RICHMOND COUNTY, GEORGIA
FY-2006 BUDGET**

FUND:	101-03-3211
DEPARTMENT:	Correctional Institution

MISSION STATEMENT:

The mission of the Correctional Institution is protection of the public, victims of crime and staff. Effective community supervision of work crews, which provides a cost effective labor force for Augusta-Richmond County. Provide self-improvement for offenders through on the job training and classroom instructions

BUDGET GOALS FY2006:

- Provide city departments with work crews to supplement their work force.
- Provide adequate security to prevent escapes from work details/institution.
- Provide bed space for the County Jail to relieve overcrowding. (100 beds)
- Provide remedial and General Equivalency Development Classes for offenders. [Ten (10) offenders to pass GED].
- Provide ongoing mandated training for all corrections staff and Augusta-Richmond County personnel supervising inmates.
- Comply with Augusta-Richmond County and the Georgia Department of Corrections policies and procedures to maintain a high standard of safety and sanitation.
- Score 90% on all Georgia Department of Corrections audits.
- Score 95% on health inspections.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURE AND APPROPRIATIONS	\$3,353,057	\$3,314,124	\$3,376,890	\$3,522,570
TOTAL AUTHORIZED POSITIONS	65	65	65	65

Augusta, Georgia
2006 Budget Worksheet

Form (E)

Account Number: 101033211

Account Name: RCCI

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Supervision of Inmates	8,760	8,760	8,760
Transportation of Inmates for Reception or Transfer	90	90	90
Distribution of inmates for work detail	260	260	260
Reception of inmates from work detail	260	260	260
Security searches of inmates	365	365	365
Security searches of institution	260	260	260
Supervision of Visitation	513	513	513
Supervision of Health Care-Medical Dental	624	624	624
Administration of inmate store	260	260	260
Disciplinary hearings	90	90	90
Supervision of inmate recreation	1,092	1,092	1,092
Supervision of inmate religious services	416	416	416
Supervision of educational services (GE Program)	208	208	208
Inmate Counseling	2,080	2,080	2,080
Transportation or releases inmates to bus station	96	96	96
Transportation of inmates for medical care	50	50	50
Administrative processing of new inmates	104	104	104
Administrative record keeping of inmate files	1,560	1,560	1,560
Administrative record keeping of personnel files	260	260	260
Administration of food service activities	2,190	2,190	2,190
In-service training of Correctional Officers	24	24	24
In-service training of administrative staff	20	20	20

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-03-6110
DEPARTMENT	Coroner

MISSION STATEMENT:

It is the mission of the Coroner of Augusta-Richmond County, Georgia to comply with all laws and rules pertaining to the investigation of any death requiring the Office of the Coroner to conduct an investigation of same. To treat each and every person with dignity and respect. To provide the best services to the citizens of Augusta-Richmond County, Georgia at the most cost effective methods available.

BUDGET GOALS FY 2006:

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$322,350	\$417,493	\$440,660	\$416,380
TOTAL AUTHORIZED POSITIONS	4	4	4	4

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-03-9110
DEPARTMENT	Animal Services

MISSION STATEMENT:

To protect human safety, property and animal welfare by controlling animals and enforcing State and local animal laws.

VISION:

To provide protection by enforcing the law, educating the public and promoting responsible pet ownership.

BUDGET GOALS FY 2006:

- Decrease cost per animal impounded and sheltered.
- Increase revenue from court fines while keeping the ratio of enforcement officer man-hours constant.
- Use customer evaluation feedback cards to increase adoption rates therefore increasing revenue by creating a professional and friendly atmosphere where customers will return and advertise by word of mouth.
- Employ contract veterinarians with donated funding in order to spay and neuter animals in our surgical suite. This will enable us to increase fees that are deposited to the general fund without actually increasing adoption prices

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 983,605	\$ 990,464	\$ 927,390	\$ 952,250
TOTAL AUTHORIZED POSITIONS	28	28	28	28

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-03-9110

Account Name: Animal Services

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
	776,220	1,035,060	927,394
1. Expenditures for impounded animals cost per animal *Note all of 2003 was in the old shelter vs. 2004 in the new shelter with increased expenses. Goal is to decrease the cost per animal impounded in 2005 projection and actual.			
2. Court fines from citations issued by our enforcement officers. The goal is to increase revenue from fines while keeping in the FTE hour ration constant.			
3. Create at customer feedback/comment card (attached) in order to evaluate customer service and impressions. The goal is to increase adoption rates therefore increasing revenue by creating a professional friendly atmosphere where customers will return and advertise by word of mouth to friends and relatives.			

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-03-9210
DEPARTMENT	Emergency Management

MISSION STATEMENT:

To provide a comprehensive and aggressive emergency mitigation, preparedness, response, and recovery program for the Augusta-Richmond County Citizens, protect property, and reduce the effects of disaster.

BUDGET GOALS FY 2006:

- EMA's goals will be to accomplish the items on Performance Measurement Data Sheet.
- Other goals will include extending the ARC's CERT Team to enhance community involvement, adding to the education and awareness for the EMA Office as well as the community, and continuing to further and maintain the relationship and support of the local Industry.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDG ET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$155,182	\$195,549	\$197,725	\$223,030
TOTAL AUTHORIZED POSITIONS	2	2	3	2

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101039210

Account Name: Emergency Management

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia
2006 Budget Worksheet

Form (E)

Account Number: 101039210

Account Name: Emergency Management

PERFORMANCE MEASUREMENT DATA

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-04-1110
DEPARTMENT	Highway & Street Administration

MISSION:

To provide the citizens of Augusta-Richmond County with an effective and efficient process of:

1. Reviewing and inspections of private development activities
2. Review of Right of Way encroachments
3. Compliance with regulatory requirements
4. Responses to inquiries posed
5. Execution of administrative tasks

BUDGET GOALS FY 2006:

- To complete review of site development plans and final plats within 30 days.
- To complete review of subdivision development plans within 45 days.
- To properly inspect site plan and subdivision developments during the course of construction.
- To review and issue right of way encroachment permits applications within 14 days.
- To provide compliance with NPDES storm water regulations and maintain Augusta Richmond County's permit
- To provide compliance with Underground Storage Tank regulations.
- To provide compliance with Hazardous Site Response regulations.
- To provide an efficient and economical administrative process for drafting, CIP projects, right of way and record keeping.
- To administer the SPLOST program for Roadways & Drainage.
- To provide administrative oversight of all divisions of the Public Works and Engineering Department.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,406,129	\$1,790,314	\$1,595,130	\$1,642,400
TOTAL AUTHORIZED POSITIONS	30	30	30	30

**AUGUSTA-RICHMOND COUNTY, GEORGIA
FY 2006 BUDGET**

FUND:	101-04-1260
DEPARTMENT	Roads and Walkways

MISSION:

To serve and support the public by proactively maintaining, and improving an Effective, efficient, and clean roadway and drainage system by:

- Maintaining R/W on all county roadways.
- Maintenance on County Retention/Detention Ponds.
- Repair/maintenance on sidewalks, storm drain inlets, and curb and gutters on County R/W.
- Maintenance and paving of county maintained roadways.
- Maintenance/repair of Storm Water Drainage Systems (pipe and open ditches).
- Maintenance of the Augusta Levee and Oates Creek Flood Control Projects.
- Cleaning of nuisance private vacant lots.

BUDGET GOALS FY 2006:

- Upgrade the Equipment Fleet
- Continue to identify and list streets to include termini and Existing R/W limits for the road book.
- Continue to work on listing all permanent easements for Storm Drainage and incorporate into the GIS.
- Demolish and reconstruct storage warehouse.
- Implementation of GPS

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURE AND APPROPRIATIONS	\$2,831,455	\$2,924,179	\$3,199,900	\$3,086,070
TOTAL AUTHORIZED POSITIONS	68	59	59	59

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-04-1710
DEPARTMENT	Traffic Engineering

MISSION:

The mission of Traffic Engineering is to maintain and enhance Augusta's roadway efficiency and safety through effective maintenance and installation of traffic control devices.

BUDGET GOALS FY 2006:

- Maintain all traffic control devices in accordance with the Manual on Uniform Traffic Control Devices (MUTCD)
- Perform preventative maintenance twice on all traffic signal locations (241), all stop and go flashers (40) and all school flashers (64).
- Upgrade stop signs from engineering grade to high intensity grade as required by the new MUTCD
- Restripe 120 lane lines with thermoplastic.
- Perform 130 traffic counts.
- Perform 96 evaluations of traffic signal timing and provide updated timing where necessary.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,497,119	\$1,456,833	\$1,615,530	\$1,502,940
TOTAL AUTHORIZED POSITIONS	31	31	31	31

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-06-1110 thru 101-06-1612
DEPARTMENT	Recreation and Parks

MISSION:

To plan, organize and implement quality leisure activities in safe and enjoyable parks and facilities desired by the citizens of all ages in Augusta, Georgia.

BUDGET GOALS FY 2006:

- To increase revenues from fees and charges by 10% over projections
- To reduce operating expenditures by 2% from budgeted appropriations through a system wide, department imposed contingency fund in each account.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$7,131,772	\$7,414,908	\$7,203,540	\$8,239,870
TOTAL AUTHORIZED POSITIONS	114	114	119	119

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-06-1214

Account Name: Special Events

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Countywide Martin Luther King Celebration	350	450	600
Senior Adult Valentine's Ball	225	300	300
Special Olympics	450	550	600
Pre -K Easter Egg Hunt	279	350	350
Community Easter Egg Hunt	150	400	400
Powerfest 2004	17,000	25,000	6,000
May Fest	10,200	15,000	15,000
Golden Olympics	350	400	4,000
Mayor's Fishing Rodeo	60	150	150
National Trails Day	50	250	300
Time To Scare Halloween Carnival	2500	2700	3000
Senior Adult Thanksgiving Celebration	450	600	650
Community Earth Day	1,000	1200	1200
Small Fry Olympics	1,300	1,500	1,500
Community Block Party	800	1000	1,500

Economic Impact

PowerFest	24,750	26,000	15,000
May Fest	12,375	15,000	12,500

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1221

Account Name: *Augusta Boxing Club*

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number:101-06-1312

Account Name: Henry Brigham Community Center

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Music Lessons	1122	1234	1,234
Jazzercise	4207	4627	4,627
Afterschool	2473	2427	2,400
Taekwon Do	4122	4534	4,534
Summer Camp	7785	8174	8,235
Adventures In Learning	1145	1202	1,250
Early Risers	1832	1923	2,000
Summer Basketball	412	453	460
TAG	2806	3226	3,226
Marching Unit	5833	6707	7,002
Aerobics	2679	2946	2,946
Group Usage	20,494	24,592	24,600
Rental Usage	11,174	12,850	13,011
General Usage	163,034	179,337	180,041

Form (D)

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1314

Account Name: Sand Hills Community Center

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1317

Account Name: *Doughty Park*

PERFORMANCE MEASUREMENT DATA

	FY2004	FY2005	FY2006
Activity (Enter Description)	Actual	Actual	Projected
General Inside Usage	8,024	9,624	9,000
Outside Usage	9,360	9,897	9,500
Rentals	350	600	650
Summer Camp	1,360	1,400	0

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: **Garrett Gym**

Account Name: 101-06-1321

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Loud Crowd	9,630	10,304	10,500
Summer Camp Camp	1,670	1,787	1,800
Early Risers	1,079	1,155	1,200
Adventures In Learning	1,233	1,314	1,400
Kid's Night Out	963	1,031	1,100
Indoor Usage	3,852	4,122	4,500
Rentals	2,065	2,210	2,250
Attendance	185,324	198,297	200,013

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-06-1322

Account Name: Hephzibah/Carroll Community Center

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Tracks	6,500	7,000	7,200
Tennis	4,000	4,500	4,700
Open Use	9,500	10,000	10,000
Group Rentals	3,500	4,000	4,500
Mens Club	700	800	1,000
Loud Crowd	150	200	250
Gymnastics	250	300	300
Clogging	250	300	300
Lions Club	450	500	500
Field 1 & 2	13,000	13,500	13,500
Kids Night Out	100	150	175
Political Events	3,000	4,000	4,050
Cooking Monsters	150	200	200
Egg Hunt	50	100	125
Halloween Carnival	350	400	400
Community Yard Sale	400	450	450
Summer Day Camp	40	45	164
Total Group Usage	3,500	4,000	4,000

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-06-1329

Account Name: McBean Park

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
General Public	34,300	34,500	35,200
Nutrition	5,700	5,750	6,100
Senior Fund Raiser	102	120	120
Junior Make It Take It	45	50	75
Brown Bag	575	580	625
Veterans	315	350	400
Kids Corner	9,000	9,000	9,000
Creative Kids	2,140	2,150	2,200
Clogging	190	195	200
Gymnastics	350	360	400
Karate	60	65	70
Aerobics	440	445	500
Early Risers	1,200	1,400	1,400
Day Camp	1,600	1,650	1,700
Adventures in Learning	1,200	1,400	1,450
Kids Night	150	160	200
Easter Egg Hunt	60	60	75
Halloween	50	60	75
Fall Festival	250	300	350
Spring Fling	75	80	100
Food For Fun	50	55	60
Fit Kids	720	730	800
Camp Out	45	50	65
July Is "Magical"	75	85	90
Girls Scouts	62	70	70
Go Girls Go	60	65	75
Public Meetings	75	80	80

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1331

Account Name: *May Park Community Center*

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Overall General Attendance	149,200	151,480	165,000
Aerobics	34	40	40
Summer Day/Sports Academy	65	80	180
Kinder Gym	38	47	50
Summer League Youth Basketball	68	72	125
JROTC Drill Show	18	20	20
Senior Moments	25	50	50
Floral Class	30	47	50
Halloween Party	101	130	220

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1332

Account Name: Minnick Park

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1333

Account Name: *Carrie J. Mays Life Center*

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Actual	FY2006 Projected
Facility Rentals	6,183	10,000	105
Day Camp	0	40	150
Senior Adult	7,682	9,600	11,000
Martin Luther King Program	250	300	200
Back To School Sleep Over	30	60	75
Summer Walk In Attendance	2650	5,000	5,500
Summer Food Services	450	600	600

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1335

Account Name: Warren Road Community Center

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Projected	FY2006 Projected
General Park Usage	300,102	303,015	325,010
Afterschool - Loud Crowd	31,600	36,000	37,100
Summer Day Camp	8,480	8,819	9,000
Sports Tournaments Hosted	10,564	11,303	11,500
Basketball Leagues	20,969	21,495	22,000
Clubs & Group Usage	10,853	11,287	12,000
Funtime Friday	1,928	2,063	2,200
Mudpuppies	1,102	1,146	1,200
Kinder Gym	2,360	2,454	2,500
Belly Dance	4,391	1,419	1,419
Line Dance	840	865	865
Tennis	1,374	1,415	1,500
Public Meetings	185	197	205

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-06-1351

Account Name: Blythe Area Recreation

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Projected	FY2006 Projected
Rentals	30	30	30
Early Risers	840	1,000	1,000
Daycamp	1,400	1,600	1,600
AIL	840	1,000	1,000
Loud Crowd	6,800	8,000	8,025
Karate	1,196	1,920	1,920
Lock-ins	55	85	100
Kids Night Out	180	200	200
Muffins for Dad	15	20	25
Goodies for Grandparent	19	25	25
Deserts for Mom	2	25	25
Party at the Park	25	35	35
Masters Camp	100	125	125
Brown Bag	575	600	600
Meeting	200	250	250
Easter Egg Hunt	45	65	70
Halloween Dance	60	75	75
Thanksgiving Lucheon	45	50	50
Nutrition Program	3,000	4,500	4,625
Belt Testing	80	90	90
Enrrgy Assistance	75	85	85
Playground	5,000	5,250	5,265
Blythe Fever	2,700	3,000	3,200
Valentines Dance	70	85	90
Seniors Cook Out	35	45	50
General Open Attendance	27,000	30,000	30,000

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1461

Account Name: Fleming Tennis Center

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1462

Account Name: Newman Tennis Center

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1481

Account Name: "The Boathouse"

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1482

Account Name: *Julian Smith Casino*

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1484

Account Name: Gracewood Community Center

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1485

Account Name: Sue Reynolds Community Center

PERFORMANCE MEASUREMENT DATA

[illegible]

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-06-1493

Account Name: *New Savannah Bluff Lock-n- Dam*

PERFORMANCE MEASUREMENT DATA

[illegible]

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-06-1495

Account Name: Riverwalk Special Events

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	FY2005 Projected	FY2006 Projected
Spring Concert Series	500	1,000	1,000
St. Patric's Celebration	500	800	1,000
Down Town Lunch Date	2,500	4,000	2,500
Candlelight Jazz Series	300	600	1,000
Movies at the Common	500	1,000	1,200
Soulful Saturdays	400	600	600
Festival of Lights - Lighting of the City Christmas Tree	1,500	2,000	3,000
Christmas In The Common	500	700	500
All Other Events: Rental	10,000	12,000	17,000
Arts In The Heart of Augusta			15,000
Border Bash			7,000
Sickle Cell Walk			200
Breast Cancer Walk			125
Walk for Autism			100
Light the Night - Can Hunger			150
Hispanic Festival			400
Children's Week Proclamation			300
Riverblast - July 4th			100,000

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-06-2411
DEPARTMENT	Trees & Landscape

MISSION:

The Augusta Public Works Trees and Landscape Division provides aesthetically pleasing and inviting streetscapes for citizens and visitors to enjoy through the beautification projects countrywide. The improvement of municipal corridors and the enforcement of the Augusta Tree Ordinance provides an environment which enhances the quality of life in Augusta – “The Garden City”

BUDGET GOALS FY 2006:

- To plant 150 new shade trees for the rejuvenation of urban forest by December 31st, 2005.
- To plant 25 new shade trees to continue tree corridor and reduce heat island affect while improving the Tobacco Road aesthetically by December 31st, 2005.
- To raise the horticultural knowledge of the staff through training and certification. Have (3) associates with Georgia Department of Agriculture Commercial Pesticide License by December 31st, 2005.
- To inventory all irrigation heads on Central Avenue into GIS inventory by June 1, 2005
- To log 7,000 names in computer for burial records by the Records Clerk and (1) volunteer.
- (3) Certified Arborist (maintain)
- (2) employees to teach equipment safety (maintain)
- Have 75% of all full-time maintenance crews certified for flagging (maintain).

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,290,304	\$1,387,471	\$1,483,815	\$1,602,900
TOTAL AUTHORIZED POSITIONS	34	34	34	34

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-06-3110
DEPARTMENT	Cemetery

MISSION:

Our mission is to provide quality cemetery services and perpetual care to the public for their loved ones in a respectful and dignified manner. To preserve and share Augusta's historic records so that others in the future may share in the knowledge of Augusta's past.

BUDGET GOALS FY 2006:

- Continue providing a customer friendly service to all citizens and visitors.
- Continue the reduction in maintenance complaints
- Continue enhancing horticultural knowledge with the staff and implementing proper maintenance practices.
- Continue safety training to entire staff.
- Reduce our energy cost.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$549,976	\$601,197	\$600,650	\$669,680
TOTAL AUTHORIZED POSITIONS	19	19	19	19

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-06-4111
DEPARTMENT	Historic Augusta, Inc.

MISSION:

Historic Augusta, Inc.'s mission is to preserve historically or architecturally significant sites in Augusta and Richmond County, Georgia.

BUDGET GOALS FY 2006:

- To continue to assist the Augusta Planning Commission with staffing for the Augusta Historic Preservation Commission's monthly meeting.
- To provide technical assistance regarding historic preservation to the city government and to citizens, businesses and individual citizens.
- To provide technical assistance to Main Street Augusta in regard to the preservation of the Broad Street Historic District.
- To assist with heritage tourism for the City of Augusta.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$15,690	\$11,767	\$15,690	\$11,767
TOTAL AUTHORIZED POSITIONS	0	0	0	0

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-06-5110
DEPARTMENT	ARC Public Library

MISSION STATEMENT:

To provide a full range of educational, informational, cultural and recreational library services to the residents and businesses in Richmond County.

BUDGET GOALS FY 2006:

- Increase the awareness, by the public and public officials, of the library and its value to the community, and by doing so, improve the library's budget situation.
- Provide information through a knowledgeable, well-trained staff sensitive to the needs of patrons, and provide a variety of materials, programs and sources of information which will meet their needs.
- Improve and maintain the physical facilities and expand services to all parts of the county where they are needed.
- Utilize technological advances to stay abreast of the latest methods of information collection and dissemination.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,974,381	\$2,012,560	\$2,150,970	\$2,216,500
TOTAL AUTHORIZED POSITIONS				

Form (E)

Account Name: ARC Public Library

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-1211
DEPARTMENT	Extension Services

MISSION STATEMENT:

The Augusta-Richmond County Extension Service responds to the people's needs and interests in agriculture, the environment, families and 4-H and youth in Augusta-Richmond County with unbiased research education.

BUDGET GOALS FY 2006:

- Goal #1: Provide programs for the Augusta-Richmond County youth through 4-H which assist youth in acquiring knowledge, developing skills and forming attitudes that will enable them to become self-directing, productive and contributing members of society.
- Objective #1: Teach youth leadership, character education and citizenship skills through 4-H Club meetings and Activities
- Objective #2: Expand 4-H Clubs to reach more youth.
- Objective #3: Involve more volunteers in programs.
- Objective #4: Educate on water issues.

- Goal #2: To increase the citizen's knowledge regarding nutrition, health and food safety.
- Objective #1 Improve citizen's knowledge regarding food safety by conducting education programs on food safety and food borne illness.
- Objective #2: Reduce the risk of food borne illness through a series of classes targeted at managers and employees of ALL eating establishments (ServSafe Instructional Classes and HACCP Instructional Classes).
- Objective #3: Provide weight reduction and exercise programs for adults and youth.
- Objective #4 Provide programs regarding nutrition and healthy lifestyles to decrease chronic disease (diabetes, heart/stroke and cancer) and pre-natal care for un-wed and teen mothers.

- Goal #3: To provide stability to families.
- Objective #1: Provide programs for families to reduce their risks for chronic disease.
- Objective #2: Provide programs for families to reduce their risks for food borne illness.
- Objective #3: Provide programs for families to become more financially secure and enjoy improved economic well-being.
- Objective #4: Provide programs to promote positive development of children, youth and families.
- Objective #5: Provide programs for families to attain safe, decent and affordable housing.

- Goal #4: Increase the conservation of natural resources in Augusta-Richmond County.
- Objective #1: Educate Augusta-Richmond County youth regarding conservation.

- Objective #2: Use advisory committee to develop adult program on conservation.
- Objective #3: Increase recycling and composting in Augusta-Richmond County.
- Objective #4: Educate the public on correct landscape watering practices.
- Goal #5: Increasing Agricultural Profitability
- Objective #1: Meet monthly with green industry representatives, farmer organizations, and USDA agencies.
- Objective #2: Hold educational programs that promote best management practices.
- Goal #6: Pest Management
- Objective #1: Hold pesticide licensing programs for farmers and growers.
- Objective #2: Hold programs to promote Integrated Pest Management.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 134,554	\$ 133,625	\$ 145,580	\$ 149,190
TOTAL AUTHORIZED POSITIONS	9	9	9	9

**Augusta, Georgia
2006 Budget Worksheet**

Form (D)

Account Number: 101-07-1211

Account Name: Extension Services

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
Office Contracts	2,280	2,300	2,300
Phone Contracts	8,200	8,300	8,400
Farm/Home/Site Visits	2,600	2,700	2,700
Total Contacts	13,080	13,300	13,400
Education Programs Held	525	530	540
Total Participants	24,000	24,410	24,500
Nonteaching Programs Held	215	220	225
Total Participants	50,230	50,520	50,500
Volunteers	150	150	150
Volunteer hours	7,050	7,440	7,500
Value of Volunteers	120,000	126,500	130,000
Newsletter Contacts	80,000	120,000	150,000
Newspaper & Magazine Articles	70	70	70
Newspaper & Magazine Contacts	180,000	200,000	200,000
Radio in Minutes	2,160	2,160	2,160
Radio in Contacts	46,000	46,000	46,000
Television in Minutes	250	250	250
Television Contacts	500,000	500,000	500,000
Exhibits	15	18	20
Exhibit Contacts	18,000	18,000	18,000

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-1212
DEPARTMENT	Augusta Natural Resources Conservation

MISSION:

The mission of the Augusta Natural Conservation Department is to provide professional quality planning and problem solving assistance to citizens and local government. The Natural Resource Conservation Services (NRCS) and The Brier Creek Soil and Water Conservation District (BCSWD).

BUDGET GOALS FY 2006:

- To provide timely, accurate and unbiased review of sediment and erosion control plans to satisfy state and local ordinances.
- To make available USDA, State and Local funding sources for conservation activities.
- To provide technical assistance and are resources data to customers, soil survey information, conservation plans, surveys, design and layout of Best Management Practices.
- Maintain a good working relationship with partners and providing specialists (Soil Scientist, Engineer, etc.) to customers.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$37,281	\$29,010	\$29,010	\$51,650
TOTAL AUTHORIZED POSITIONS	1	1	1	1

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-1311
DEPARTMENT	Forestry

MISSION STATEMENT:

To Provide Leadership, Service, and Education In the Protection and Conservation of Georgia's Forest Resources.

BUDGET GOALS FY 2006:

To operate the Augusta/Richmond County Forestry Department as efficiently as possible and serve the people of Augusta/Richmond County through forest fire protection, information, education, and forest management.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 33,292	\$ 40,576	\$ 35,005	36,710
TOTAL AUTHORIZED POSITIONS	5	5	5	5

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-07-1311

Account Name: Forestry

PERFORMANCE MEASUREMENT DATA

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-2910
DEPARTMENT	Code Enforcement

MISSION STATEMENT:

The mission of the License and Inspection Department is to administer and enforce the building construction, property maintenance, business license and alcohol license codes in a professional manner while providing all citizens with cost effective, high quality government services and an environment that enhances the economic well being and quality of life in Augusta.

BUDGET GOALS FY 2006:

- Provide staff support to the Mayor, Commissioners, and Administrator on matters pertaining to the responsibilities of the License & Inspection Department.
- Collect permit fees, license fees, and excise taxes in a timely manner to benefit the financial operations of City.
- Enforce applicable codes and ordinances in an effective and efficient manner.
- Assist other departments in providing City services.
- Provide a high level of customer service in all areas of operation.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 548,917	\$ 556,200	\$ 625,110	\$ 555,110
TOTAL AUTHORIZED POSITIONS	11	11	11	11

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-2911
DEPARTMENT	HND Funded Code Inspection

MISSION STATEMENT:

The mission of the License and Inspection Department is to administer and enforce the building construction, property maintenance, business license and alcohol license codes in a professional manner while providing all citizens with cost effective, high quality government services and an environment that enhances the economic well being and quality of life in Augusta.

BUDGET GOALS FY 2006:

- Provide staff support to the Mayor, Commissioners, and Administrator on matters pertaining to the responsibilities of the License & Inspection Department.
- Collect permit fees, license fees, and excise taxes in a timely manner to benefit the financial operations of City.
- Enforce applicable codes and ordinances in an effective and efficient manner.
- Assist other departments in providing City services.
- Provide a high level of customer service in all areas of operation.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 114,965	\$ 352,723	\$ 112,755	\$0
TOTAL AUTHORIZED POSITIONS	2	2	2	0

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-7110
DEPARTMENT	Equal Opportunity

MISSION STATEMENT:

The Disadvantage Business Enterprise is driven to produce, advance and otherwise facilitate an environment in which minority, women-owned, and emerging small local business enterprises (M/WBE/SBE) can participate on the full array of contracting opportunities in Augusta-Richmond County.

BUDGET GOALS FY 2006:

- Ensure the DBE program is narrowly tailored in accordance with applicable law
- Ensure only firms that fully meet eligibility standards are permitted to participate as DBEs
- To help remove barriers
- Certifying DBEs according to the criteria set by Augusta-Richmond County Codes Article 7
- Monitor, track and report participation to the mayor and Commissioners
- Provide outreach service and conduct seminars to encourage and increase participation of DBEs

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	4,020	221,810	221,810	234,400
TOTAL AUTHORIZED POSITIONS	3	3	3	3

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 101-07-7110

Account Name: *Disadvantaged Business Enterprise Program*

PERFORMANCE MEASUREMENT DATA

[illegible]

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	101-07-7210
DEPARTMENT	Human Relations

MISSION STATEMENT:

To provide a forum to which any person may bring complaints or grievances alleging discrimination based on race, sex, religion, disability, age, creed, or national origin in which equality of opportunity and equity in employment are advocated and promulgated. This forum will be and instrumentality to ensure fairness in employment practices and allocation of government resources as far as possible.

To be agents of reconciliation, functioning in the community, to resolve conflicts and problems and to promote and maintain harmonious inter-ethnic relations.

To provide citizens, upon request, with training and education and discrimination and on the denial of equal opportunity and equal rights.

To research, assess, and publish pertinent data pertaining to Human Relations issues.

To provide the community with appropriate recommendations for legislative action and improvements.

In pursuing these primary and supportive goals, the Commission will seek the support of like-minded community allies so as to encourage united, positive action aimed at enhancing the quality of community life through the eradication of barriers to understanding and harmony.

BUDGET GOALS FY 2006:

- Goal #1: Training
- Objective #1: For continuing education of EEOC policy and procedure pertaining to the violation of statutes this agency investigates
- Goal #2: Subpoena Power
- Objective #1: To avoid downtime on answers to interrogatories
- Goal #3: Implement a Meditation Program
- Objective #2: Will allow the agency to resolve certain Federal cases where the Respondent and Charging Party agree to participate
- Goal #4: Contract with HUD
- Objective #1: Develop a relationship with Housing and Neighborhood agency to develop a pilot program to investigate housing complaints
- Goal #5: Increased Office Space
- Objective #1: Better organization, fire code compliance; more space to facilitate meetings, hearing, conciliation; and accommodate additional staff.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 304,603	\$ 290,740	\$ 309,580	\$ 339,460
TOTAL AUTHORIZED POSITIONS	6	6	6	6

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 101-07-7210

Account Name: HUMAN RELATIONS COMMISSION

PERFORMANCE MEASUREMENT DATA

[illegible]



Law Enforcement Fund

This fund is a sub-fund of the General Fund. It accounts for property tax revenues from the established mill rate for law enforcement, and other revenues, other financing sources, and expenditures related to law enforcement.

**AUGUSTA, GEORGIA
LAW ENFORCEMENT
FISCAL YEAR 2006**

	2003	2005	2006
	Actuals	Budget	Budget
Revenues			
Taxes	\$ 39,824,658	40,453,360	43,884,860
Use of money and property	35,133	10,190	80,000
Charges for Services	871,463	1,038,560	1,151,790
Fines and Forfeitures	559,162	665,200	681,800
Intergovernmental Revenue	(292,408)	(213,000)	(213,000)
Other Financing Sources	1,242,564	174,617	1,048,600
Total	<u>42,240,572</u>	<u>42,128,927</u>	<u>46,634,050</u>
Transfers In	<u>2,359,250</u>	<u>2,359,250</u>	<u>2,430,030</u>
Total Revenues	<u><u>\$ 44,599,822</u></u>	<u><u>44,488,177</u></u>	<u><u>49,064,080</u></u>
Expenditures			
Personal Services & Employee Benefits	\$ 30,066,677	29,917,304	32,928,570
Purchased/Contracted Services	772,708	1,014,071	1,023,650
Supplies	6,390,645	7,320,428	7,823,990
Capital Outlay	1,184,260	121,307	237,410
Interfund/Interdepartmental	5,282,417	5,950,517	5,945,100
Debt Service	0	0	0
Cost Reimbursement	(830,520)	(840,000)	(1,027,400)
Non-Departmental	0	(975,400)	0
Total	<u>42,866,187</u>	<u>42,508,227</u>	<u>46,931,320</u>
Transfers Out	<u>1,650,619</u>	<u>1,979,950</u>	<u>2,132,760</u>
Total Expenditures	<u><u>\$ 44,516,806</u></u>	<u><u>44,488,177</u></u>	<u><u>49,064,080</u></u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1210
DEPARTMENT	Sheriff – CID

MISSION:

The mission of the Sheriff's Office CID is to provide for the investigation of all complaints of criminal activity within Richmond County, Georgia. To use all investigative tools available to identify and apprehend offenders in criminal cases, and to maintain the necessary data for the successful prosecution of offenders. The CID also bears the responsibility for gathering intelligence and analyzing data to identify crime trends and implement pro-active procedures, such as stakeouts, sting operations, undercover operations, etc. in an effort to combat criminal activity and apprehend offenders.

BUDGET GOALS FY 2006:

- Maintain adequate staffing levels as necessary for an increasing crime rate.
- Maintain adequate case file records and other pertinent data, including storage and retrieval management.
- Maintain adequate records and storage of seized property and evidence.
- Provide investigators in the field with the necessary tools, supplies, and equipment to effectively perform their tasks.
- Strive to provide a high level of customer service in all areas of operations.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$3,268,903	\$3,925,980	\$3,486,520	\$4,330,400
TOTAL AUTHORIZED POSITIONS	65	65	65	65

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1221
DEPARTMENT	Sheriff – DARE

MISSION:

To provide to the people of Richmond County professional services in the area of crime prevention and drug abuse resistance education, and help improve the image of Law Enforcement with the community.

BUDGET GOALS FY 2006:

- Provide necessary personnel for the increasing demand and requests in the area of crime prevention and drug abuse resistance education.
- To offer to the public the newest and best crime prevention programs available that will help reduce crime and make Richmond County a safer and better place to live.
- To help bring awareness to the public of the crimes and the drug abuse taking place in our community, and the responsibility the public shares with law enforcement in helping to eliminate or reduce these problems.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$287,142	\$313,461	\$257,490	\$278,130
TOTAL AUTHORIZED POSITIONS	5	5	5	5

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1222
DEPARTMENT	Sheriff – Narcotics/Vice Unit/K-9 Unit

MISSION:

The mission of the Narcotics Unit to conduct enforcement activities targeting all levels of drug organizations and distribution networks. These enforcement activities include:

- Gathering and developing intelligence to identify drug targets and their distribution networks.
- Implementing enforcement techniques that lead to the arrest of drug offenders, seizure of narcotics, and the seizure of illegally gained assets.
- Prosecuting narcotics offenders by working with prosecutors in the state and federal systems.
- Promoting public awareness of the drug and alcohol problem in the area and informing the community of awareness methods.

It is the mission of the Vice Unit to conduct enforcement activities targeting gaming, bookmarking, pornography, and prostitution. The vice unit also regulates and enforces local and state alcohol related ordinances that apply to businesses that sell or serve alcoholic beverages.

It is the mission of the K-9 unit to provide dog teams with the ability to detect narcotics or explosives. This ability greatly reduces the number of man hours to conduct searches normally needed for these types of tasks.

BUDGET GOALS FY 2006:

- Maintain current level of drug investigations, but focus more on major drug distribution networks. These investigations require more man hours and can sometimes result in lower number of investigations handled per month by the unit.
- Continue vice investigations focusing on gambling, pornography and prostitution.
- Regulate alcohol-related establishments and work with them to ensure compliance with local and state alcohol ordinances. Meet with License and Inspection Department personnel to see if the current application process is sufficient or needs revision.
- Continue public awareness of the drug and alcohol problems in the area by speaking at public gatherings, informing the news media of awareness issues related to drug and alcohol, and informing the public of methods to report illegal activity.
- Continue deployment of K-9 detection teams when needed.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,299,626	\$1,377,236	\$1,313,050	\$1,378,760
TOTAL AUTHORIZED POSITIONS	23	23	23	23

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1240
DEPARTMENT	Sheriff – Records Bureau

MISSION:

The mission of the Richmond County Records Bureau at 401 Walton Way, is as follows:

To provide professional and courteous service to the general public and other law enforcement agencies. To ensure all incoming paperwork that is brought to our bureau is processed in a timely manner. To ensure the availability of information to the general public and law enforcement officers on a twenty-four hour basis either by phone, radio, or computer communications. To maintain a safe, secure and humane environment.

BUDGET GOALS FY 2006:

Note: Budget goals FY2006 are based on the following: An anticipated increase of servicing the general public due to the volume of criminal history requests. An anticipated increase of incoming paperwork from deputies and other outside agencies.

- Maintain adequate staffing levels as necessary for increase of incoming paperwork for processing.
- Provide proper office equipment for clerks to operate with on a daily basis.
- Maintain adequate scanning, filing, and storage of paperwork to be processed on a day to day basis.
- Provide adequate recording equipment for incoming calls to the Sheriff's Office that will be compatible with upgrade of phone system.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,044,068	\$1,163,577	\$1,124,410	\$1,200,890
TOTAL AUTHORIZED POSITIONS	34	34	34	34

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1310
DEPARTMENT	Sheriff's Office North Precinct Road Patrol

MISSION:

The mission of the RCSD-Patrol Division, North Precinct (which encompasses all RC North of Gordon Highway from the Georgia state line at South Carolina to the Richmond/Columbia County borders) is as follows:

To effectively serve the citizens of Richmond County with the highest level of police service possible. To maintain the highest level of employee readiness through training. To ensure fairness both to department employees and the public. To maintain a safe and secure community.

BUDGET GOALS FY 2006:

- Adequate staffing of shifts to appropriately serve the community
- Adequately equip employees so that they are better able to serve in the function of law enforcement
- Adequately equip the precinct with appropriate supplies and materials for the employees to be effective in carrying out the police function
- Effectively serve the citizens of Richmond County
- Represent the Sheriff of Richmond County in a highly professional manner and strive for a high level of respect by the community for the Sheriff's Office.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$14,665,874	\$14,601,135	\$15,154,370	\$14,886,560
TOTAL AUTHORIZED POSITIONS	292	292	292	292

RICHMOND COUNTY SHERIFF'S OFFICE **SOUTH PRECINCT**

MONTHLY UNIFORM DIVISION TRAFFIC STATISTICS

CATEGORIES	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL
CALLS ANSWERED	9988	8942	10769	9717	11083	10260	11140	10306	10482	10545	9872	10257	123316
DUI	79	89	129	81	117	74	74	128	71	123	132	129	1226
HABITUAL VIOLATOR	0	2	2	2	3	0	1	4	2	2	1	1	20
SPEEDING	339	366	533	255	515	212	246	370	402	389	394	449	4470
PARKING VIOLATIONS	8	2	18	20	7	1	13	11	13	34	59	78	264
SEATBELT VIOLATIONS	26	31	39	20	127	53	39	62	89	56	39	48	626
CHILD RESTRAINT VIOL.	3	12	13	3	13	4	7	3	9	10	10	20	107
OTHER TRAFFIC CASES	401	223	526	365	455	319	379	576	334	468	415	476	4937
ALL WARNINGS	333	323	517	385	589	398	405	520	477	247	686	680	5510
ACCIDENTS W/INJURY	40	28	28	38	43	23	38	37	23	51	52	67	468
ACCIDENTS W/O INJURY	220	164	177	205	211	127	103	183	192	260	267	285	2394
PR. PRO. ACCIDENTS	37	36	25	42	31	40	37	74	34	42	47	54	499
ACCIDENTS WITH DUI	13	17	15	21	26	6	9	29	10	14	24	21	205
H & R ACCIDENTS	45	47	41	32	35	34	43	38	41	32	39	56	483
FATALITIES	1	1	4	0	0	1	2	2	2	5	0	2	20

2004



PERFORMANCE MEASUREMENT DATA
2005 - 2007

ACTIVITY - ACCIDENTS

Road Patrol

Traffic Accidents investigated (count includes accidents with injury, accidents without injury, private property accidents, accidents involving DUI, and hit and run accidents).

ACTUAL COUNT FOR 2004 - figures supplied by both precincts.

North Precinct	8,489
Projecting a 10% increase for FY2005	849
FY2005 PROJECTION FOR THE NORTH PRECINCT	9,338
Projecting a 10% increase for FY2006	934
FY2006 PROJECTION FOR THE NORTH PRECINCT	10,272
Projecting a 10% increase for FY2007	1,027
FY2007 PROJECTION FOR THE NORTH PRECINCT	11,299
South Precinct	4,049
Projecting a 10% increase for FY2005	405
FY2005 PROJECTION FOR THE SOUTH PRECINCT	4,454
Projecting a 10% increase for FY2006	445
FY2006 PROJECTION FOR THE SOUTH PRECINCT	4,899
Projecting a 10% increase for FY2007	490
FY2007 PROJECTION FOR THE SOUTH PRECINCT	5,389

In 2003, 13,418 accidents were handled, as reported by the precincts. In 2004, we handled 12,538 accidents, as reported by the precincts. This represents a 7% decrease in the number of accidents investigated.

Totals for North & South Precincts for 2004	12,538
Projecting a 10% increase for FY2005	1,254
FY2005 PROJECTION FOR THE COMBINED PRECINCTS	13,792
FY2005 PROJECTION (Based on 7% decrease)	11,660
Projecting a 10% increase for FY2006	138
FY2006 PROJECTION FOR THE COMBINED PRECINCTS	13,930
FY2006 PROJECTION (Based on 7% decrease)	12,826
Projecting a 10% increase for FY2007	139
FY2007 PROJECTION FOR THE COMBINED PRECINCTS	14,069
FY2007 PROJECTION (Based on 7% decrease).....	12,955

PERFORMANCE MEASUREMENT DATA

2005 - 2007

ACTIVITY - CALLS ANSWERED

Road Patrol

INCIDENT COMPLAINTS (CALLS ANSWERED)

These figures are based on information provided by the North and South Precincts, and represent actual total(s) for calls for 2004.

North Precinct	140,034
Projecting a 10% increase for FY2005	14,003
FY2005 PROJECTION FOR THE NORTH PRECINCT	154,037
Projecting a 10% increase for FY2006	15,404
FY2006 PROJECTION FOR THE NORTH PRECINCT	169,441
Projecting a 10% increase for FY2007	16,944
FY2007 PROJECTION FOR THE NORTH PRECINCT	186,385
South Precinct	123,361
Projecting a 10% increase for FY2005	12,336
FY2005 PROJECTION FOR THE SOUTH PRECINCT	135,697
Projecting a 10% increase for FY2006	13,570
FY2006 PROJECTION FOR THE SOUTH PRECINCT	149,267
Projecting a 10% increase for FY2007	14,927
FY2007 PROJECTION FOR THE SOUTH PRECINCT	164,193

In 2003, 258,230 calls were answered, as reported by the precincts. In 2004, there were 263,395 calls answered, as reported by the precincts. This represents a 2% increase in calls answered.

Totals for North & South Precincts for 2004	263,395
Projecting a 10% increase for FY2005	26,340
FY2005 PROJECTION FOR THE COMBINED PRECINCTS	289,735
FY2005 PROJECTION (Based on 2% increase)	268,663
Projecting a 10% increase for FY2006	28,973
FY2006 PROJECTION FOR THE COMBINED PRECINCTS	318,708
FY2006 PROJECTION (Based on 2% increase)	295,529
Projecting a 10% increase for FY2007	31,871
FY2007 PROJECTION FOR THE COMBINED PRECINCTS	350,579
FY2007 PROJECTION (Based on 2% increase)	325,082

PERFORMANCE MEASUREMENT DATA

2005 - 2007

DISPATCHED CALLS

Road Patrol

Based on information received from the 911 Communications Center, case numbers used in 2004 totalled 266,515. That averages 22,210 calls per month.

In 2003, there were 260,644 calls dispatched. This represents an increase of 2.25% in the number of calls dispatched in 2004.

Using these figures, the following projections can be made:

Calls dispatched in 2004	266,515
Projecting a 10% increase for FY2005	26,652
FY2005 PROJECTION FOR CALLS DISPATCHED	293,167
FY2005 PROJECTION FOR CALLS DISPATCHED (Based on 2.25% increase)	272,512
 Projecting a 10% increase for FY2006	 29,317
FY2006 PROJECTION FOR CALLS DISPATCHED	322,483
FY2006 PROJECTION FOR CALLS DISPATCHED (Based on 2.25% increase)	299,763
 Projecting a 10% increase for FY2007	 32,248
FY2007 PROJECTION FOR CALLS DISPATCHED	354,731
FY2007 PROJECTION FOR CALLS DISPATCHED (Based on 2.25% decrease)	329,739

RICHMOND COUNTY SHERIFF'S OFFICE

2004

UNIFORM DIVISION STATISTICS / NORTH AND SOUTH PRECINCTS

	2004		
	NORTH	SOUTH	TOTAL
DUI ARRESTS	342	1226	1568
HABITUAL VIOLATORS	12	20	32
SPEEDING	4773	4470	9243
WARNINGS	4922	5560	10482
OTHER TRAFFIC TOTALS	8004	4937	12941
GRAND TOTAL	18053	16213	34266

PARKING VIOLATIONS	1312	264	1576
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ACCIDENTS W/O INJURIES	4849	2394	7243
ACCIDENTS WITH INJURIES	1117	468	1585
DUI RELATED ACCIDENTS	157	205	362
PRIVATE PROPERTY ACCIDENTS	1559	499	2058
HIT & RUN ACCIDENTS	807	483	1290
GRAND TOTAL	8489	4049	12538

FATALITIES	5	20	25
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CALLS ANSWERED	140034	123361	263395
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The above projections are based on the monthly statistics submitted by each precinct, with a 10% increase projected in every category for each successive year.

PROJECTED			
	2005	2006	2007
	1725	1897	2087
	35	39	43
	10167	11184	12302
	11530	12683	13952
	14235	15659	17224
	37693	41462	45608

	1734	1907	2098
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	7967	8764	9640
	1744	1918	2110
	398	438	482
	2264	2490	2739
	1419	1561	1717
	13792	15171	16688

	28	30	33
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	289735	318708	350579
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Actual Calls Answered (AS INDICATED BY DISPATCH CARDS)	266515
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	293167	322483	354731
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The above projections are based on the number of actual law enforcement calls received and dispatched by the 911 Center in 2004. A 10% increase was added for each successive year.

RICHMOND COUNTY SHERIFF'S OFFICE

UNIFORM DIVISION STATISTICS / NORTH AND SOUTH PRECINCTS



**2004 YEAR END STATISTICS
2005 - 2007 PROJECTIONS**

Col. Gary Powell
1-Feb-05

RICHMOND COUNTY SHERIFF'S OFFICE
FATALITY REPORT
2004

NO.	DATE	CASE #	LOCATION	NAME	DUI RELATED
1	01/05/04	2859	3800 Deans Bridge road	Angell, Walter E.	P
2	02/21/04	34867	Deans Bridge Road @ Church Street	Ware, Heather D.	P
3	03/07/04	45302	Deans Bridge Road @ Inwood Drive	Stewart, Jermaine	P
4	03/07/04	45302	Deans Bridge Road @ Inwood Drive	Green, Andre	
5	03/19/04	53886	Mike Padgett Hwy @ Brown Road	McClain, Eddy R.	P
6	03/23/04	56910	4000 Bath Edie Road	Alexander, Daniel	P
7	06/28/04	129304	2500 Willis Foreman Road	Dorn, Brian A.	P
8	07/18/04	144756	Silverdale Road @ Julia Avenue	Hilley, George B.	P
9	07/20/04	145784	Bobby Jones Expwy @ I-20	Clark, William K. Jr.	P
10	07/26/04	150625	3700 Mike Padgett Hwy	Stewart, Susan M.	P
11	08/08/04	160347	Riverwatch Pkwy @ 15th Street	Carston, Blake	P
12	08/25/04	173003	Hephzibah McBean Road @ Tracy Road	Redd, Adam K.	P
13	08/28/04	175119	Deans Bridge Road @ Old Hwy #1	Collado, Thomas A.	P
14	09/15/04	189246	4500 Old Waynesboro Road	Sims, Sara B.	P
15	09/15/04	189246	4500 Old Waynesboro Road	Pennington, Case	P
16	09/25/04	196478	2519 Carriage Creek Court	Wilson, Janice	P
17	10/09/04	206348	John Calhoun @ Crawford Avenue	Dunn, Cynthia	P
18	10/14/04	210377	Deans Bridge Road @ Golden Camp Road	Harden, Gregory	P
19	10/15/04	210806	4200 Mike Padgett Hwy	Levy, Janay	P
20	10/23/04	217001	3800 Mike Padgett Hwy	Lowe, Bridgett L.	P
21	10/25/04	218108	I-520 @ Laney Walker Boulevard	Corley, Lee Anthony	P
22	10/25/04	219067	Mike Padgett Hwy @ Marvin Griffin Road	Collins, Gerald Ray	P
23	12/12/04	253075	Windsor Spring Road @ Peach Orchard Road	Godbee, Agnus P.	P
24	12/14/04	254147	1400 Brown Road	Johnson, Leroy	P
25	12/21/04	259822	Marks Church Road @ Raes Wood Drive	Jarvis, Deunta M.	P

RICHMOND COUNTY SHERIFF'S OFFICE
NORTH PRECINCT
MONTHLY UNIFORM DIVISION TRAFFIC STATISTICS

CATEGORIES	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTALS
CALLS ANSWERED	11385	9847	11635	11304	12337	11969	12283	12422	11634	12137	11337	11744	140,034
DUI	28	25	34	26	29	27	30	25	17	29	32	40	342
HABITUAL VIOLATOR	1	0	2	0	0	3	1	2	0	0	1	2	12
SPEEDING	396	308	441	421	302	306	332	660	410	505	376	316	4773
PARKING VIOLATIONS	59	74	79	128	70	72	7	208	127	42	233	213	1312
SEATBELT VIOLATIONS	97	162	168	75	371	287	122	114	95	104	45	127	1767
CHILD RESTRAINT VIOL.	34	31	22	20	28	31	25	20	26	19	24	15	295
OTHER TRAFFIC CASES	797	618	857	506	709	721	573	765	503	635	660	660	8004
ALL WARNINGS	414	369	428	391	362	484	398	462	294	462	392	466	4922
ACCIDENTS W/INJURY	91	95	102	82	87	77	93	93	74	60	153	110	1117
ACCIDENTS W/O INJURY	411	422	462	365	393	413	376	356	387	354	474	436	4849
PRI. PRO. ACCIDENTS	124	140	148	134	52	121	134	133	112	112	155	194	1559
ACCIDENTS WITH DUI	11	10	18	8	20	7	13	16	8	13	17	16	157
H & R ACCIDENTS	66	65	80	71	72	72	70	70	46	62	70	63	807
FATALITIES	0	0	0	0	0	0	1	1	1	1	0	1	5

2004

PERFORMANCE MEASUREMENT DATA
2005 - 2007

ACTIVITY - TRAFFIC CITATIONS & WARNINGS

Road Patrol

Traffic citation and warnings (count includes D.U. I., Habitual Violators, Speeding, Warnings, and other traffic cases.

ACTUAL COUNT FOR 2004 - figures supplied by both precincts.

North Precinct	18,053
Projecting a 10% increase for FY2005	1,805
FY2005 PROJECTION FOR THE NORTH PRECINCT	19,858
Projecting a 10% increase for FY2006	1,986
FY2006 PROJECTION FOR THE NORTH PRECINCT	21,844
Projecting a 10% increase for FY2007	2,184
FY2007 PROJECTION FOR THE NORTH PRECINCT	24,029
South Precinct	16,213
Projecting a 10% increase for FY2005	1,621
FY2004 PROJECTION FOR THE SOUTH PRECINCT	17,834
Projecting a 10% increase for FY2006	1,783
FY2005 PROJECTION FOR THE SOUTH PRECINCT	19,618
Projecting a 10% increase for FY2007	1,962
FY2006 PROJECTION FOR THE SOUTH PRECINCT	21,580

In 2003, 39,003 traffic stops were made, as reported by the precincts. In 2004, there were 34,266 traffic stops made, as reported by the precincts. This represents a 13.8% decrease in stops made.

Totals for North & South Precincts for 2004.....	34,266
Projecting a 10% increase for FY2005	3,427
FY2005 PROJECTION FOR THE COMBINED PRECINCTS	37,693
FY2005 PROJECTION (Based on a 13.8% decrease)	29,537
Projecting a 10% increase for FY2006	3,769
FY2006 PROJECTION FOR THE COMBINED PRECINCTS	41,462
FY2006 PROJECTION (Based on a 13.8% decrease)	32,491
Projecting a 10% increase for FY2007	4,146
FY2007 PROJECTION FOR THE COMBINED PRECINCTS	45,608
FY2007 PROJECTION (Based on a 13.8% decrease)	35,740

**Richmond County Sheriff's Office
Civil and Fugitive Division
Captain Donnie W. Chavous
2004 Year End Statistics**

Papers Served	20879
Papers Checked	9564
Transported Prisoners	1981
Trips (In State)	948
Trips (Out of State)	47
Total Trips	995
Mileage Traveled (*Transcor Included)	157420
Warrants Received and Entered	5511
Warrants Checked	6077
Arrests	1481
Court Hours Worked (State, Superior, Sentencing/ Arraignments, Domestic, Juvenile, Child Support, Special Hearings, Grand Jury)	25308
Writs of Fieri Facias (Bond Forfeitures and Judgements received and annually processed, and also	797

These Figures are based on daily activity sheets submitted by each sectin of this division.

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-1410
DEPARTMENT	Sheriff/Training Division

MISSION:

The mission of the Richmond County Sheriff's Office Training Center which is located at 2098 Greenland Road, Blythe, is as follows:

- To provide a safe and professional learning environment for all officers.
- To provide quality training for all officers
- To maintain current on all aspect of law enforcement training

BUDGET GOALS FY 2006:

- Maintain adequate staffing necessary for the increase in training hours
- Adequate training media for all types of training presentation
- Adequately maintain all equipment needed for training (cars, ranges, etc.)
- Maintain accurate training records for all officers receiving training
- Represent the sheriff in a professional manner

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$477,503	\$572,794	\$709,680	\$739,460
TOTAL AUTHORIZED POSITIONS	8	8	8	8

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-2110
DEPARTMENT	Sheriff - Administration

MISSION:

This policy statement is used to ensure that employees of the Richmond County Sheriff's Office fully understand the office philosophy regarding their conduct and responsibility in the performance of their duties.

The primary mission of any Law Enforcement Agency is the protection of life and property, through the maintenance of peace and order, and the provision of other Law Enforcement services. In order to assure the achievement of these goals, it is essential that all employees of the Sheriff's Office act in a professional manner, which reflects an understanding of the office philosophy of enforcement.

BUDGET GOALS FY 2006:

- Maintain adequate staffing levels.
- Maintain adequate equipment levels.
- Maintain mandated training levels.
- Maintain a high level of customer service in all areas of the Sheriff's Office arena.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,981,214	\$2,160,442	\$2,371,760	\$2,386,690
TOTAL AUTHORIZED POSITIONS	22	22	22	22

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-2310
DEPARTMENT	SHERIFF – INVESTIGATIVE/FUGITIVE

MISSION:

<p>MISSION:</p>

BUDGET GOALS FY 2006:

<p>BUDGET GOALS FY 2006:</p>

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$1,614,122	\$1,664,742	\$1,731,030	\$1,797,260
TOTAL AUTHORIZED POSITIONS	33	33	33	33

Richmond County Sheriff's Office **Civil and Fugitive Division Statistics**

**2004 Year End Statistics
2005-2007 Projections**

**Captain Donnie W. Chavous
September 6, 2005**

**Richmond County Sheriff's Office
Civil and Fugitive Division
Captain Donnie W. Chavous
2004 Year End Statistics**

Papers Served	20879
Papers Checked	9564
Transported Prisoners	1981
Trips (In State)	948
Trips (Out of State)	47
Total Trips	995
Mileage Traveled (*Transcor Included)	157420
Warrants Received and Entered	5511
Warrants Checked	6077
Arrests	1481
Court Hours Worked (State, Superior, Sentencing/ Arraignments, Domestic, Juvenile, Child Support, Special Hearings, Grand Jury)	25308
Writs of Fieri Facias (Bond Forfeitures and Judgements received and annually processed, and also	797

These Figures are based on daily activity sheets submitted by each section of this division.

Richmond County Sheriff's Office

Civil and Fugitive Division Statistics

	Actual			Projected Increase		
	2004			2005	2006	2007
Papers Served (Civil papers and subpoenas)	20879			21922	23018	24168
Papers Checked	9564			10042	10544	11071
Transported Prisoners	1981			2080	2184	2293
Trips (In State)	948			995	1044	1096
Trips (Out of State)	47			49	51	53
Total Trips	995			1044	1096	1150
Mileage Traveled (*Transcor Included)	157420			165291	173555	182232
Warrants Received and Entered	5511			5786	6075	6378
Warrants Checked	6077			6380	6699	7033
Arrests	1481			1555	1632	1713
Court Hours Worked (State, Superior, Sentencing/Arraignment, Domestic, Juvenile, Child Support, Special Hearings, Grand Jury)	25308			26573	27901	29296
Writs of Fieri Facias (Bond Forfeitures and Judgements received, annually processed, and also annually maintained)	797			836	877	920
The projections for 2005-2007 include a 5% increase in each category for each successive year.						

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-2510
DEPARTMENT	Sheriff – Jail Administration

MISSION:

The mission of the Richmond County Sheriff's Office Jail Division is to provide humane housing for all persons being held in the County Jail and to provide a safe and secure environment for both inmates and deputies. The jail division is to provide secure transportation to and from different courts and to provide community standard medical treatment for all inmates if needed.

BUDGET GOALS FY 2006:

- Maintain adequate staffing levels as necessary for an increasing crime rate.
- Maintain adequate case file records and other pertinent data, including storage and retrieval management.
- Provide jail personnel with supervision and equipment to be able to accomplish assigned duties.
- Provide goals for upgrades of security electronics.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$6,898,494	\$7,461,012	\$7,888,840	\$8,227,960
TOTAL AUTHORIZED POSITIONS	136	136	136	136

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	273-03-2511
DEPARTMENT	Sheriff – Jail Phinizy Road

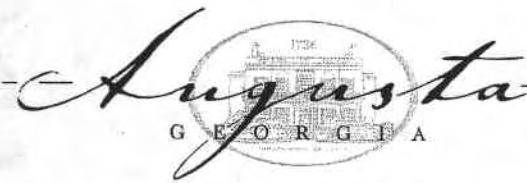
MISSION:

The mission of the Richmond County Sheriff's Office Jail Division is to provide humane housing for all persons being held in the County Jail and to provide a safe and secure environment for both inmates and deputies. The jail division is to provide secure transportation to and from different courts and to provide community standard medical treatment for all inmates if needed.

BUDGET GOALS FY 2006:

- Maintain adequate staffing levels as necessary for an increasing crime rate.
- Maintain adequate case file records and other pertinent data, including storage and retrieval management.
- Provide jail personnel with supervision and equipment to be able to accomplish assigned duties.
- Provide goals for upgrades of security electronics.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$6,005,029	\$6,251,986	\$6,792,660	\$7,065,430
TOTAL AUTHORIZED POSITIONS	99	99	99	99



Port Authority Fund

This fund is a sub-fund of the General Fund. It accounts for revenues, other financing sources, and expenditures of the Augusta Port Authority.

**AUGUSTA, GEORGIA
PORT AUTHORITY
FISCAL YEAR 2006**

Revenue	2004 Actuals	2005 Budget	2006 Budget
Charges For Services	\$ 96,131	108,200	0
Miscellaneous Income	17,088	17,000	34,400
Other Financing Sources	650	0	0
Total	113,869	125,200	34,400
Transfers In	268,540	268,540	245,800
Total Revenue	\$ 382,409	393,740	280,200
Expenditures			
Personal Services & Employee Benefits	\$ 44,271	73,700	14,180
Purchased & Contracted Services	16,647	27,560	14,420
Supplies	63,760	85,330	44,520
Capital Outlay	7,602	25,000	60,000
Interfund/Interdepartmental	33,340	18,540	29,790
Debt Service	117,278	117,290	117,290
Non-Departmental	0	46,320	0
Total Expenditures	\$ 282,898	393,740	280,200

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	104
DEPARTMENT	Augusta Port Authority

MISSION STATEMENT:

To manage the resources and assets of the Savannah River and adjacent riverfront; to encourage and promote riverfront development, recreation, and tourism in the City of Augusta by way of economic development activities, events and special programs.

BUDGET GOALS FY 2006:

- Purchase / upgrade docks
- Repair and renovate pavilions
- Renovate small ports building
- Improve bank stabilization with rip-rap
- Continued revenue generation from property rentals and special events

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$282,898	\$393,740	\$250,410	\$280,200
TOTAL AUTHORIZED POSITIONS	5	5	5	5

Local Law Enforcement Block Grants Fund

These are funds are sub-funds of the General Fund. It accounts for receipts and expenditures of two grants to fund qualifying expenditures for local law enforcement block grants.

AUGUSTA, GEORGIA
LOCAL LAW ENFORCEMENT BLOCK GRANT VII
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Intergovernmental Revenue	\$ 0	0	0
Investment Income	3,286	0	0
Other Financing Sources	0	0	0
Total Revenue	\$ 3,286	0	0
Expenditures			
Purchased/Contracted Services	\$ 0	0	0
Supplies	0	0	0
Capital Outlay	0	0	0
Total Expenditures	\$ 0	0	0

AUGUSTA, GEORGIA
LOCAL LAW ENFORCEMENT BLOCK GRANT #8
FISCAL YEAR 2006

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Intergovernmental Revenue	\$ 0	102,480	0
Investment Income	2,431	0	0
Total Revenue	<u>\$ 2,431</u>	<u>102,480</u>	<u>0</u>
Transfers In	\$ 21,498	0	0
Expenditures			
Purchased/Contracted Services	0	14,733	0
Supplies	54,928	18,475	0
Capital Outlay	60,007	69,272	0
Total Expenditures	<u>\$ 114,935</u>	<u>102,480</u>	<u>0</u>

AUGUSTA, GEORGIA
LOCAL LAW ENFORCEMENT BLOCK GRANT VIII
FISCAL YEAR 2006

	2004	2005	2006
Revenue	Actuals	Budget	Budget
Intergovernmental Revenue	\$ 0	84,000	84,200
Investment Income	442	0	0
Total Revenue	442	84,000	84,200
Transfers In	0	9,000	8,420
Total Revenues	\$ 442	93,000	92,620
Expenditures			
Capital Outlay	0	93,000	92,620
Total Expenditures	\$ 0	93,000	92,620

AUGUSTA, GEORGIA
BRYNE JAG GRANT 05/06
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Intergovernmental Revenue	\$ 0	144,230	144,230
Investment Income	0	0	0
Total Revenue	\$ 0	144,230	144,230
Expenditures			
Purchased/Contracted Services	0	144,230	144,230
Total Expenditures	\$ 0	144,230	144,230

5% Crime Victim's Assistance Fund

This fund accounts for the 5% surcharge on certain fines with the proceeds used for a victim's assistance program.

AUGUSTA, GEORGIA
CRIME VICTIMS ASSISTANCE FUND
FISCAL YEAR 2006

Revenues	2004 Actuals	2005 Budget	2006 Budget
Charges for Services	\$ 6,429	11,500	0
Fines & Forfeitures	259,909	333,000	333,000
Investment Income	5,061	5,000	5,000
Other Financing Sources	0	8,300	34,700
Total Revenues	\$ 271,399	357,800	372,700

Expenditures			
Personal Services & Employee Benefits	\$ 307,994	296,710	309,140
Purchased and Contracted Services	29,151	24,880	26,180
Supplies	4,791	15,260	15,470
Interfund/Interdepartmental	15,323	20,950	21,910
Other Costs	95,000	0	0
Non-Departmental	0	0	0
Total Expenditures	\$ 452,259	357,800	372,700

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	207-02-1511
DEPARTMENT	State Court Solicitor-Victim Witness Program

MISSION STATEMENT:

The Solicitor General's Victim/Witness Assistance Program serves all citizens of Auugusta-Richmond County by acting as a liason for victims and witnesses of misdemeanor criminal offenses, law enforcement and social service agencies, through notification of procedures of the criminal justice system and support of intervention programs.

BUDGET GOALS FY 2006:

- Continued development of Solicitor General's Office Victim/Witness Program to meet mandates of O.C.G.A. 17-17-1 et. Seq.
- Establishment of task force, protocol, and prosecution division for effective prosecution of domestic violence cases.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$441,840	\$357,800	\$303,600	\$372,700
TOTAL AUTHORIZED POSITIONS	6	6	6	6

Supplemental Juvenile Service Fund

This fund accounts for supervisory fees collected on juvenile cases.

AUGUSTA, GEORGIA
SUPPLEMENTAL JUVENILE SERVICES
FISCAL YEAR 2006

Revenues	2004 Actuals	2005 Budget	2006 Budget
Charges for Services	\$ 8,886	10,000	16,000
Other Financing Sources	0	20,000	9,690
Investment Income	403	600	400
Total Revenue	\$ 9,289	30,600	26,090

Expenditures

Purchased and Contracted Services	\$ 0	0	0
Supplies	14,545	29,260	25,000
Interfund/Interdepartmental	0	1,340	1,090
Other Costs	0	0	
Total Expenditures	\$ 14,545	30,600	26,090

AUGUSTA, GEORGIA
FEDERAL DRUG FORFEITURE
FISCAL YEAR 2006

Revenues	2004	2005	2006
	Actuals	Budget	Budget
Fines and Forfeitures	\$ 155,510	43,046	300,000
Other Financing Sources	0	6,365	0
Investment Income	2,751	0	0
Total Revenue	\$ 158,261	49,411	300,000

Expenditures			
Personal Services & Emp Benefits	\$ 0	6,000	0
Purchased/Contracted Services	0	1,700	0
Supplies	108,309	8,555	300,000
Capital Outlay	299,454	33,156	0
Total Expenditures	\$ 407,763	49,411	300,000

AUGUSTA, GEORGIA
STATE DRUG FORFEITURE
FISCAL YEAR 2006

Revenues	2004 Actuals	2005 Budget	2006 Budget
Fines and Forfeitures	\$ 346,055	382,562	623,380
Investment Income	9,292	0	0
Other Financing Sources	61,320	0	0
Total Revenue	\$ 416,667	382,562	623,380

Expenditures			
Purchased and Contracted Services	\$ 5,863	0	45000
Supplies	19,199	328,819	480,000
Capital Outlay	87,521	53,743	78380
Other Costs	0	0	20,000
Total Expenditures	\$ 112,583	382,562	623,380

AUGUSTA, GEORGIA
K-9 FORFEITURES
FISCAL YEAR 2006

Revenues	2004 Actuals	2005 Budget	2006 Budget
Fines and Forfeitures	\$ 11,797	0	10,000
Investment Income	75	0	0
Total Revenue	\$ 11,872	0	10,000

Expenditures			
Purchased and Contracted Services	\$ 0	0	0
Supplies	0	0	10,000
Total Expenditures	\$ 0	0	10,000

Wireless Phase

Accounts for 30% of revenue from 911 telephone charges and qualifying expenditures to provide wireless service equipment.

AUGUSTA, GEORGIA
WIRELESS PHASE
FISCAL YEAR 2006

Revenues	2004 Actuals	2005 Budget	2006 Budget
Charges for Services	\$ 202,628	340,000	340,000
Investment Income	9,859	4,300	5,000
Other Financing Sources	0	166,000	0
Total Revenues	\$ 212,487	510,300	345,000

Expenditures

Purchased & Contracted Services	\$ 164,971	228,000	333,600
Interfund/Interdepartmental	720	1,920	1,280
Non-Departmental	0	204,380	10,120
Total Expenditures	\$ 165,691	434,300	345,000
Transfers Out	0	76,000	0
Total Expenditures	\$ 165,691	510,300	345,000



Emergency Telephone System Fund

This fund accounts for the receipt and disbursement of revenues of the emergency telephone response system (911).

AUGUSTA, GEORGIA
EMERGENCY TELEPHONE SYSTEM
FISCAL YEAR 2006

	2004	2005	2006
Revenues	Actuals	Budget	Budget
Intergovernmental Revenue	0	0	0
Licenses and Permits	0	0	0
Charges For Services	\$ 3,020,559	2,687,230	2,687,230
Investment Income	(271)	(800)	1,000
Other Financing Sources	0	4,317	154,350
Total	3,020,288	2,690,747	2,842,580
Transfers In	350,000	719,000	647,500
Total Revenues	\$ 3,370,288	3,409,747	3,490,080
Expenditures			
Personal Services & Employee Benefits	\$ 2,109,575	2,493,000	2,656,120
Purchased and Contracted Services	352,849	587,250	475,510
Supplies	48,410	110,107	103,000
Capital Outlay	0	2,020	10,000
Interfund/Interdepartmental	182,325	217,960	245,450
Non-Departmental	0	(590)	0
Total	2,693,159	3,409,747	3,490,080
Transfers Out	19,038	0	0
Total Expenditures	\$ 2,712,197	3,409,747	3,490,080

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	216
DEPARTMENT	Emergency Telephone 9-1-1

MISSION STATEMENT:

To provide emergency and non-emergency communications to the citizens, public safety organizations and other government agencies of this community in a courteous, timely and efficient manner.

BUDGET GOALS FY 2006:

- Continued enhancement of current service provided to the community to ensure rapid receipt and dispatch of calls for service.
- To continue improvements and expansions of customer service to the citizens of Augusta, not limiting these services for only Public Safety Emergencies.
- Further develop the training program for communication officers to ensure professional, courteous and prompt response to the needs of the citizens of Augusta-Richmond County.
- To continue implementation of the Wireless Phase I and Phase II programs for wireless communication and begin development of a response to VOIP concerns.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$2,712,197	\$3,409,747	\$3,235,810	\$3,490,080
TOTAL AUTHORIZED POSITIONS	60	60	60	60

Augusta, Georgia 2006 Budget Worksheet

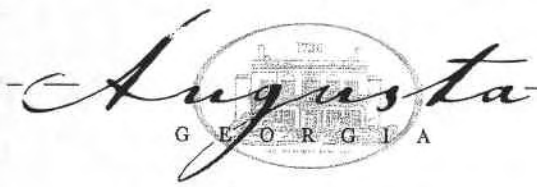
Form (E)

Account Number: 216

Account Name: Emergency Telephone 9-1-1

PERFORMANCE MEASUREMENT DATA

[illegible]



Building Inspections Fund

This fund is for the operation of the Building Inspections pertaining to the enforcement of construction codes.

AUGUSTA, GEORGIA
BUILDING INSPECTIONS
FISCAL YEAR 2006

		2004	2005	2006
Revenues		Actuals	Budget	Budget
Licenses and Permits	\$	913,043	901,250	989,360
Investment Income		4,052	1,500	2,700
Miscellaneous		0	0	0
Other Financing Sources		0	200,000	0
Total Revenues	\$	917,095	1,102,750	992,060
Expenditures				
Personal Services & Employee Benefits	\$	617,612	655,580	658,430
Purchased and Contracted Services		55,526	60,180	120,270
Supplies		4,135	11,400	7,700
Capital Outlay		0	200,000	0
Interfund/Interdepartmental		110,565	80,510	79,920
Non-Departmental		0	95,080	125,740
Total Expenditures		787,838	1,102,750	992,060
Transfers Out		4,760	0	0
Total Expenditures	\$	792,598	1,102,750	992,060

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	217-07-2210
DEPARTMENT	Building Inspection

MISSION STATEMENT:

The mission of the License and Inspection Department is to administer and enforce the building construction, property maintenance, business license and alcohol license codes in a professional manner while providing all citizens with cost effective, high quality government services and an environment that enhances the economic well being and quality of life in Augusta.

BUDGET GOALS FY 2006:

- Provide staff support to the Mayor, Commissioners, and Administrator on matters pertaining to the responsibilities of the License & Inspection Department.
- Collect permit fees, license fees, and excise taxes in a timely manner to benefit the financial operations of City.
- Enforce applicable codes and ordinances in an effective and efficient manner.
- Assist other departments in providing City services.
- Provide a high level of customer service in all areas of operation.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$ 792,599	\$ 1,102,750	\$ 741,850	\$ 992,060
TOTAL AUTHORIZED POSITIONS	16	16	16	16

General Fund Grants

This fund is a sub-fund of the general Fund. It accounts for expenditures and receipts of general fund grants.

AUGUSTA, GEORGIA
G/F GRANTS
FISCAL YEAR 2006

	2004	2005	2006
Revenues	Actuals	Budget	Budget
Fines and Forfeitures	\$ 0	0	1,586,720
Investment Income	0	0	6900
Total Revenue	<u>0</u>	<u>0</u>	<u>1,593,620</u>
Transfers In	0	0	7,810
Total Revenues	<u>\$ 0</u>	<u>0</u>	<u>1,601,430</u>
Expenditures			
Personal Services & Benefits	\$ 0	0	228,460
Purchased and Contracted Services	0	0	768,480
Supplies	0	0	420,150
Non- Departmental	<u>0</u>	<u>0</u>	<u>184,340</u>
Total Expenditures	<u>\$ 0</u>	<u>0</u>	<u>1,601,430</u>

Housing and Neighborhood Development Fund

This fund accounts for the financing and construction of various community development projects from grants received from the U.S. Department of Housing and Urban Development.

AUGUSTA, GEORGIA
HND
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenues			
Intergovernmental Revenue	\$ 3,809,516	4,656,100	4,568,730
Miscellaneous Revenue	390,558	270,000	270,000
Investment Income	868	0	0
Other Financing Sources	0		31620
Total	4,200,942	4,926,100	4,870,350
Transfers In	309,410	1,254,920	245,000
Total Revenue	4,510,352	6,181,020	5,115,350
Expenditures			
Personal Services & Employee Benefits	\$ 828,406	877,710	910,100
Purchased/Contracted Services	3,319,532	4,007,290	4,008,260
Supplies	47,230	34,000	33,350
Interfund/Interdepartmental Charges	106,709	129,000	163,640
Debt Service	169,900	1,133,020	0
Non-Departmental	0	0	0
Total	4,471,777	6,181,020	5,115,350
Transfers Out	3,808	0	0
Total Expenditures	\$ 4,475,585	6,181,020	5,115,350

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	221 & 222
DEPARTMENT	Housing and Neighborhood Development Department

MISSION:

Create a positive change for the City by providing decent housing, a suitable living environment and expanding economic opportunities, principally for low and moderate-income persons and neighborhoods.

BUDGET GOALS FY 2006:

Housing Goals:

- Preserve the existing supply of affordable housing for low and moderate-income persons through repair, rehabilitation and code enforcement.
- Increase the supply of affordable housing for low and moderate-income families with assistance for Community Housing Development Organizations (CHDOs).
- Provide access to home ownership to low and moderate-income families.
- Develop Comprehensive Neighborhood Revitalization Strategy for distressed areas of the City.
- Expand and strengthen Community Housing Development Organizations (CHDOs).

Non-Housing Goals:

- Improve the quality of public facilities in low and moderate-income neighborhoods by using a combination of CDBG and local funds.
- Improve the quality of public services by providing CDBG & ESG funds to agencies meeting the financial, social and educational needs of low and moderate-income persons.
- Expand economic opportunities for low and moderate-income persons by providing financial and technical assistance that create or retain jobs.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$4,998,970	\$6,181,020	\$5,220,260	\$5,115,350
TOTAL AUTHORIZED POSITIONS	20	20	20	20

Urban Development Action Grant (UDAG) Fund

This fund accounts for loan transactions in relation to urban development action grants. Repayments of initial grant revenue loaned to qualified recipients are restricted to additional financing to qualified applicants.

AUGUSTA, GEORGIA
URBAN DEVELOPMENT ACTION GRANT
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenues			
Investment Income	\$ 28,995	40,000	\$ (20,000)
Other Financing Sources	0	141,300	118,510
Total	<u>28,995</u>	<u>181,300</u>	<u>98,510</u>
Transfers In	<u>6,290</u>	<u>6,350</u>	<u>6,400</u>
Total Revenue	<u>\$ 35,285</u>	<u>187,650</u>	<u>104,910</u>
Expenditures			
Supplies	\$ 3,857	220	0
Intergovernmental/Interdepartmental	6,290	6,350	4,910
Capital	60,654	0	0
Other Costs	<u>452,586</u>	<u>181,080</u>	<u>100,000</u>
Total Expenditures	<u>\$ 523,387</u>	<u>187,650</u>	<u>104,910</u>



Weed and Seed Federal Grant Fund

This fund accounts for a grant designed to target high risk areas for teens and weed out the bad influences and sow the seed for a better life.

AUGUSTA, GEORGIA
WEED & SEED DEVELOPMENT
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Intergovernmental Revenue	\$ 188,828	124,820	0
Charges to Services	0	3,500	5,000
Contributions and Donations	0	0	0
Investment Income	(800)	400	0
Total Revenue	188,028	128,720	5,000
Transfers In	0	46,630	135,310
Total Revenue	\$ 188,028	175,350	140,310
Expenditures			
Personal Services & Employee Benefits	\$ 98,889	96,542	102,390
Purchased & Contracted Services	59,025	9,630	3,500
Supplies	16,222	65,498	24,920
Capital Outlay	20,380	0	0
Interfund/Interdepartmental	0	3,680	9,500
Non-Departmental	0	0	0
Total Expenditures	\$ 194,516	175,350	140,310

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	224
DEPARTMENT	Weed & Seed Initiative

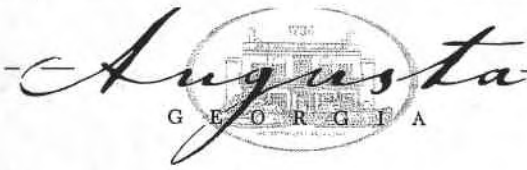
MISSION STATEMENT:

It would be our mission to promote a comprehensive community-based strategy to reduce crime and revitalize our community through a multi-agency approach to leverage resources to reflect the existence of our official recognition as a Weed and Seed Site.

BUDGET GOALS FY 2006:

Our goal will be to enhance the communities within Richmond County by empowering our citizens economically, socially and morally. This will be accomplished by promoting the concept of leveraging other resources for capacity building whereby the department would be able to provide the services. This will enable it to not depend upon general revenue funds to accomplish its' mission.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	194,516	175,350	167,002	140,310
TOTAL AUTHORIZED POSITIONS	2	2	2	2



Community Greenspace

This fund is used to acquire real property for the preservation of greenspace, pursuant to the Georgia Greenspace Program as established in OCGA 36-22 et seq.

AUGUSTA, GEORGIA
COMMUNITY GREENSPACE FUND
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Intergovernmental Revenue	\$ 476,589	0	0
Investment Income	1,601	0	0
Total Revenue	\$ 478,190	0	0
Expenditures			
Purchased & Contracted Services	\$ 41,087	0	0
Capital Outlay	443,002	0	0
Total Expenditures	\$ 484,089	0	0



Board of Appeals

This fund is for zoning appeals for Augusta-Richmond County.

AUGUSTA, GEORGIA
BOARD OF APPEALS
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Licenses & Permits	\$ 9,900	13,770	15,000
Investment Income	21		0
Other Financing Sources	0		1,620
Total	9,921	13,770	16,620
Transfers In	10,000	10,000	10,300
Total Revenue	\$ 19,921	23,770	26,920
Expenditures			
Purchased & Contracted Services	\$ 20,355	21,950	24,460
Supplies	18	550	600
Interfund/Interdepartmental	138	1,270	1,860
Total Expenditures	\$ 20,511	23,770	26,920

AUGUSTA, GEORGIA
NPDES PERMIT FEES
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Licenses & Permits	\$ 42,109	35,000	35,000
Investment Income	0	12,000	11,700
Other Financing Sources	258	100	400
Total	42,367	47,100	47,100
Transfers In	0	0	0
Total Revenue	\$ 42,367	47,100	47,100
Expenditures			
Personal Service & Benefits	\$ 0	32,115	33,320
Purchased & Contracted Services	0	6,988	6,980
Supplies	0	3,500	3,500
Interfund/Interdepartmental	0	4,497	3,300
Total Expenditures	\$ 0	47,100	47,100

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	261
DEPARTMENT	NPDES PERMIT FEES

MISSION:

To provide the citizens of Augusta with an effective process of construction site inspection as well as meeting the requirements of Georgia Environmental Protection Division's National Pollutant Discharge Elimination System rules and laws.

BUDGET GOALS FY 2006:

- To complete the inspections of construction sites in Augusta.
- To maintain the training of all current staff that handle NPDES issues.
- To provide compliance with Georgia EPD NPDES rules.
- To enforce Augusta's Soil Erosion and Sedimentation Ordinance in order to maintain Augusta's Local Issuing Authority.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$0	\$47,100	\$47,120	\$47,100
TOTAL AUTHORIZED POSITIONS	0	1	1	1



Urban Services District Fund

This fund accounts for revenue primarily from ad valorem and sales taxes from areas within the former city limits and expenditures related to governmental services such as “Main Street”, “Urban Street Lights”. Fire Protection and expenses for unfunded City Pensions.

AUGUSTA, GEORGIA
URBAN SERVICES
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Taxes	\$ 14,721,242	14,839,550	12,405,300
Charges for Services	254,069	215,000	313,200
Investment Income	61,892	23,000	42,100
Miscellaneous Revenue	(42,920)	0	0
Other Financing Sources	209,823	1,138,430	334,000
Total Revenue	\$ 15,204,106	16,215,980	13,094,600
Expenditures			
Personal Services & Employee Benefits	\$ 100,902	112,500	120,490
Purchased & Contracted Services	201,859	212,060	212,060
Supplies	13,466	31,350	29,730
Capital Outlay	180,294	0	0
Interfund/Interdepartmental	61,282	114,070	110,260
Other Costs	17,900	50,000	27,000
Debt Service	209,738	278,840	0
Non-Departmental	0	402,110	223,390
Total	785,441	1,200,930	722,930
Transfers Out	15,153,830	15,015,050	12,371,670
Total Expenditures	\$ 15,939,271	16,215,980	13,094,600

**AUGUSTA-RICHMOND COUNTY, GEORGIA
FY 2006 BUDGET**

FUND:	271-04-4110
DEPARTMENT	Sanitation

MISSION:

To serve and support the public by proactively maintaining, and improving an Effective, efficient, and clean roadway and drainage system by:

- Maintaining R/W on all county roadways.
- Maintenance on County Retention/Detention Ponds.
- Repair/maintenance on sidewalks, storm drain inlets, and curb and gutters on County R/W.
- Maintenance and paving of county maintained roadways.
- Maintenance/repair of Storm Water Drainage Systems (pipe and open ditches).
- Maintenance of the Augusta Levee and Oates Creek Flood Control Projects.
- Cleaning of nuisance private vacant lots.

BUDGET GOALS FY 2006:

- Upgrade the Equipment Fleet
- Continue to identify and list streets to include termini and Existing R/W limits for the road book.
- Continue to work on listing all permanent easements for Storm Drainage and incorporate into the GIS.
- Demolish and reconstruct storage warehouse.
- Implementation of GPS

	2004 ACTUAL	2005 BUDGET	2006 REQUES T	2006 BUDGET
SUMMARY OF EXPENDITURE AND APPROPRIATIONS	\$15,939,271	\$16,215,980	\$420,490	\$13,094,600
TOTAL AUTHORIZED POSITIONS	4	4	4	4



Capital Outlay Fund

This fund accounts for the disbursement of revenues for all capital expenditures in General Fund departments. Capital expenditures are defined as any non-disposable item over \$500 which includes vehicles, office and computer equipment, communications equipment, building renovations and office furniture.

AUGUSTA, GEORGIA
CAPITAL OUTLAY
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Taxes	\$ 3,232,905	3,187,920	3,201,920
Licenses and Permits	0	0	0
Intergovernmental	85,980	0	0
Charges for Services	0	0	0
Investment Income	0	1,500	0
Miscellaneous Revenue	0	0	0
Other Financing Sources	18,200	3,384,859	0
Total Revenue	\$ 3,337,085	6,574,279	3,201,920
Transfers In	1,572,077	203,290	334,000
Total Revenues	\$ 4,909,162	6,777,569	3,535,920
Expenditures			
Purchased & Contracted Services	\$ 36,972	103,907	100,000
Supplies	583,618	563,600	252,280
Capital Outlay	1,065,963	2,882,625	1,752,110
Interfund/Interdepartmental	4,900	12,130	17,900
Debt Service	57,232	66,000	66,000
Non-Departmental	0	779,938	47,630
Total	1,748,685	4,408,200	2,235,920
Transfers Out	1,299,886	2,369,369	1,300,000
Total Expenditures	\$ 3,048,571	6,777,569	3,535,920



Fire Protection Fund

This fund accounts for the receipt and disbursement of tax revenues restricted for fire protection services in the unincorporated area only.

**AUGUSTA, GEORGIA
FIRE PROTECTION
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2005 Budget
Revenue			
Taxes	\$ 11,903,735	12,591,716	13,281,060
Charges for Services	15,650	45,700	45,700
Investment Income	121,213	60,700	60,700
Intergovernmental Revenue	326,727	864,582	798,080
Contributions & Donations	2,500	0	0
Miscellaneous Revenue	2,000	0	0
Other Financing Sources	66,534	258,866	0
Total	<u>12,438,359</u>	<u>13,821,564</u>	<u>14,185,540</u>
Transfers In	<u>6,066,700</u>	<u>6,066,700</u>	<u>5,960,000</u>
Total Revenue	<u>\$ 18,505,059</u>	<u>19,888,264</u>	<u>20,145,540</u>
Expenditures			
Personal Services & Emp Benefits	\$ 14,913,669	14,986,430	16,215,740
Purchased/Contracted Services	363,875	744,287	751,800
Supplies	1,194,741	1,801,648	1,248,640
Capital Outlay	233,221	895,389	536,730
Interfund/Interdepartmental	1,140,333	1,407,590	1,382,020
Other Costs	0	0	0
Non-Departmental	0	41,790	0
Total Expenditures	<u>17,845,839</u>	<u>19,877,134</u>	<u>20,134,930</u>
Transfers Out	<u>133,268</u>	<u>11,130</u>	<u>10,610</u>
Total Expenditures	<u>\$ 17,979,107</u>	<u>19,888,264</u>	<u>20,145,540</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	274
DEPARTMENT	Fire

MISSION STATEMENT:

The mission of the Augusta Fire Department is to protect lives and property by providing the citizens of Augusta the best possible fire protection at the lowest cost. This is accomplished through suppression of fires, rescue of victims, mitigation of hazardous materials incidents and Fire Education programs.

BUDGET GOALS FY 2006:

- Continue the development of our Emergency Medical Service Delivery System.
- Continue the development of the data gathering and reporting capabilities.
- Complete renovations to Fire Stations 2, 3, 4, 6, 11, 17, and 18.
- Enhance the scope and delivery of training to our personnel and outside agencies.
- Begin development and establishment of the CSRA Emergency Services Training Facility.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$17,979,107	\$19,888,264	\$18,923,240	\$20,145,540
TOTAL AUTHORIZED POSITIONS	313	313	313	313

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 274034110

Account Name: Fire Department

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected	FY2006 Projected
Fire Stations Manned	19	19	19	19
Engine Companies	19	19	19	19
Aerial Truck Companies	4	4	4	4
Hazmat Command	1	1	1	1
Tankers	3	3	3	3
Service Truck Companies	1	1	1	1
Air Support 1	1	1	1	1
Reserve Pumpers	3	3	3	3
Reserve Aerial Trucks	1	0	1	1
Medium Light Duty Rescue Trucks	0	0	2	2
	FY2003 Actual	FY2004 Actual	FY2005 Projected	FY2006 Projected
Structure Fires	2,538	2,563	2,588	2,613
Vehicle Fires	533	538	543	548
Vegetation Fires	428	432	436	440
EMS & Rescue	8,120	8,201	8,283	8,365
Hazardous Conditions/Materials	109	110	111	112
Service Calls	849	857	865	873
Good Intent Calls	176	177	178	179
False Alarms	1,961	1,980	1,999	2,018
Other Calls/Incidents	69	69	70	71
	14,783	14,927	15,073	15,219



Occupational Tax Fund

This fund accounts for the receipt and disbursement of tax revenues restricted for fire protection services in the unincorporated area only.

**AUGUSTA, GEORGIA
OCCUPATION TAX
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Taxes	\$ 617	0	0
Licenses & Permits	2,009,306	2,102,890	2,000,000
Investment Income	7,264	10,000	10,480
Miscellaneous Revenue	3,758	0	0
Total Revenue	\$ 2,020,945	2,112,890	2,010,480
Expenditures			
Interfund/Interdepartmental	\$ 6,300	6,190	10,480
Total	6,300	6,190	10,480
Transfers Out	2,106,700	2,106,700	2,000,000
Total Expenditures	\$ 2,113,000	2,112,890	2,010,480



Special Assessment Fund

This fund accounts for the receipt and disbursement of street light assessment taxes for the installation of street lights in the County.

**AUGUSTA, GEORGIA
STREET LIGHTS
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Taxes	\$ 1,299,526	0	0
Charges for Services	0	1,269,590	1,371,160
Investment Income	(131)	0	0
Other Financing Sources	0	75,086	0
Total Revenue	\$ 1,299,526	1,344,676	1,371,160
Transfers In	1,909,310	1,909,310	1,966,590
Total Revenue	\$ 3,208,836	3,253,986	3,337,750
Expenditures			
Personal Services & Emp Benefits	\$ 179,028	170,410	183,380
Purchased/Contracted Services	14,745	40,330	30,350
Supplies	2,607,341	2,894,180	3,010,890
Capital Outlay	25,507	140,086	100,000
Interfund/Interdepartmental	8,784	8,980	13,130
Non-Departmental	0	0	0
Total Expenditures	\$ 2,835,405	3,253,986	3,337,750

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	276-04-1610
DEPARTMENT	Suburban Services-Street Lighting

MISSION STATEMENT:

The mission of the Traffic Engineering/Street Lighting Dept is to provide and maintain a superior, cost efficient, and safety conscious roadway lighting program.

BUDGET GOALS FY 2006:

- Maintain all lighting systems in accordance with the Roadway Lighting Handbook published by the Department of Transportation/Federal Highway Administration.
- Design new lighting districts.
- Inspect the installation of new fixtures and poles.
- Act upon requests for new or additional lights and repair of existing lights.
- Update Augusta Richmond County Tax Digest.
- Inspection of existing lighting systems.
- Refurbish and rewire 60 poles and replace 60 fixtures.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$2,829,125	\$3,253,986	\$3,276,950	\$3,337,750
TOTAL AUTHORIZED POSITIONS	4	4	4	4

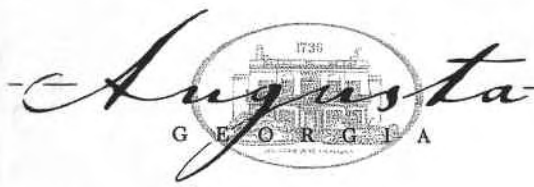


Downtown Development Authority Fund

This fund accounts for funding it receives from excise tax on motor vehicle rentals and from the urban service district and expenses for revenue bonds issued by the Former City.

AUGUSTA, GEORGIA
DDA-MAIN STREET
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Taxes	\$ 418,017	437,000	433,010
Charges for Services	0	0	0
Investment Income	(5,664)	(2,500)	(5,000)
Other Financing Sources	0	0	0
Total	<u>412,353</u>	<u>434,500</u>	<u>428,010</u>
Transfers In	<u>419,790</u>	<u>345,440</u>	<u>349,470</u>
Total Revenue	<u>\$ 832,143</u>	<u>779,940</u>	<u>777,480</u>
Expenditures			
Interfund/Interdepartmental	\$ 0	6,420	3,850
Supplies	1	0	0
Other Costs	154,790	154,790	154,790
Debt Service	670,936	618,730	618,840
Total Expenditures	<u>\$ 825,727</u>	<u>779,940</u>	<u>777,480</u>

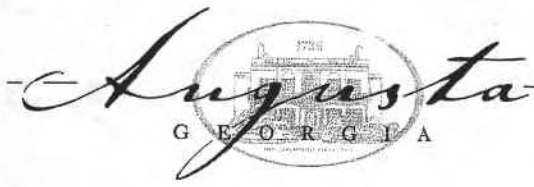


Sheriff Capital Outlay Fund

This fund accounts for revenue from telephone commissions at the Jails and expenditures of the Sheriff's Department and Jail.

AUGUSTA, GEORGIA
SHERIFF CAPITAL OUTLAY
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 92,559	367,611	68,000
Investment Income	6,589	0	6,500
Other Financing Sources	0	0	225,500
Total Revenue	\$ 99,148	367,611	300,000
Expenditures			
Purchased/Contracted Services	\$ 4,650	0	0
Supplies	7,682	200,895	300,000
Capital	24,600	66,716	0
Non-Departmental	0	100,000	0
Total Expenditures	\$ 36,932	367,611	300,000



Promotion/Tourism Fund

This fund accounts for the receipt and disbursement of hotel/motel and beer tax revenues to the Augusta-Richmond County Convention & Visitors Bureau and the Augusta-Richmond County Coliseum Authority, the Augusta Museum of History and the Lucy Craft Laney Museum.

AUGUSTA, GEORGIA
PROMOTION RICHMOND COUNTY
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Taxes	\$ 3,745,538	3,795,550	3,730,000
Total Revenue	<u>\$ 3,745,538</u>	<u>3,795,550</u>	<u>3,730,000</u>
Expenditures			
Purchased/Contracted Services	\$ 0	0	0
Interfund/Interdepartmental	0	6,000	0
Non-Departmental	0	348,960	0
Other Costs	3,754,813	3,440,590	3,730,000
Total Expenditures	<u>\$ 3,754,813</u>	<u>3,795,550</u>	<u>3,730,000</u>

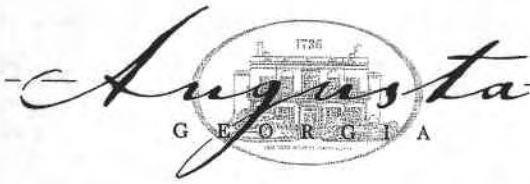


Special Sales Tax Fund

This fund accounts for financing and construction of various road improvement projects. Financing is provided by receipts from a 1987 special one percent local option sales tax referendum.

AUGUSTA, GEORGIA
SPECIAL 1% SALES TAX, PHASE 1
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 52,478	0	79,520
Other Financing Sources	0	3,842,618	3,706,210
Total Revenue	\$ 52,478	3,842,618	3,785,730
Expenditure			
Purchased/Contracted Services	\$ 0	7,243	0
Capital Outlay	0	135,000	0
Interfund/Interdepartmental	4,510	1,410	1,290
Non-Departmental	0	3,253,965	3,784,440
Total	4,510	3,397,618	3,785,730
Transfers Out	549,192	445,000	0
Total Expenditures	\$ 553,702	3,842,618	3,785,730

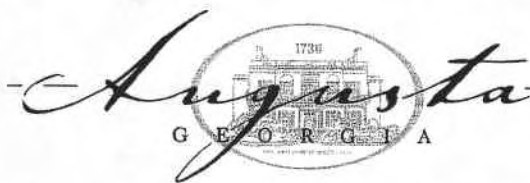


Special Sales Tax Phase II Fund

This fund accounts for financing and construction of various construction and road improvements, drainage, jail improvements, and museums. Financing is to be provided by receipts from a 1991 special one percent local option sales tax referendum.

AUGUSTA, GEORGIA
SPECIAL 1% SALES TAX, PHASE 2
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Intergovernmental Revenue	\$ 179,579	0	0
Charges for Services	0	0	0
Investment Income	189,390	0	120,520
Other Financing Sources	0	11,356,844	9,843,070
	<u>368,969</u>	<u>11,356,844</u>	<u>9,963,590</u>
Transfers In	0	445,000	0
Total Revenue	<u>\$ 368,969</u>	<u>11,801,844</u>	<u>9,963,590</u>
Expenditure			
Purchased/Contracted Services	\$ 22,971	408,358	0
Supplies	0	40,082	0
Capital Outlay	886,382	5,942,734	0
Interfund/Interdepartmental	35,310	7,150	3,670
Non-Departmental	0	4,550,520	9,959,920
Total	<u>944,663</u>	<u>10,948,844</u>	<u>9,963,590</u>
Transfers Out	<u>1,000,000</u>	<u>853,000</u>	<u>0</u>
Total Expenditures	<u>\$ 1,944,663</u>	<u>11,801,844</u>	<u>9,963,590</u>



Special Sales Tax Phase III Fund

This fund was established to account for expenditures specifically budgeted from revenues from the one cent sales tax (Phase III) collected from the years 1996 - 2000 to be used primarily for public works, recreation and outside agency projects.

AUGUSTA, GEORGIA
SPECIAL 1% SALES TAX, PHASE 3
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Taxes	\$ (85,000)	0	0
Intergovernmental Revenue	315,563	0	78,000
Charges for Services	250	0	0
Investment Income	598,816	0	410,390
Miscellaneous Revenue	(1)	0	0
Other Financing Sources	7,120	46,812,302	46,215,390
Total	<u>836,748</u>	<u>46,812,302</u>	<u>46,703,780</u>
Transfers In	<u>1,549,192</u>	<u>281,547</u>	<u>0</u>
Total Revenue	<u>\$ 2,385,940</u>	<u>47,093,849</u>	<u>46,703,780</u>
Expenditures			
Purchased/Contracted Services	\$ 489,901	2,308,616	0
Supplies	159,410	462,552	0
Capital Outlay	2,466,505	30,246,452	0
Interfund/Interdepartmental	136,019	62,364	80,940
Non-Departmental	6,243	14,003,865	46,622,840
Total	<u>\$ 3,258,078</u>	<u>47,083,849</u>	<u>46,703,780</u>
Transfer Out	<u>339,393</u>	<u>10,000</u>	<u>0</u>
Total Expenditures	<u>\$ 3,603,714</u>	<u>47,093,849</u>	<u>46,703,780</u>



Special Sales Tax Phase IV Fund

This fund was established for expenditures specifically budgeted from revenues from the one cent sales tax (Phase IV) collected from the years 2001 – 2005 to be used primarily for public works, recreation and outside agency projects.

AUGUSTA, GEORGIA
SPLOST PHASE IV
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Taxes	\$ 32,647,090	32,226,064	0
Charges for Services	375	0	0
Investment Income	933,370	460,000	1,583,410
Miscellaneous Revenue	(1)	11,122	0
Other Financing Sources	195	69,644,964	88,207,720
Total	\$ 33,581,029	102,342,150	89,791,130
Transfers In	421,773	863,000	0
Total Revenue	\$ 34,002,802	103,205,150	89,791,130
Expenditure			
Personal Services & Emp Benefits	\$ 1,410,600	1,720,690	1,638,830
Purchased/Contracted Services	1,352,310	3,927,513	225,090
Supplies	388,503	583,349	147,180
Capital Outlay	8,533,140	24,847,821	0
Interfund/Interdepartmental	590,277	811,810	775,200
Other Costs	1,900,000	700,243	0
Debt Service	0	0	0
Non-Departmental	0	70,140,547	87,004,830
Total	14,174,830	102,731,973	89,791,130
Transfers Out	0	473,177	0
Total Expenditure	\$ 14,174,830	103,205,150	89,791,130

**AUGUSTA-RICHMOND COUNTY, GEORGIA
FY 2006 BUDGET**

FUND:	324-04-1195
DEPARTMENT	SPLOST Operations

MISSION:

To serve and support the public by proactively maintaining, and improving an Effective, efficient, and clean roadway and drainage system by:

- Maintaining R/W on all county roadways.
- Maintenance on County Retention/Detention Ponds.
- Repair/maintenance on sidewalks, storm drain inlets, and curb and gutters on County R/W.
- Maintenance and paving of county maintained roadways.
- Maintenance/repair of Storm Water Drainage Systems (pipe and open ditches).
- Maintenance of the Augusta Levee and Oates Creek Flood Control Projects.

BUDGET GOALS FY 2006:

- Upgrade the Equipment Fleet
- Continue to identify and list streets to include termini and Existing R/W limits for the road book.
- Continue to work on listing all permanent easements for Storm Drainage and incorporate into the GIS.
Support the development of the process for APWA certifications.
- Develop and implement a schedule for Retention Ponds, Maintenance, Street Sweeping and R/W mowing.
- Continue to work on listing of inventory of all Public Works fixed assets.

	2005 ACTUAL	2006 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURE AND APPROPRIATIONS	\$1,460,834	\$1,732,450	\$1,641,220	\$1,643,320
TOTAL AUTHORIZED POSITIONS	35	35	35	35

AUGUSTA, GEORGIA
URBAN SPLOST, PHASE 2
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 20,408	0	21,190
Other Financing Sources	0	1,229,896	845,080
Total Revenue	\$ 20,408	1,229,896	866,270
Expenditure			
Purchased/Contracted Services	\$ 78,948	359,109	0
Capital Outlay	741,900	165,835	0
Interfund/Interdepartmental	2,770	1,580	2,050
Other Costs	0	207,494	0
Cost Reimbursement	0	16,845	0
Non-Departmental	0	479,033	864,220
Total	\$ 823,618	1,229,896	866,270
Transfers Out	131,930	0	0
Total Expenditure	\$ 955,548	1,229,896	866,270

AUGUSTA, GEORGIA
URBAN SPLOST, PHASE 3
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Invertgovernmental Revenue	\$ 900,203	0	121,000
Investment Income	51,787	23,000	73,580
Miscellaneous Revenue	(75,000)		0
Other Financing Sources	0	4,005,015	3,513,680
Total Revenue	<u>\$ 876,990</u>	<u>4,028,015</u>	<u>3,708,260</u>
Transfers In	<u>206,930</u>	<u>0</u>	<u>0</u>
Total Revenue	<u><u>\$ 1,083,920</u></u>	<u><u>4,028,015</u></u>	<u><u>3,708,260</u></u>
Expenditure			
Purchased Contracted Services	\$ 402,573	654,984	0
Capital Outlay	1,690,409	456,190	0
Interfund/Interdepartmental	17,310	17,170	20,590
Other Costs	0	850	0
Cost Reimbursement	0	0	0
Non-Departmental	0	2,898,820	3,687,670
Total Expenditures	<u><u>\$ 2,110,292</u></u>	<u><u>4,028,014</u></u>	<u><u>3,708,260</u></u>

**AUGUSTA, GEORGIA
CAPITAL PROJECTS
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Investment Income	983	0	0
Other Financing Sources	\$ 0	477,390	477,300
Total Revenue	<u>983</u>	<u>477,390</u>	<u>477,300</u>
Expenditure			
Purchased/Contracted Services	\$ 5,712	0	0
Supplies	0	0	0
Capital Outlay	13,000	46,430	46,430
Interfund/Interdepartmental	0	420	560
Non-Departmental	0	430,540	430,310
Total Expenditures	<u>\$ 18,712</u>	<u>477,390</u>	<u>477,300</u>



Debt Service Fund

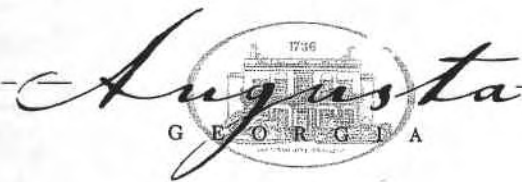
This fund accounts for general obligation bonds and notes payable and any other debts not recorded in the Enterprise Funds.

AUGUSTA, GEORGIA
DEBT SERVICE
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Taxes	\$ 7,283	0	0
Investment Income	9,335	0	0
Other Financing Sources	0	0	0
Total Revenue	<u>16,618</u>	<u>0</u>	<u>0</u>
Transfers In	<u>1,572,077</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 1,588,695</u>	<u>0</u>	<u>0</u>
Expenditure			
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u>\$ 0</u>	<u>0</u>	<u>0</u>

AUGUSTA-RICHMOND COUNTY, GA
URBAN DEBT SERVICE
FISCAL YEAR 2006

	<u>2004</u> <u>Actuals</u>	<u>2005</u> <u>Budget</u>	<u>2006</u> <u>Budget</u>
Revenue			
Taxes	\$ 7,994	0	0
Other Financing Sources	0	0	0
Investment Income	3,148	0	0
Total Revenue	<u>\$ 11,142</u>	<u>0</u>	<u>0</u>
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Expenditure			
Debt Service	87	0	0
Total Expenditures	<u>\$ 87</u>	<u>0</u>	<u>0</u>



Water and Sewer Fund

This fund accounts for the provision of water and sewer services to residents of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service and billing and collection.

AUGUSTA, GEORGIA
WATER & SEWER
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 50,683,657	55,440,710	60,955,710
Investment Income	529,134	2,335,940	846,780
Miscellaneous Revenue	166,808	165,000	190,000
Other Financing Sources	42,155	19,855,411	8,934,400
Total Revenue	\$ 51,421,754	77,797,061	70,926,890
Expenditure			
Personal Services & Emp Benefits	\$ 8,930,645	10,873,860	12,839,950
Purchased/Contracted Services	8,705,313	12,215,519	12,082,700
Supplies	4,193,240	7,733,537	6,948,850
Capital Outlay	(33,735)	3,080,205	2,563,200
Interfund/Interdepartmental	3,642,072	3,826,980	4,268,180
Depreciation & Amortization	9,849,006	0	0
Other Costs	513,932	425,000	500,000
Debt Service	15,807,321	30,818,830	870,240
Non-Departmental	0	919,480	270,910
Total	51,607,794	69,893,411	40,344,030
Transfers Out	3,996,395	7,903,650	30,582,860
Total Expenditures	\$ 55,604,189	77,797,061	70,926,890

AUGUSTA, GEORGIA
WATER & SEWER RENEWAL & EX.
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Other Financing Sources	\$ 0	0	4,000,840
Total	<u>0</u>	<u>0</u>	<u>4,000,840</u>
Transfers In	<u>1,028,595</u>	<u>7,419,147</u>	<u>11,646,580</u>
Total Revenue	<u>\$ 1,028,595</u>	<u>7,419,147</u>	<u>15,647,420</u>
Expenditure			
Purchased/Contracted Services	\$ 531,025	923,873	509,010
Capital Outlay	(521,505)	3,235,554	15,135,660
Interfund/Interdepartmental	0	38,930	2,750
Non-Departmental	0	3,220,790	0
Total Expenditures	<u>\$ 9,520</u>	<u>7,419,147</u>	<u>15,647,420</u>

AUGUSTA, GEORGIA
WATER & SEWER BOND
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 4,459	0	0
Other Financing Sources	0	181,135	257,160
Total	<u>4,459</u>	<u>181,135</u>	<u>257,160</u>
Transfers In	<u>1,330,000</u>	0	4,676,430
Total Revenue	<u>\$ 1,334,459</u>	<u>181,135</u>	<u>4,933,590</u>
Expenditure			
Purchased/Contracted Services	\$ 3,722	0	0
Capital Outlay	(1,159)	117,355	0
Interfund/Interdepartmental	0	63,780	1,570
Debt Service	216,607	0	4,932,020
Total Expenditures	<u>\$ 219,170</u>	<u>181,135</u>	<u>4,933,590</u>

AUGUSTA, GEORGIA
W&S 2000 BOND SERIES
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment	\$ 230,766	0	356,170
Other Financing Sources	0	14,696,048	2,891,740
Total	<u>230,766</u>	<u>14,696,048</u>	<u>3,247,910</u>
Transfers In	<u>0</u>	<u>0</u>	<u>5,538,210</u>
Total Revenue	<u>\$ 230,766</u>	<u>14,696,048</u>	<u>8,786,120</u>
Expenditure			
Personal Services & Emp Benefits	\$ 0	0	0
Purchased/Contracted Services	1,738,754	2,925,840	0
Capital Outlay	(1,735,733)	11,691,618	3,121,100
Interfund/Interdepartmental	0	78,590	175,770
Debt Service	126,803	0	5,489,250
Non-Departmental	0	0	0
Total Expenditures	<u>\$ 129,824</u>	<u>14,696,048</u>	<u>8,786,120</u>

AUGUSTA, GEORGIA
W&S BOND 2002 SERIES
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 2,936,755	0	865,910
Other Financing Sources	0	77,320,736	33,501,190
Total	<u>2,936,755</u>	<u>77,320,736</u>	<u>34,367,100</u>
Transfers In	<u>925,000</u>	<u>0</u>	<u>982,750</u>
Total Revenue	<u>\$ 3,861,755</u>	<u>77,320,736</u>	<u>35,349,850</u>
Expenditure			
Purchased/Contracted Services	\$ 5,740,470	12,763,260	1,622,620
Capital Outlay	(5,740,468)	64,556,996	25,449,480
Interfund/Interdepartmental	0	480	2,760
Debt Service	(1,882,490)	0	8,274,990
Total Expenditures	<u>\$ (1,882,488)</u>	<u>77,320,736</u>	<u>35,349,850</u>

AUGUSTA, GEORGIA
W & S BOND 2004 SERIES
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 167,833	0	3,122,820
Other Financing Sources	16,753	155,711,560	61,997,060
Total	<u>184,586</u>	<u>155,711,560</u>	<u>65,119,880</u>
Transfers In	<u>6,357</u>	<u>0</u>	<u>7,539,990</u>
Total Revenue	<u>\$ 190,943</u>	<u>155,711,560</u>	<u>72,659,870</u>
Expenditure			
Purchased/Contracted Services	\$ 0	10,932,870	3,885,750
Capital Outlay	0	144,778,690	60,293,460
Debt Service	31,024	0	8,480,660
Total Expenditures	<u>\$ 31,024</u>	<u>155,711,560</u>	<u>72,659,870</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	506,507,508,509,510,511
DEPARTMENT	Utilities

MISSION STATEMENT:

The mission of Augusta Utilities Department is to provide quality water and wastewater services that enhance public confidence by emphasizing the efficient use of resources and by exceeding all Federal, State and local regulations in an environmentally friendly manner, so that our customers can enjoy safe and reliable water and wastewater services.

BUDGET GOALS FY 2006:

- To improve AUD's Customer Service approval rating to 90% by budget year 2006.
- Keep operating cash balances above 102% of 2004 Bond Projections.
- To reduce violations and fines to 20% below baseline of 16 SSO events and \$47,012 in fines for budget year 2006.
- To increase the % of wastewater volume treated without ammonia nitrate violation to 90% for budget year 2006.
- To increase the percentage of man hours used for preventive maintenance in the C&M division to 25% for budget year 2006.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$103.0m	\$205.9m	\$178.0m	\$208.3m
TOTAL AUTHORIZED POSITIONS	284	289	316	316

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 506 - 511

Account Name: Utilities

PERFORMANCE MEASUREMENT DATA

[illegible]



Waste Management Fund

This fund accounts for the provision of landfill services to residents and industries of the County. All activities necessary to provide such services are accounted for in this fund including, but not limited to, administration, operations, billing and collection.

**AUGUSTA, GEORGIA
WASTE MANAGEMENT
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Intergovernment Revenue	\$ 23,647	0	0
Charges for Services	6,830,855	7,130,250	10,703,690
Investment Income	160,429	0	0
Miscellaneous Revenue	2,312	0	0
Other Financing Sources	0	489,400	0
Total Revenue	\$ 7,017,243	7,619,650	10,703,690
Expenditure			
Personal Services & Emp Benefits	\$ 1,034,015	996,140	2,107,620
Purchased/Contracted Services	737,849	1,234,800	1,409,480
Supplies	359,444	707,720	877,110
Capital Outlay	710,175	1,254,495	1,609,550
Interfund/Interdepartmental	497,135	638,560	554,960
Depreciation and Amortization	1,068,004	200,000	1,040,000
Other Costs	0	211,890	0
Debt Service	(21,508)	1,900,000	1,816,150
Non-Departmental	0	289,015	1,103,820
Total	4,385,114	7,432,620	10,518,690
Transfers Out	86,451	187,030	185,000
Total Expenditure	\$ 4,471,565	7,619,650	10,703,690

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	541
DEPARTMENT	Solid Waste Disposal

MISSION STATEMENT:

To provide an effective and efficient integrated Solid Waste Management System for Augusta Richmond County while working within environment guidelines promulgated by Georgia Environmental Protection Division.

BUDGET GOALS FY 2006:

- Development and Implementation of a comprehensive Augusta Richmond Solid Waste Business and marketing Plan.
- Increase Public Education and outreach to all County residents and businesses.
- Increase Augusta Richmond County's material recovery programs including reuse, recycling reducing and composting in both commercial and residential sectors.
- Establish and Implement policies and procedures to strengthen the operation of the county's landfill in the following areas: accounting, environment compliance, management and communication.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$4,394,927	\$7,619,650	\$10,354,665	\$10,703,690
TOTAL AUTHORIZED POSITIONS	24	24/35*	35	35

*Mid year re-organization approved by Commission.

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 541

Account Name: *Solid Waste Disposal*

PERFORMANCE MEASUREMENT DATA

[illegible]



Garbage Collection Fund

This fund accounts for receipt and expenses related to the Government's garbage collection contract.

**AUGUSTA, GEORGIA
GARBAGE COLLECTION
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Charges for Services	\$ 7,189,910	7,189,910	14,667,750
Investment Income	(28,341)	0	0
Total	<u>7,161,569</u>	<u>7,189,910</u>	<u>14,667,750</u>
Transfers In	<u>3,127,550</u>	<u>3,127,550</u>	<u>0</u>
Total Revenue	<u>\$ 10,289,119</u>	<u>10,317,460</u>	<u>14,667,750</u>
Expenditure			
Personal Services & Emp Benefits	\$ 103,726	219,470	974,990
Purchased/Contracted Services	11,034,184	10,082,890	12,319,990
Supplies	14,616	14,950	25,850
Interfund/Interdepartmental	102,664	150	17,860
Other Costs	0	0	309,530
Non-Departmental	0	0	1,019,530
Total Expenditure	<u>\$ 11,255,190</u>	<u>10,317,460</u>	<u>14,667,750</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	542
DEPARTMENT	Solid Waste Collections

MISSION STATEMENT:

To provide and effective and efficient integrated Solid Waste Management Collection Service for Augusta Richmond County.

BUDGET GOALS FY 2006:

- Increase monitoring of Code Enforcement to insure service is provided.
- Increase Public Education and outreach to all County residents and businesses.
- Increase Augusta Richmond County's material recovery programs including reuse, recycling, reducing and composing in both commercial and residential sectors.
- Provide a new comprehensive contract Solid Waste Management plan for collections of waste within Augusta.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$11,255,190	\$10,317,460	\$12,069,344	\$14,667,750
TOTAL AUTHORIZED POSITIONS	4	4/16*	16	16

*Mid year re-organization approved by Commission.

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 542

Account Name: Solid Waste Collections

PERFORMANCE MEASUREMENT DATA

[illegible]

AUGUSTA, GEORGIA
WASTE MANAGEMENT 2004 BONDS
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 23,641	0	0
Other Financing Sources	6,989	11,353,110	6,341,510
Total	<u>30,630</u>	<u>11,353,110</u>	<u>6,341,510</u>
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 30,630</u>	<u>11,353,110</u>	<u>6,341,510</u>
Expenditure			
Purchased/Contracted Services	\$ 0	829,110	600,400
Supplies	0	25,000	0
Capital Outlay	0	10,499,000	5,741,110
Debt Service	6,279	0	0
Total Expenditures	<u>\$ 6,279</u>	<u>11,353,110</u>	<u>6,341,510</u>



Transit Fund

This fund accounts for the operations of the Augusta Public Transit which provides scheduled bus service within Richmond and Columbia counties.

AUGUSTA, GEORGIA
TRANSIT
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Intergovernmental Revenue	\$ 768,723	5,392,950	8,725,540
Charges for Services	733,777	740,000	793,640
Investment Income	(38,535)	0	0
Miscellaneous Revenue	88,286	5,000	0
Other Financing Sources	21,500	0	0
Total	<u>1,573,751</u>	<u>6,137,950</u>	<u>9,519,180</u>
Transfers In	<u>1,300,900</u>	<u>1,492,530</u>	<u>1,339,930</u>
Total Revenue	<u>\$ 2,874,651</u>	<u>7,630,480</u>	<u>10,859,110</u>
Expenditure			
Personal Services & Emp Benefits	\$ 2,633,770	2,439,690	3,028,560
Purchased/Contracted Services	254,047	381,150	450,560
Supplies	417,121	896,580	1,672,400
Capital Outlay	81,216	3,224,630	4,755,670
Interfund/Interdepartmental	339,781	405,020	402,850
Depreciation & Amortization	501,442	0	0
Non-Departmental	(1,191)	283,410	549,070
Total	<u>4,226,186</u>	<u>7,630,480</u>	<u>10,859,110</u>
Transfers Out	<u>106,178</u>	<u>0</u>	<u>0</u>
Total Expenditure	<u>\$ 4,332,364</u>	<u>7,630,480</u>	<u>10,859,110</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	546
DEPARTMENT	Augusta Public Transit

MISSION STATEMENT:

To give our customers access to all regions of Augusta-Richmond County by providing quality, dependable, safe, accessible, and affordable transportation, thereby enhancing the mobility of the general public as well as the transportation disadvantaged.

The Operation Division has the responsibility of managing and providing safe, reliable and dependable fixed route transportation.

BUDGET GOALS FY 2006:

- Provide timely and relevant information to the Director and Administrator to enhance decision-making and promote the long-term well-being of transportation in the County.
- Administer record-keeping methodologies and reporting systems that will ensure compliance with FTA, GDOT, federal or state mandates, disclosure rules and contractual or legal requirements.
- Participate with the Director towards implementing a climate that furthers the County's decentralized decision-making policies.
- Provide recommendations and guidance to the Director on matters relating to transit operations and record keeping.
- Provide procedures to enhance the safety posture of the department.
- Strive to provide a high level of customer service in all areas of operations.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$4,332,363	\$7,630,480	\$6,589,096	\$10,859,110
TOTAL AUTHORIZED POSITIONS	93	93	93	93

Augusta, Georgia 2006 Budget Worksheet

Form (E)

Account Number: 54609-0000

Account Name: Augusta Public Transit

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2003 Actual	FY2004 Actual	FY2005 Projected
Revenue	731,760	740,000	755,000
Ridership	1,260,000	1,275,000	1,290,000
Accidents (At Fault)	14	7	5



Augusta Regional Airport at Bush Field Fund

This fund accounts for the operations of Augusta Regional Airport at Bush Field, the only airport within the County from which service from the major airlines is available.

AUGUSTA, GEORGIA
AUGUSTA REGIONAL AIRPORT
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
<hr/>			
Revenue			
Intergovernmental Revenue	\$ 2,654,233	95,000	4,502,940
Charges for Services	12,575,132	13,031,090	12,586,390
Investment Income	194,875	200,000	2,024,330
Contributions & Donations	0	0	0
Miscellaneous Revenue	52,255	0	0
Other Financing Sources	45,659	37,492,635	25,947,650
Total	\$ 15,522,154	50,818,725	45,061,310
<hr/>			
Transfers In	0	0	0
<hr/>			
Total Revenue	\$ 15,522,154	50,818,725	45,061,310
<hr/>			
Expenditure			
Personal Services & Emp Benefits	2,664,414	3,101,090	3,588,590
Purchased/Contracted Services	1,522,320	1,364,440	1,366,260
Supplies	5,486,526	6,368,105	5,899,250
Capital Outlay	0	36,227,958	30,411,580
Interfund/Interdepartmental	247,965	282,970	288,870
Depreciation & Amortization	1,933,687	1,500,000	1,500,000
Other Costs	64,324	45,000	0
Debt Service	0	1,250,582	1,037,100
Non-Departmental	0	678,580	969,660
Total	11,919,236	50,818,725	45,061,310
<hr/>			
Transfers Out	24,750	0	0
<hr/>			
Total Expenditure	\$ 11,943,986	50,818,725	45,061,310
<hr/>			

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	551
DEPARTMENT	Augusta Regional Airport at Bush Field

MISSION STATEMENT:

To provide to all its citizens a cost-effective, high quality full service airport which enhances the economic well-being and quality of life in the Augusta metropolitan area.

BUDGET GOALS FY 2006:

- To maintain and operate Augusta Regional Airport at Bush Field as a safe and efficient full service airport in compliance with the rules and regulations of the Federal Aviation Administration, Georgia Department of Transportation and all local ordinances.
- To improve the airport through prudent use of airport generated revenue and by seeking and securing federal and state grants for all eligible improvement projects.
- To provide suitable facilities of August's airline traveling passengers.
- To provide high quality aviation services to our general aviation customers.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$11,530,564	\$50,818,725	\$45,061,300	\$45,061,310
TOTAL AUTHORIZED POSITIONS	92	99	100	100

Form (D)

Account Name: Augusta Regional Airport

[illegible]

Daniel Field Airport Fund

This fund accounts for revenue and expenses related to Daniel Field Airport.

AUGUSTA, GEORGIA
DANIEL FIELD
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Intergovernmental Revenue	\$ 3,977	210,000	0
Charges for Services	99,350	89,830	92,230
Investment Income	3,848	0	0
Miscellaneous Revenue	962	0	0
Other Financing Sources	0	166,000	191,000
Total	<u>108,137</u>	<u>465,830</u>	<u>283,230</u>
Transfers In	<u>0</u>	<u>0</u>	<u>10,000</u>
Total Revenue	<u>\$ 108,137</u>	<u>465,830</u>	<u>293,230</u>
Expenditure			
Personal Services & Emp Benefits	\$ 21,494	28,350	40,110
Purchased/Contracted Services	15,515	37,510	27,820
Supplies	12,572	13,700	15,700
Capital Outlay	0	376,000	191,000
Interfund/Interdepartmental	9,555	10,270	10,150
Depreciation & Amortization	68,551	0	0
Non-Departmental	0	0	8,450
Total Expenditure	<u>\$ 127,687</u>	<u>465,830</u>	<u>293,230</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	552
DEPARTMENT	Daniel Field Airport

MISSION STATEMENT:

To provide to all its citizens a cost-effective, high quality general aviation airport which enhances the economic well-being and quality of life in the Augusta metropolitan area.

BUDGET GOALS FY 2006:

- To maintain and operate Daniel Field as a safe and efficient general aviation airport in compliance with the rules and regulations of the Federal Aviation Administration, Georgia Department of Transportation and all local ordinances.
- To improve the airport through prudent use of airport generated revenue and by seeking and securing federal and state grants for all eligible improvement projects.
- To provide suitable facilities for aviation related events and activities for the public's interest in aviation and when appropriate, allow use of the facilities for non-aviation events that benefit the community.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$127,688	\$465,830	\$293,230	\$293,230
TOTAL AUTHORIZED POSITIONS	1	1	1	1

Augusta, Georgia 2006 Budget Worksheet

Form (D)

Account Number: 552

Account Name: Daniel Field Airport

PERFORMANCE MEASUREMENT DATA

[illegible]



Municipal Golf Course Fund

This fund accounts for the operation of the Municipal Golf Course, an 18-hole golf course located within the city limits.

AUGUSTA, GEORGIA
MUNICIPAL GOLF COURSE
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 571,594	680,000	648,000
Investment Income	(1,342)	0	0
Miscellaneous Revenue	308	0	0
Total	<u>570,560</u>	<u>680,000</u>	<u>648,000</u>
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 570,560</u>	<u>680,000</u>	<u>648,000</u>
Expenditure			
Personal Services & Emp Benefits	\$ 259,213	297,070	332,000
Purchased/Contracted Services	88,698	85,310	57,480
Supplies	204,920	234,770	179,790
Interfund/Interdepartmental	60,850	62,850	71,010
Depreciation & Amortization	36,557	0	0
Debt Service	0	0	7,720
Non-Departmental	0	0	0
Total Expenditures	<u>\$ 650,238</u>	<u>680,000</u>	<u>648,000</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	566
DEPARTMENT	Augusta Municipal Golf Course

MISSION STATEMENT:

To plan, organize and implement quality leisure activities in safe and enjoyable parks and facilities desired by the citizens of all ages in Augusta, Georgia.

BUDGET GOALS FY 2006:

- Continue to enter into partnerships with the private sector for the operation of programs and facilities, which will decrease financial obligations for staffing of these areas.
- Enhance revenues through improved marketing, promotions and collection methodology for building rentals and team athletic sponsorships.
- Complete the following SPLOST and CDBG funded park improvement projects in 2003 enhancing the quality of the park system in Augusta.
- Enhance the beautification of the park system through improved techniques in ground maintenance in the care of shrubbery and trees.
- Improve overall departmental marketing program measured by an increase in new park users by 20%.
- Increase membership at Municipal Golf Course through marketing and promotions of the following categories: Ladies and city employees.
- Implement and complete a comprehensive customer service survey for recreation and parks to evaluate current services and plan future services desired by our citizens.
- Increase the numbers of sports tournaments hosted by department, enhancing the local economy.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$650,238	\$680,000	\$648,000	\$648,000
TOTAL AUTHORIZED POSITIONS	15	15	15	15

Form (D)

Account Name: Augusta Golf Course

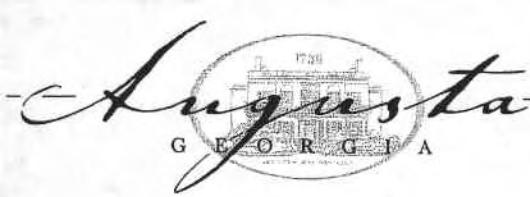


Newman Tennis Center Fund

This fund accounts for receipt and expenses related to the operations at Newman Tennis Center.

**AUGUSTA, GEORGIA
NEWMAN TENNIS CENTER
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Intergovernmental Revenue	\$ 7,300	8,300	0
Charges for Services	228,101	291,500	0
Investment Income	(2,788)	0	0
Miscellaneous Revenue	0	0	0
Total	<u>232,613</u>	<u>299,800</u>	<u>0</u>
Transfers In	<u>76,370</u>	<u>76,370</u>	<u>0</u>
Total Revenue	<u>\$ 308,983</u>	<u>376,170</u>	<u>0</u>
Expenditure			
Personal Services & Emp Benefits	\$ 109,988	118,400	0
Purchased/Contracted Services	120,723	138,930	0
Supplies	81,586	91,490	0
Interfund/Interdepartmental	24,818	27,350	0
Non-Departmental	0	0	0
Total Expenditure	<u>\$ 337,115</u>	<u>376,170</u>	<u>0</u>

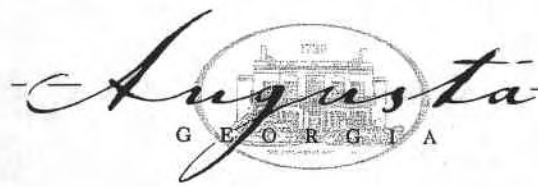


Riverwalk Fund

This fund accounts for the operations of promoting and scheduling special events at the Riverwalk.

**AUGUSTA, GEORGIA
RIVERWALK
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Charges for Services	\$ 52,209	135,960	0
Investment Income	523	0	0
Total	<u>52,732</u>	<u>135,960</u>	<u>0</u>
Transfers In	<u>207,000</u>	<u>207,000</u>	<u>0</u>
Total Revenue	<u>\$ 259,732</u>	<u>342,960</u>	<u>0</u>
Expenditure			
Personal Services & Emp Benefits	\$ 77,617	74,620	0
Purchased/Contracted Services	65,459	116,490	0
Supplies	105,392	134,250	0
Interfund/ Interdepartmental	0	17,600	0
Total Expenditure	<u>\$ 248,468</u>	<u>342,960</u>	<u>0</u>



Risk Management Fund

This fund accounts for the receipt and disbursement of settlement exposure and damage expense claims, commercial insurance premiums and bond on certain employees and elected officials.

**AUGUSTA, GEORGIA
RISK MANAGEMENT
FISCAL YEAR 2006**

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 2,309,040	2,976,170	2,156,600
Fines & Forfeitures	13,126	0	0
Investment Income	11,100	0	0
Miscellaneous Revenue	1,000	0	0
Total Revenue	\$ 2,334,266	2,976,170	2,156,600
Expenditure			
Personal Services & Emp Benefits	\$ 301,287	307,300	345,160
Purchased/Contracted Services	407,111	1,242,030	1,075,260
Supplies	42,151	60,900	51,020
Capital Outlay	0	138,400	140,400
Interfund/Interdepartmental	994,812	1,357,540	1,277,440
Depreciation & Amortization	19,601	0	0
Cost Reimbursement	(113,802)	(130,000)	(100,000)
Non-Departmental	0	0	(632,680)
Total Expense	\$ 1,651,160	2,976,170	2,156,600

AUGUSTA, GEORGIA
FY 2006 BUDGET

FUND:	611 & 621
DEPARTMENT:	Finance/Risk Management

MISSION STATEMENT:

Develop and maintain programs that minimize liability exposures against the Augusta Commission particularly programs that increase safety awareness. Such exposures are from workplace accidents including auto accidents, on-the-job injuries, and general liability. Mission includes protecting the financial assets of the Augusta Commission through the use of special programs and risk transfer techniques. Strive to provide timely, customer friendly claims administration for auto accidents, general liability claims, and workers compensation claims.

BUDGET GOAL FY 2006:

- Provide refresher training to all employees driving government vehicle on driver education/safety (NOTE: entity is mandated by law to cover auto liability up to \$100,000 one person/\$300,000 aggregate / \$50,000 property damage. There will be no immunity up to this limit.)
- Provide special training for employees in an effort to reduce liability from auto accidents (Defensive Driver Training) to include accidents where our employee could be the "last" to avoid the collision
- Provide appropriate training to designated department safety officers to strengthen effectiveness of monthly safety meetings. Lock Out Tag Out; Proper Lifting; PPE; etc.
- Raise safety awareness by providing Injury Review Sessions with injured employee and department supervisor & safety officer. Information to carry-over into monthly safety meeting by department.
- Job Task Analysis on job positions to determine minimum safety and physical requirements for tasks.
- Provide monthly claim reports for on-the-job injuries and auto accidents generated by their particular department (for the current year). Should serve to increase department's awareness of cost involved in accidents/incidences.
- Post monthly injury claims activity by department to heighten safety/accident awareness
- Seek approval for proposed increase in monetary assessments against employees involved in at-fault incidences (Commission requested).
- Continue supporting Marshal's Office on Emergency Action Plan for Municipal Building - an effort to safeguard citizens and employees in emergency situations
- To reduce exposure and financial losses from thefts, placement of surveillance cameras in areas of theft occurrences or possible areas where thefts could be eminent, if funding is available.
- Complete annual training initiatives for Substance Abuse Training as mandated by Drug Free Workplace Act of 1988 as well as Federal Regulation.
- Motor Vehicle Record checks are again underway. All employees who drive a government vehicle will be subject to the running of an annual MVR to insure they are maintaining a valid state driver's license (Safety Risk Management Policy).
- Continue to monitor Safety Briefings and their impact on the reduction of on-the-job injuries.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURE AND APPROPRIATIONS	\$1,651,159	\$2,976,170	\$2,656,694	\$2,156,600
TOTAL AUTHORIZED POSITIONS	7	7	7	7

**Augusta-Richmond County
2006 Budget Worksheet**

Form (D)

Account Number: 611 & 621

Account Name: Risk Management & W. Comp

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2001	FY 2002	FY 2003	2004	FY 2004	FY 2005
Claims Management:	Actual	Actual	Actual	Projected	4/30/2004	Projected
Liability						
County Liab	43	34	40	29	5	29
General Third Party Liab	2	38	17	19	1	20
Auto Accidents	244	217	275	184	104	225
County Liab	142	139	142	140	60	130
Third Party Liab	112	78	133	110	39	95
Workers Compensation	481	483	460	450	115	430
Medical Only	337	320	295	300	70	275
Lost Time	58	52	37	35	16	30
Citizen Complaints (Thru 5/28/04)	119	154	98	124	45	125
Augusta Cares Complaints (05/28/04)				40	11	40
Job Task/Safety Analysis (JTA) (new 2004)	NA	NA	NA	50		50
Out of Town Travel Requests (use of gov veh)	200	281	290	250		250
Training Sessions: Orientation	25	25	27	24	9	24
Safety	20	12	12	12	4	12
Substance Abuse	20	4	8	2600+		2600+
Reasonable Suspicion	5	0	0	193		200+
Drivers Training - Employees (052804)	12	0	0	117	219	100
Other (weather/evac; special assign)	0	0	7	10		10
Substance # Random Screens	1272	458	803	1000	591	1000
Abuse Tesing: Refuse to test	2	1	0	2	1	2
Positives Post Accident	3	2	1	1	1	1
Positives Reasonable Suspicion	4	0	2	3	1	3
Positives			5	5	0	5
Positives in Rehabilitation	8	2	1	0	0	0
Inspections:						
Vehicles: thru 05/27/04	UNK	204	201	220	80	220
Facilities Incl Playgrounds/Parks	140	89	98	100	38	100
Work Sites (new for 2000)		31	52	100	35	100
Ergonomic Assessments	0	0	2	3	0	4
Safety Interviews (new for 2002)		138	162	150	66	140
Employee Assistance Program (Utilization) (03/31/04)						
# of Assessments/Follow-up Sessions			282	300		300
Insurance 2004: Property/Fire	Blanket Coverage on All Buildings/Contents					Renewed
Employee Bond	Individual & Blanket Bonds on Empls & Elected Off					On-Going
Public Official Liability	Coverage for Employment Practices,etc.					Renewed
Dive Team/Medical/Death Benefit	Policy for medical coverage/death benefit					Renewed
Workers Comp Excess	Coverage to cap catastrophic claim					Renewed



Employee Health Benefits Fund

This fund accounts for the receipt and disbursement of employee group health insurance claims.

AUGUSTA, GEORGIA
EMPLOYEES HEALTH BENEFITS
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 16,225,773	17,716,180	17,707,410
Investment Income	(17,391)	(10,000)	(12,000)
Total Revenue	<u>16,208,382</u>	<u>17,706,180</u>	<u>17,695,410</u>
Transfers In	<u>951,914</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 17,160,296</u>	<u>17,706,180</u>	<u>17,695,410</u>
Expenditure			
Purchased/Contracted Services	\$ 60,008	69,000	89,000
Interfund/Interdepartmental	16,977,192	17,510,180	17,606,410
Total	<u>17,037,200</u>	<u>17,579,180</u>	<u>17,695,410</u>
Transfers Out	<u>127,000</u>	<u>127,000</u>	<u>0</u>
Total Expenditure	<u>\$ 17,164,200</u>	<u>17,706,180</u>	<u>17,695,410</u>



Workers' Compensation Fund

This fund accounts for the receipt and disbursement of self-insured workers' compensation claims.

**AUGUSTA, GEORGIA
WORKERS COMP
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Charges for Services	\$ 1,836,139	1,446,140	1,556,780
Investment Income	(3,084)	0	0
Total Revenue	\$ 1,833,055	1,446,140	1,556,780
Expenditure			
Interfund/Interdepartmental	\$ 1,683,057	1,446,140	1,556,780
Total Expenditure	\$ 1,683,057	1,446,140	1,556,780



Unemployment Fund

This fund accounts for the receipt and disbursement of unemployment benefits.

**AUGUSTA, GEORGIA
UNEMPLOYMENT
FISCAL YEAR 2006**

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Charges for Services	\$ 0	0	146,840
Investment Income	749	0	0
Total	\$ 749	-	146,840
Transfers In	127,000	127,000	0
Total Revenue	\$ 127,749	127,000	146,840
Expenditure			
Interfund/Interdepartmental	126,873	127,000	146,840
Total Expenditure	\$ 126,873	127,000	146,840

Long-term Disability Insurance Fund

This fund accounts for the receipt and disbursement of long-term disability claims.

AUGUSTA, GEORGIA
LONG TERM DISABILITY INSURANCE
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 201,439	231,330	219,600
Investment Income	43	0	300
Total Revenue	\$ 201,482	231,330	219,900
Expenditure			
Interfund/Intergovernmental	\$ 201,482	231,330	219,900
Total Expenditure	\$ 201,482	231,330	219,900

Fleet Operations Fund

This fund accounts for the operation and maintenance of County vehicles. The Fund bills other County funds at amounts that will approximately recover all the cost of the services provided.

AUGUSTA, GEORGIA
FLEET MANAGEMENT & OPERATIONS
FISCAL YEAR 2006

	2004 Actuals	2005 Budget	2006 Budget
Revenue			
Charges for Services	\$ 4,203,190	4,915,820	4,915,820
Investment Income	(5,439)	0	0
Miscellaneous Revenue	884	0	800
Other Financing Sources	0	72,000	0
Total Revenue	<u>4,198,635</u>	<u>4,987,820</u>	<u>4,916,620</u>
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 4,198,635</u>	<u>4,987,820</u>	<u>4,916,620</u>
Expenditure			
Personal Services & Emp Benefits	\$ 110,360	109,970	123,010
Purchased/Contracted Services	3,833,405	4,349,925	4,221,020
Supplies	215,197	243,835	243,100
Capital Outlay	0	72,000	0
Interfund/Interdepartmental	115,590	132,500	273,200
Depreciation & Amortization	44,037	64,890	33,890
Non-Departmental	0	0	7,290
Total	<u>4,318,589</u>	<u>4,973,120</u>	<u>4,901,510</u>
Transfers Out	<u>15,670</u>	<u>14,700</u>	<u>15,110</u>
Total Expenditure	<u>\$ 4,334,259</u>	<u>4,987,820</u>	<u>4,916,620</u>

**AUGUSTA, GEORGIA
FY 2006 BUDGET**

FUND:	626-01-6440
DEPARTMENT	Finance-Fleet Management

MISSION STATEMENT:

Fleet Management is responsible for providing the full range of fleet services and support to the departments of Augusta, GA.

Services

- Fleet Assessment – correct mix and number of resources
- Vehicle & Equipment Acquisition
 - Specification Preparation
 - Presentation to the Commission for Approval
 - Purchasing
 - Licensing/Titles
 - GMA/Vender Lease-Coordination/Administration
 - Asset Processing & Tracking
- Maintenance Management
 - Supervision of the Maintenance Contract
 - ❖ Contract Manager
 - ❖ Directed Work
 - ❖ Contractor Reimbursement
- Policy Development
- Fuel Services (including bulk petroleum products)
- Pool Vehicles and Equipment
- Surplus Equipment

BUDGET GOALS FY 2006:

- Develop a realistic budget that supports the minimum essential requirements of fleet operations.
- Maximize revenue potential of surplus equipment through internet auction service.
- Update Fleet Management policies and procedures.
- Review each department's equipment list to validate or reduce assigned equipment.

	2004 ACTUAL	2005 BUDGET	2006 REQUEST	2006 BUDGET
SUMMARY OF EXPENDITURES AND APPROPRIATIONS	\$4,334,259	\$4,987,820	\$4,904,330	\$4,916,620
TOTAL AUTHORIZED POSITIONS	2	2	2	2

**Augusta, Georgia
2006 Budget Worksheet**

Form (E)

Account Number: 626016440

Account Name: Fleet Management

PERFORMANCE MEASUREMENT DATA

Activity (Enter Description)	FY2004 Actual	2005 YTD	FY2006 Projected
Number of Work Orders	11,752	12,000	12,000
Pieces of Equipment	2,627	2,725	2,700
PM Services Completed	3,374	1,783	3,300
# of Non-Contract Repair Estimates	1,377	1,183	1,400
# of Transmission Replaced/Rebuilt	23	36	25
# of Engines Replaced/Rebuilt	19	33	30
# of Road Calls	517	223	550
# of Manufacturers Recalls	99	55	200
# of Tire Service Calls	468	201	600
Fuel used in Gallons-Gasoline	918,640.4	516,159.0	803,226.4
Fuel used in Gallons-Diesel	430,835.3	236,473.4	368,812.3
Total	1,349,475.7	752,632.4	1,172,038.7

Cost of Fuel-Gasoline	\$1,387,395.83	\$902,055.24	\$1,361,718.08
Cost of Fuel-Diesel	\$609,940.07	\$502,956.58	\$797,529.09
Total	\$1,997,335.90	\$1,405,011.82	\$2,159,244.17

Fleet Surplus Sales:		Projected	Projected
Fleet Surplus Sales:	Dec-04	Dec-05	Dec-06
General Fund	\$51,455	\$50,000	\$40,000
Sanitation	\$85	\$50	
Sheriff Fund	\$78,900	\$60,000	\$50,000
Confiscated Fund	\$62,900	\$60,000	\$50,000
Fire Fund	\$31,732	\$10,000	\$10,000
Sales Tax-Public Works	\$7,120	\$10,000	\$25,000
Sales Tax-Recreation	\$195	\$100	
Utilities Fund	\$42,285	\$40,000	\$40,000
Landfill			\$5,000
Transit	\$21,500		\$2,000
Totals	\$296,172	\$230,150	\$240,000



GMA Leases Fund

This fund accounts for the receipt and disbursement of the lease pool agreement with the Georgia Municipal Association.

AUGUSTA, GEORGIA
GMA LEASE PROGRAM
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Investment Income	\$ 404,729	380,990	554,610
Total	<u>404,729</u>	<u>380,990</u>	<u>554,610</u>
Transfers In	<u>1,909,701</u>	<u>2,828,319</u>	<u>1,709,620</u>
Total Revenue	<u>\$ 2,314,430</u>	<u>3,209,309</u>	<u>2,264,230</u>
Expenditures			
Debt Service	\$ 2,279,915	3,209,309	1,929,280
Non-Departmental	<u>0</u>	<u>0</u>	<u>334,950</u>
Total Expenditure	<u>\$ 2,279,915</u>	<u>3,209,309</u>	<u>2,264,230</u>



1945 Pension Trust Fund

This fund accounts for the accumulation of resources to be used for retirement annuity payments to participants of the 1945 Plan at appropriate amounts and times in the future. Resources are contributed by the Government at amounts determined using actuarial assumptions and calculations. Resources contributed by employees are based on a percentage of an individual's gross salary.

AUGUSTA, GEORGIA
1945 PENSION FUND
FISCAL YEAR 2006

Revenue		2004 Actuals	2005 Budget	2006 Budget
Investment Income	\$	590,621	967,530	782,810
Miscellaneous Revenue		181,397	181,190	181,190
Total Revenue	\$	772,018	1,148,720	964,000

Expenditures				
Personal Services & Emp Benefits	\$	882,334	895,000	895,000
Purchased/Contracted Services		50,776	69,000	69,000
Interfund/Interdepartmental		13,820	0	0
Non-Departmental		0	184,720	0
Total Expenditure	\$	946,930	1,148,720	964,000



1977 Pension Trust Fund

This fund accounts for the accumulation of resources to be used for retirement annuity payments to participants of the 1977 Plan at appropriate amounts and times in the future. Resources are contributed by the Government at amounts determined using actuarial assumptions and calculations. Resources contributed by employees are based on a percentage of an individual's gross salary.

AUGUSTA, GEORGIA
1977 PENSION FUND
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Investment Income	\$ 1,141,600	472,160	1,146,300
Miscellaneous Revenue	1,505,475	1,790,820	1,790,820
Total	\$ 2,647,075	2,262,980	2,937,120
Expenditures			
Personal Services & Emp Benefits	\$ 651,561	610,000	810,000
Purchased/Contracted Services	89,383	154,000	80,000
Interfund/Interdepartmental	15,670	0	0
Other Costs	185,109	235,000	150,000
Non-Departmental	0	1,263,980	1,897,120
Total Expenditure	\$ 941,723	2,262,980	2,937,120



Urban 1949 Fund

This fund accounts for contributions to the Former City's pension plan that are to be used for retirement payments at appropriate amounts and times in the future.

AUGUSTA, GEORGIA
URBAN 1949 PENSION PLAN
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Investment Income	\$ 3,909,176	3,519,550	3,519,600
Miscellaneous Revenue	363,574	248,460	360,400
Total Revenue	\$ 4,272,750	3,768,010	3,880,000

Expenditures			
Personal Services & Emp Benefits	\$ 3,195,822	3,200,000	3,500,000
Purchased/Contracted Services	318,610	350,000	350,000
Interfund/Interdepartmental	42,660	0	0
Other Costs	120,731	30,000	30,000
Non-Departmental	0	188,010	0
Total Expenditure	\$ 3,677,823	3,768,010	3,880,000



Other Urban Pension Fund

This fund accounts for retirement benefits in the Former City plan which was not funded. Revenue is operating transfer from urban services.

AUGUSTA, GEORGIA
OTHER URBAN PENSION PLAN
FISCAL YEAR 2006

Revenue	2004 Actuals	2005 Budget	2006 Budget
Transfers In	1,375,050	1,375,050	1,375,050
Total Revenue	\$ 1,375,050	1,375,050	1,375,050
Expenditures			
Personal Services & Emp Benefits	\$ 1,398,093	1,350,000	1,365,050
Purchased/Contracted Services	0	15,000	10,000
Interfund/Interdepartmental	10,050	0	0
Non-Departmental	0	10,050	0
Total	\$ 1,408,143	1,375,050	1,375,050
Transfers Out	57,114	0	0
Total Expenditure	\$ 1,465,257	1,375,050	1,375,050

Perpetual Care Fund

This fund accounts for monies collected from sale of perpetual care contracts at Government-owned cemeteries after October 1, 1970, as well as receipt of investment earnings on all perpetual care investments and payment of cemetery maintenance expenditures.

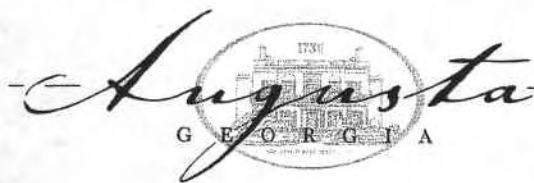


Expendable Trust Funds

Those trust funds whose principal and income may be expended in the course of their designated operations so that they are depleted by the end of their designated life. An expendable trust fund is accounted for in the same manner as governmental funds.

AUGUSTA, GEORGIA
EXP TRUST FUND-PERPETUAL CARE
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Charges for Services	\$ 0	0	0
Contributions & Donations	20	0	0
Investment Income	18,326	19,000	25,000
Other Financing Sources	0	79,000	70,800
Total Revenue	\$ 18,346	98,000	95,800
Expenditure			
Purchased/Contracted Services	\$ 8,502	14,000	18,000
Supplies	517	54,200	51,800
Capital Outlay	0	29,800	26,000
Total	9,019	98,000	95,800
Transfers Out	216,518	0	0
Total Expenditure	\$ 225,537	98,000	95,800



Joseph R. Lamar Fund

This fund accounts for the receipt of investment earnings from the Joseph R. Lamar Principal Fund and payment of the annual award.

AUGUSTA, GEORGIA
EXP TRUST FUND-JOSEPH LAMAR
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Investment Income	\$ 306	0	0
Transfers In	175	180	180
Total Revenue	\$ 481	180	180
Expenditure			
Non-Departmental	175	180	180
Total Expenditure	\$ 175	180	180

Nonexpendable Trust Funds

Trust funds that allow the earnings to be used to achieve the objectives of the fund, but require that the principal be preserved intact. A nonexpendable trust fund is accounted for in essentially the same manner as a proprietary fund.

Joseph R. Lamar Fund

This fund accounts for monies provided by a private donor to finance awards for children attending Joseph R. Lamar School. The principal amount of the gift is to be maintained intact and invested. Investment earnings are used for the awards.

AUGUSTA, GEORGIA
NON-EXP TRUST FUND-JOSEPH LAMAR
FISCAL YEAR 2006

	2004	2005	2006
	Actuals	Budget	Budget
Revenue			
Interest Revenue	\$ 0	180	180
Total Revenue	<u>\$ 0</u>	<u>180</u>	<u>180</u>
Expenditure			
Transfers Out	\$ 175	180	180
Total Expenditure	<u>\$ 175</u>	<u>180</u>	<u>180</u>



Authorized Positions
1995-2006

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1995/2005
Administration	46	36	42	42	41	44	44	47	48	48	48	48	2
Administrative Services	100	102	112	122	125	130	137	133	129	134	133	133	33
Finance and Tax	147	147	145	144	128	128	131	132	132	132	135	135	(12)
Judicial	192	192	208	206	209	216	233	246	257	255	243	243	51
Public Works	187	187	191	162	165	161	161	159	165	162	164	164	(23)
Health and Welfare	40	40	40	32	32	17	15	19	21	32	34	34	(6)
Economic and Comm.	6	6	6	6	6	6	6	7	7	7	8	8	2
Environmental	16	16	15	15	14	14	14	14	14	14	10	10	(6)
Public Safety-Sheriff	664	732	829	894	893	898	863	869	882	907	910	910	246
Public Safety-RCCL	65	65	65	65	65	65	65	65	76	76	76	76	11
Cultural and Recreation	209	219	185	160	167	161	151	130	172	172	165	165	(44)
Total General Fund	1,672	1,742	1,838	1,848	1,845	1,840	1,820	1,821	1,903	1,939	1,926	1,926	254
Urban Services District	48	48	8	11	11	11	12	12	12	12	12	12	(36)
Law Library	1	1	1	1	1	1	1	1	1	1	2	2	1
Waste Management	27	27	32	32	32	32	30	31	31	36	37	37	10
Inspections	0	0	0	0	15	15	15	15	13	13	14	14	14
Canal Authority	1	1	1	2	2	2	3	3	3	4	5	5	4
Fire Protection	292	292	309	309	309	309	309	313	313	313	313	313	21
Risk Management	6	6	8	8	9	9	10	10	10	9	9	9	3
Fleet Management	0	0	1	1	2	2	2	2	2	2	2	2	2
Urban CDBG	15	15	15	15	15	15	18	18	20	21	21	21	6
Port Authority	2	2	4	4	4	4	4	4	5	5	2	2	0
Special Sales Tax	39	39	39	44	43	46	46	46	46	46	47	47	8
Water & Sewerage	220	220	218	214	170	164	186	195	219	219	219	219	(1)
Bush Field	69	69	75	75	80	80	80	82	82	82	105	105	36
Municipal Golf Course	7	7	10	10	10	17	17	17	18	18	19	19	12
Augusta Public Transit	89	88	87	82	82	89	91	91	91	91	91	91	2
Daniel Field	1	1	2	2	2	2	2	2	2	2	3	3	2
Newman Tennis Center	0	0	10	10	10	10	12	12	12	12	13	13	13
Total Other Funds	817	816	820	820	797	808	838	854	880	886	914	914	97
Total All Funds	2,489	2,558	2,658	2,668	2,642	2,648	2,658	2,675	2,783	2,825	2,840	2,840	351

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Mayor's Office	3	3	4	4	3	3	3	3	3	3	3	3
Equal Opportunity	0	0	1	1	1	1	1	1	1	1	1	1
County Attorney	1	1	1	1	1	1	1	1	1	1	1	1
ARC Law Dept	0	0	0	0	0	3	4	5	6	6	6	6
Commissioners	20	10	10	10	10	10	10	10	10	10	10	10
Citizens Service & Information	0	0	1	1	1	1	1	1	1	1	1	1
Clerk of Commission	0	0	4	4	4	4	4	4	4	4	4	4
County Administrator	6	6	5	5	5	5	5	6	6	6	6	6
Human Resources	9	9	9	9	9	9	9	9	9	9	9	9
Board of Elections	7	7	7	7	7	7	7	7	7	7	7	7
TOTAL ADMINISTRATION	46	36	42	42	41	44	45	47	48	48	48	48
Increase/(Decrease) by year		-10	6	0	-1	3	1	2	1	0	0	0
F M - Administration	3	3	3	3	3	5	5	5	5	5	5	5
F M - Carpenter Shop	9	9	9	18	18	20	22	20	19	19	19	19
F M - B & G City / County	26	26	29	29	29	29	30	30	23	23	24	24
F M - B & G JLEC	26	26	29	29	29	29	31	27	30	30	30	30
F M - B & G Phinizy Road Jail	0	0	2	3	3	4	4	4	5	5	5	5
Information Technology	23	24	26	26	29	29	31	33	33	38	36	36
Records Retention	1	2	2	2	2	2	2	2	2	2	2	2
Purchasing	8	8	8	8	8	8	8	8	8	8	8	8
Purchasing/Printshop	4	4	4	4	4	4	4	4	4	4	4	4
TOTAL ADMINISTRATIVE SERVICES	100	102	112	122	125	130	137	133	129	134	133	133
Increase/(Decrease) by year		2	10	10	3	5	7	-4	-4	5	-1	0
Finance - General	17	17	13	13	13	13	14	16	16	16	16	16
Finance - Accounting	8	8	8	8	8	8	8	8	8	8	8	8
Finance - Treasurer Emeritus	1	1	1	1	1	1	1	1	1	1	1	1
Tax Commissioner	13	13	13	13	13	13	15	13	13	13	13	13
Tag Office	29	29	24	24	24	24	24	26	26	26	28	28
Delinquent Tax	7	7	7	7	7	7	7	7	7	7	7	7
Tax Assessor	32	32	38	37	37	37	37	35	35	35	35	35

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Business License / Inspection	40	40	41	41	12	12	12	12	12	12	13	13
Business License / Inspection-Administration	0	0	0	0	2	2	2	3	3	3	3	3
Code Enforcement	0	0	0	0	11	11	11	11	11	11	11	11
TOTAL FINANCE AND TAX	147	147	145	144	128	128	131	132	132	132	135	135
Increase/(Decrease) by year		0	-2	-1	-16	0	3	1	0	0	3	0
Superior Court	23	23	25	25	27	27	27	27	27	27	11	11
Jury Clerk	1	1	1	1	1	1	1	1	1	1	1	1
Indigent Defense System	5	5	5	5	5	8	8	8	10	30	30	30
State Court - Judge	5	5	7	7	7	8	8	8	8	6	6	6
State Court - Solicitor	22	22	28	29	29	29	34	34	37	32	32	32
Victim's Assistance	3	3	3	3	3	6	7	7	7	7	7	7
Civil Court - Chief Judge	2	2	2	2	2	2	2	2	3	2	2	2
Civil Court - Presiding Judge	2	2	2	2	2	2	2	2	2	2	2	2
Civil Court - Marshal	19	19	20	20	20	20	23	23	28	25	25	25
Municipal Bldg Security	0	0	0	0	0	0	0	12	12	12	12	12
Civil Court - Clerk	18	18	18	18	18	18	24	24	24	22	22	22
Municipal Court	8	8	3	1	1	1	1	1	1	1	1	1
Magistrate	1	1	1	1	1	1	1	1	1	1	1	1
Probate Judge	12	12	12	12	12	12	12	12	12	12	12	12
Coroner	3	3	3	3	3	3	3	4	4	4	4	4
Juvenile Court	4	4	5	5	5	5	7	7	7	7	7	7
Juvenile Court - Citizens Review	1	1	1	1	1	1	1	1	1	1	1	1
Clerk of Court	32	32	38	38	38	38	38	38	38	38	41	41
District Attorney - Circuit	27	27	28	30	31	31	31	31	31	22	23	23
DA Welfare Fraud	1	1	1	0	0	0	0	0	0	0	0	0
DA - Richmond County	2	2	2	0	0	0	0	0	0	0	0	0
Victim Assistance Grant	1	1	3	3	3	3	3	3	3	3	3	3
TOTAL JUDICIAL	192	192	208	206	209	216	233	246	257	255	243	243
Increase/(Decrease) by year		0	16	-2	3	7	17	13	11	-2	-12	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

<u>Department</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
PW - Administration	25	25	25	22	25	25	25	26	30	30	32	32
PW - Roads and Bridges	80	80	78	67	67	69	69	69	69	62	62	62
PW - Construction Shop	7	7	9	0	0	0	0	0	0	0	0	0
PW- Street Lighting	0	0	0	0	0	0	0	0	0	4	4	4
PW - Traffic Engineer	33	33	31	31	30	30	30	30	30	30	30	30
PW - Electrical	7	7	7	7	7	0	0	0	0	0	0	0
Riverwalk/Augusta Commons	0	0	0	0	0	0	0	0	2	2	2	2
Trees and Landscaping	35	35	41	35	36	37	37	34	34	34	34	34
TOTAL PUBLIC WORKS	187	187	191	162	165	161	161	159	165	162	164	164
Increase/(Decrease) by year		0	4	-29	3	-4	0	-2	6	-3	2	0
DFACS	26	26	26	19	19	2	2	2	2	5	5	5
Animal Control	14	14	14	13	13	15	13	17	19	27	29	29
TOTAL HEALTH AND WELFARE	40	40	40	32	32	17	15	19	21	32	34	34
Increase/(Decrease) by year		0	0	-8	0	-15	-2	4	2	11	2	0
Human Relations	6	6	6	6	6	6	6	7	7	7	8	8
TOTAL ECONOMIC AND COMM.	6	6	6	6	6	6	6	7	7	7	8	8
Increase/(Decrease) by year		0	0	0	0	0	0	1	0	0	1	0
Extension Service	10	10	9	9	8	8	8	8	8	8	8	8
Forestry	5	5	5	5	5	5	5	5	5	5	1	1
Soil Conservation	1	1	1	1	1	1	1	1	1	1	1	1
TOTAL ENVIRONMENTAL	16	16	15	15	14	14	14	14	14	14	10	10
Increase/(Decrease) by year		0	-1	0	-1	0	0	0	0	0	-4	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Sheriff Administration	74	83	83	83	82	18	21	21	22	22	22	22
Records/Identification	28	28	0	0	0	32	32	32	32	34	34	34
Sheriff Jail	64	89	139	139	139	139	139	138	138	138	138	138
Stockade	21	27	27	0	0	0	0	0	0	0	0	0
Phinizy Road Jail	0	0	59	86	86	86	83	84	84	97	97	97
Training Range	7	5	7	7	7	7	8	8	8	9	8	8
Sheriff Road Patrol	243	246	248	233	233	232	218	292	291	292	292	292
Sheriff School Patrol	97	101	101	101	101	101	101	101	101	101	101	101
CID	90	90	90	90	90	70	67	65	65	65	68	68
Civil/Fugitive	0	0	0	0	0	27	31	32	32	32	32	32
Sheriff Bailiffs	3	3	3	3	3	3	0	0	2	2	2	2
Sheriff Drug Grant	2	1	2	2	2	2	0	0	0	0	0	0
Sheriff Narcotics Invest	2	1	1	1	1	21	22	23	23	23	24	24
DARE Program	0	0	0	0	0	6	6	6	6	6	6	6
COPS Ahead Grant	6	6	6	0	0	0	74	0	0	0	0	0
Universal Hiring Grant	0	6	6	0	0	0	0	0	0	0	0	0
Block Grant #1	0	6	6	6	6	6	0	0	0	0	0	0
Block Grant #2	0	0	4	4	4	4	0	0	0	0	0	0
Domestic Violence Grant	0	0	3	3	3	3	0	0	0	0	0	0
68 Deputy Grant - Eligible Expenses	0	0	0	80	80	80	0	0	0	0	0	0
Housing Grant	0	0	3	15	15	15	15	15	15	15	15	15
911	26	39	41	41	41	46	46	52	52	60	60	60
Joint Law Enforcement Security	0	0	0	0	0	0	0	0	11	11	11	11
Transition Team	1	1	0	0	0	0	0	0	0	0	0	0
TOTAL SHERIFF	664	732	829	894	893	898	863	869	882	907	910	910
Increase/(Decrease) by year		68	97	65	-1	5	-35	6	13	25	3	0
RCCJ-Sheriff Prisoners Program	0	0	0	0	0	0	0	0	11	11	11	11
RCCI	65	65	65	65	65	65	65	65	65	65	65	65
TOTAL RCCJ	65	65	65	65	65	65	65	65	76	76	76	76
TOTAL PUBLIC SAFETY	729	797	894	959	958	963	928	934	958	983	986	986
Increase/(Decrease) by year		68	97	65	-1	5	5	5	5	5	5	5

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Rec. Admin.	10	10	13	14	14	12	14	13	16	11	11	11
Rec. Summer Employment Part-time	60	70	6	5	5	5	0	0	32	37	37	37
Rec. Mechanics	2	2	2	2	2	0	0	0	0	0	0	0
Rec. Shop	16	16	19	17	17	21	22	21	20	20	21	21
Rec. Aquatics	0	0	0	0	0	1	1	1	1	1	1	1
Rec. Senior Adults	1	1	1	1	1	1	1	1	1	1	1	1
Rec. Special Populations	0	0	1	0	0	0	0	0	0	0	0	0
Rec. Indiv Activities	1	1	1	1	1	1	1	1	1	1	0	0
Rec. Special Activities	1	1	1	1	1	1	1	1	1	1	0	0
Rec. Boxing	1	1	1	1	1	1	1	1	1	1	1	1
Rec. Fun Zone	0	0	4	4	4	4	0	0	0	0	0	0
Rec. Warren Rd	8	8	10	8	8	8	5	5	5	5	6	6
Rec. Bernie Ward	7	8	8	5	5	5	4	4	4	4	3	3
Rec. Boathouse	0	0	2	2	2	1	1	1	1	1	1	1
Rec. May Park	7	7	7	5	5	5	5	4	5	5	4	4
Rec. West Aug. Soccer Complex	0	0	2	0	0	2	2	2	2	2	2	2
Rec. W. T. Johnson	6	6	7	4	4	3	4	4	4	4	1	1
Rec. Dyess Park	6	6	4	2	2	2	1	1	1	1	1	1
Rec. Belle Terrace Comm. Ctr	7	7	6	6	6	5	4	4	4	4	4	4
Rec. Belle Terrace Senior Ctr	0	0	3	3	3	2	3	1	1	1	2	2
Rec. Mcduffie Road	7	7	5	4	4	3	4	4	4	4	4	4
Rec. Blount Park	1	1	1	1	1	0	0	0	0	0	0	0
Rec. South Augusta Regional park	0	0	1	0	4	4	4	4	4	4	4	4
Rec. Central Park	0	0	1	0	0	0	0	0	0	0	0	0
Rec. Dougherty Park	1	1	1	1	1	1	1	0	0	0	0	0
Rec. Eastview Park	1	2	1	1	1	1	1	0	0	0	0	0
Rec. Hephzibah Park	2	2	2	2	2	2	1	1	1	1	1	1
Rec. Hickman Park	1	1	1	1	1	1	0	0	0	0	0	0
Rec. Hyde Park	1	2	1	1	1	1	0	0	0	0	0	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Rec. Jamestown Park	1	2	2	2	1	1	1	0	0	0	0	0
Rec. McBean Park	2	1	2	2	2	2	1	1	4	4	2	2
Rec. Minnick Park	1	1	2	1	1	1	1	0	0	0	0	0
Rec. Savannah Place Park	2	1	4	4	4	1	1	1	2	2	3	3
Rec. Terrace Manor Park	0	0	0	0	0	0	0	0	0	0	0	0
Rec. Wood Park	0	0	0	0	0	0	0	0	0	0	0	0
Rec. Garrett Center	2	1	2	2	2	2	2	2	2	2	2	2
Rec. Blythe Center	0	0	0	0	2	3	3	3	3	3	2	2
Rec. Chafee Park	2	1	2	1	1	1	0	0	0	0	0	0
Rec. Lock & Dam Park	4	2	3	3	3	2	2	1	1	1	1	1
Rec. Pendleton King Park	4	4	4	4	4	4	4	4	4	4	5	5
Rec. Athletics	11	12	13	12	12	12	13	13	13	13	13	13
Rec. Bus Drivers	0	0	0	0	0	0	0	0	0	0	2	2
Rec. Sand Hills	0	0	0	0	0	0	0	0	2	2	0	0
Rec. Concessions-Fleming Complex	16	16	8	7	7	7	7	0	0	0	0	0
Rec. Concessions-Eisenhower	0	0	0	0	0	0	0	1	0	0	0	0
Rec. Ceramics-Merry Street	4	5	2	2	2	2	2	0	0	0	0	0
Rec. Ceramics-Bernie Ward	0	0	0	0	0	0	0	0	0	0	0	0
Rec. Augusta Aquatics Center	1	1	6	5	5	5	4	4	4	4	4	4
Rec. Belle Terrace Swim Center	0	0	1	1	1	1	1	1	1	1	1	1
Rec. Merry St Ceramics	0	0	0	0	3	3	3	1	1	1	1	1
Rec. SPLOST IV	0	0	0	0	0	0	3	3	2	2	2	2
Riverwalk	1	1	1	1	1	1	1	1	1	2	2	2
Old Government House	1	1	2	2	1	1	1	1	1	1	1	1
Cemeteries	10	10	19	19	19	19	19	19	21	21	19	19
TOTAL CULTURAL AND RECREATION	209	219	185	160	167	161	150	130	172	172	165	165
Increase/(Decrease) by year		10	-34	-25	7	-6	-11	-20	42	0	-7	0
TOTAL GENERAL FUND (101)	1,672	1,742	1,838	1,848	1,845	1,840	1,820	1,821	1,903	1,939	1,926	1,926
Increase/(Decrease) by year		70	96	10	(3)	(5)	(20)	1	82	36	(13)	0
* Doesn't Include Summer Help Positions (180)												

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Augusta Canal Authority	1	1	1	2	2	2	3	3	3	4	5	5
TOTAL CANAL AUTHORITY (102)	1	1	1	2	2	2	3	3	3	4	5	5
Increase/(Decrease) by year		0	0	1	0	0	1	0	0	1	1	0
Marina	2	2	4	4	4	4	4	4	5	5	3	3
TOTAL PORT AUTHORITY (104)	2	2	4	4	4	4	4	4	5	5	3	3
Increase/(Decrease) by year		0	2	0	0	0	0	0	1	0	-2	0
Law Library	1	1	1	1	1	1	1	1	1	1	2	2
TOTAL LAW LIBRARY (206)	1	1	1	1	1	1	1	1	1	1	1	1
Increase/(Decrease) by year		0	0	0	0	0	0	0	0	0	0	0
Inspections	0	0	0	0	15	15	15	15	13	13	14	14
TOTAL INSPECTIONS (217)	0	0	0	0	15	15	15	15	13	13	14	14
Increase/(Decrease) by year		0	0	0	0	0	0	0	-2	0	1	0
Urban Redevelopment & Housing Administration	15	15	15	15	15	15	18	18	18	19	19	19
HND-Code Enforcement	0	0	0	0	0	0	0	0	2	2	2	2
TOTAL URBAN CDBG (221)	15	15	15	15	15	15	18	18	20	21	21	21
Increase/(Decrease) by year		0	0	0	0	0	3	0	2	1	0	0
P/W Street Light Program	2	2	4	4	4	4	4	4	4	4	4	4
Main Street	1	1	1	1	1	1	1	1	1	1	1	1
Sanitation	45	45	3	6	6	6	7	7	7	7	7	7
TOTAL URBAN SERVICES DISTRICT (271)	48	48	8	11	11	11	12	12	12	12	12	12
Increase/(Decrease) by year		0	-40	3	0	0	1	0	0	0	0	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Fire Administration	292	292	309	309	309	37	37	313	313	313	313	313
Fire Station #1	0	0	0	0	0	20	20	0	0	0	0	0
Fire Station #2	0	0	0	0	0	12	12	0	0	0	0	0
Fire Station #3	0	0	0	0	0	26	26	0	0	0	0	0
Fire Station #4	0	0	0	0	0	11	11	0	0	0	0	0
Fire Station #5	0	0	0	0	0	13	13	0	0	0	0	0
Fire Station #6	0	0	0	0	0	24	24	0	0	0	0	0
Fire Station #7	0	0	0	0	0	16	16	0	0	0	0	0
Fire Station #8	0	0	0	0	0	11	11	0	0	0	0	0
Fire Station #9	0	0	0	0	0	24	24	0	0	0	0	0
Fire Station #10	0	0	0	0	0	9	9	0	0	0	0	0
Fire Station #11	0	0	0	0	0	9	9	0	0	0	0	0
Fire Station #12	0	0	0	0	0	8	8	0	0	0	0	0
Fire Station #13	0	0	0	0	0	12	12	0	0	0	0	0
Fire Station #14	0	0	0	0	0	9	9	0	0	0	0	0
Fire Station #15	0	0	0	0	0	11	11	0	0	0	0	0
Fire Station #16	0	0	0	0	0	11	11	0	0	0	0	0
Fire Station #17	0	0	0	0	0	12	12	0	0	0	0	0
Fire Station #18	0	0	0	0	0	15	15	0	0	0	0	0
Fire Station #19	0	0	0	0	0	9	9	0	0	0	0	0
Fire-Water & Rope Rescue	0	0	0	0	0	0	0	0	0	0	0	0
Fire-Hazmat	0	0	0	0	0	0	0	0	0	0	0	0
Fire Prevention	0	0	0	0	0	8	8	0	0	0	0	0
Fire Training	0	0	0	0	0	2	2	0	0	0	0	0
TOTAL FIRE PROTECTION (274)	292	292	309	309	309	309	309	313	313	313	313	313
Increase/(Decrease) by year		0	17	0	0	0	0	4	0	0	0	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Special Sales Tax-Administration-Operations	39	39	31	36	34	35	35	35	35	35	35	35
Special Sales Tax-Administration-Engineering	0	0	8	8	9	11	11	11	11	11	12	12
TOTAL SPECIAL SALES TAX (324)	39	39	39	44	43	46	46	46	46	46	47	47
Increase/(Decrease) by year		0	0	5	-1	3	0	0	0	0	1	0
W & S-Administration	21	21	20	20	21	23	31	35	35	35	35	35
W & S-Customer Service	50	50	50	50	50	50	52	54	54	54	54	54
W & S-Wastewater Treatment	52	52	52	48	0	0	0	0	0	0	0	0
W & S-Construction	59	59	58	58	61	78	90	93	113	113	113	113
W & S-Raw Water Production	38	38	38	38	38	13	13	13	17	17	17	17
W & S-Surface Water	0	0	0	0	0	18	25	25	25	25	25	25
W & S-Ground Water	0	0	0	0	0	6	8	11	12	12	12	12
W & S-Tobacco Road	0	0	0	0	0	0	0	0	0	10	10	10
W & S-2000 Bond	0	0	0	0	0	0	16	16	16	0	0	0
TOTAL WATER & SEWERAGE (506)	220	220	218	214	170	164	186	195	219	219	219	219
Increase/(Decrease) by year		0	-2	-4	-44	-6	22	9	24	0	0	0
Civil Court - Litter Patrol	0	0	6	6	6	6	6	6	6	6	6	6
Landfill	24	24	23	23	23	26	24	24	24	29	30	30
Special Waste Division	3	3	3	3	3	0	0	0	0	0	0	0
Scrap Tire Grant	0	0	0	1	1	1	1	1	1	1	1	1
TOTAL WASTE MANAGEMENT FUND (541)	27	27	32	32	32	32	30	31	31	36	37	37
Increase/(Decrease) by year		0	5	0	0	0	-2	1	0	5	1	0
Bush Field Airport-Operations-Administration	69	69	75	75	80	8	8	82	82	82	105	105
Bush Field Airport-Operations-Finance	0	0	0	0	0	4	4	0	0	0	0	0
Bush Field Airport-Operations-Airside	0	0	0	0	0	5	5	0	0	0	0	0
Bush Field Airport-Operations-Vehicle Maintenance	0	0	0	0	0	7	7	0	0	0	0	0
Bush Field Airport-Operations-Property Maint-Bldgs	0	0	0	0	0	5	5	0	0	0	0	0
Bush Field Airport-Operations-Aircraft Services	0	0	0	0	0	21	21	0	0	0	0	0
Bush Field Airport-Operations-Aircraft Rescue & Fire	0	0	0	0	0	12	12	0	0	0	0	0
Bush Field Airport-Operations-Security	0	0	0	0	0	1	1	0	0	0	0	0
Bush Field Airport-Operations-Custodial	0	0	0	0	0	8	8	0	0	0	0	0
Bush Field Airport-Operations-Landside Maint(Ground)	0	0	0	0	0	8	8	0	0	0	0	0
Bush Field Airport-Operations-Airport Marketing	0	0	0	0	0	1	1	0	0	0	0	0
TOTAL BUSH FIELD AIRPORT (551)	69	69	75	75	80	80	80	82	82	82	105	105
Increase/(Decrease) by year		0	6	0	5	0	0	2	0	0	23	0

AUGUSTA, GEORGIA
PERSONNEL - AUTHORIZED POSITIONS
2006 BUDGET

Department	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Non Urban Transit Grant	6	5	0	0	0	9	9	9	9	9	9	9
Augusta Public Transit	83	83	87	82	82	80	82	82	82	82	82	82
TOTAL AUGUSTA PUBLIC TRANSIT (546)	89	88	87	82	82	89	91	91	91	91	91	91
Increase/(Decrease) by year		-1	-1	-5	0	7	2	0	0	0	0	0
Municipal Golf Course	7	7	10	10	10	17	17	17	18	18	19	19
TOTAL MUNICIPAL GOLF COURSE (566)	7	7	10	10	10	17	17	17	18	18	19	19
Increase/(Decrease) by year		0	3	0	0	7	0	0	1	0	1	0
Daniel Field Airport-Operations-Administration	1	1	2	2	2	2	2	2	2	2	3	3
TOTAL DANIEL FIELD (552)	1	1	2	2	2	2	2	2	2	2	3	3
Increase/(Decrease) by year		0	1	0	0	0	0	0	0	0	1	0
Newman Tennis Center	0	0	10	10	10	10	12	12	12	12	13	13
TOTAL NEWMAN TENNIS CENTER (571)	0	0	10	10	10	10	12	12	12	12	13	13
Increase/(Decrease) by year		0	10	0	0	0	2	0	0	0	1	0
Risk Management	4	4	6	6	7	7	7	7	7	7	7	7
Emergency Management	2	2	2	2	2	2	3	3	3	2	2	2
TOTAL RISK MANAGEMENT (611)	6	6	8	8	9	9	10	10	10	9	9	9
Increase/(Decrease) by year		0	2	0	1	0	1	0	0	-1	0	0
Fleet Management	0	0	1	1	2	2	2	2	2	2	2	2
TOTAL FLEET MANAGEMENT (626)	0	0	1	1	2	2	2	2	2	2	2	2
Increase/(Decrease) by year		0	1	1	1	0	0	0	0	0	0	0
TOTAL OTHER FUNDS	817	816	820	820	797	808	838	854	880	885	914	914
Increase/(Decrease) by year		-1	4	0	-23	11	30	16	26	6	28	0
TOTAL ALL FUNDS	2,489	2,558	2,658	2,668	2,642	2,648	2,658	2,675	2,783	2,825	2,840	2,840
Increase/(Decrease) by year		69	100	10	(26)	6	10	17	108	42	15	0

Augusta-Richmond County, Georgia
Miscellaneous Statistics
FY 2006

Date of Incorporation	1736
Date of Consolidation	1996
Form of Government	Board of Commissioners
Area	307.1 Square Miles
Miles of city roads and state routes	1056.53
MSA Population	477,441
MSA Population Rank	2nd
Per Capita Personal Income	\$ 25,666
Fire Protection:	
Number of Stations	19
Number of firemen and officers	313
Police Protection:	
(Augusta and Richmond County)	
Number of stations	4
Number of Police Officers	896
Education:	
(Public Schools)	59
High Schools – 10, Middle Schools – 10	
Elementary – 36, Special Schools - 3	
Private Schools	19
Number of teachers	2,400
Number of students	35,000
(Colleges)	
Augusta State University, Augusta Technical College	
Kerr Business College, Medical College of Georgia,	
Cambridge College, Paine College	
Utilities Department:	
(Augusta and Richmond County)	
Number of Customers (residential)	60,105
Number of Customers (commercial & industrial)	8,008
Average daily consumption (MGD)	13056.29
Building Permits issued (Augusta and Richmond County)	989,357
Recreation and Culture:	
(Augusta and Richmond County)	
Number of Recreation Sites	64
Number of Libraries	7
Number of Volumes	468,000
Employees (Augusta-Richmond County)	2,600

Augusta-Richmond County, Georgia
Miscellaneous Statistics
FY 2006

Elections:

Number of registered voters	88,772
Voting Locations	53
Precincts	72
(Many voting locations have more than one precinct voting there)	
(During a city-wide election we will recruit, train and employ 600-750 poll workers for Election Day)	

Corrections:

(Richmond County Correctional Institution)

Design Capacity	350
Operational Capacity	250

Health and Medical:

Number of Hospitals	13
Number of Beds	1,900
Medical Professionals	25,000+

Communications:

Radio Stations (FM and AM)	22
Television Stations	5

Newspapers:

The Augusta Chronicle
Metro Courier
Augusta Focus

Transportation:

Interstate I-20 serves Augusta
Air Service – Augusta Regional Airport and Daniel Field
Bus Lines – Greyhound Bus Lines

Museums:

Morris Museum of Art
National Science Center's Fort Discovery
Augusta Museum of History
Cotton Exchange Welcome Center Museum
Lucy Craft Laney Museum
Gertrude Herbert Institute of Art

Augusta-Richmond County, Georgia
Miscellaneous Statistics
FY 2006

Performing Centers:

Grover C. Maxwell Performing Arts Theatre
Augusta-Richmond County Civic Center
Fort Gordon Dinner Theatre
William B. Bell Memorial Auditorium
Jessye Norman Amphitheater
Sacred Heart Cultural Center
Imperial Theatre
Augusta Technical Institute Theatre

Cultural Organizations:

Augusta Genealogical Society
Authors Club of Augusta
Barbershop Chorus
Gertrude Herbert Institute of Art
Greater Augusta Arts Council
Harry Jacobs Chamber Music Society
Historic Augusta Incorporated
Richmond County Historical Society
Sand Hills Writers Conference
Sweet Adeline's

Golf Courses:

(7) Private
(16) Public

RICHMOND COUNTY, GEORGIA

ECONOMIC AND LOCAL TRENDS

Georgia's second oldest city, Augusta was established in 1736 as a colonial trading post. Augusta is steeped in a rich history and nine neighborhoods with distinctive architectural styles and historic sites included on the National Register of Historic Places.

Tour Woodrow Wilson's Boyhood Home, the restored childhood home where the former president grew up during the Civil War, and the Lucy Laney Museum of Black History, offering unique historical and fine art exhibitions honoring the achievements of one of the Georgia's most influential African-American educators. Augusta's Springfield Baptist Church is the oldest independently formed black Baptist Church still holding church services in its original location. It is also where Morehouse College was founded in 1867.

Other historic sites include the Ezekiel Harris House, built by an 18th to the early 20th century grace the Summerville Historic District, a charming neighborhood that was once a separate community of summer homes for Augusta city-dwellers. Guided driving or walking tours can be arranged.

The City serves as a trade center for 13 Georgia counties and 5 South Carolina counties known as the Central Savannah River Area (CSRA). The Augusta Metropolitan Statistical Area (MSA) is the second largest metropolitan area in Georgia and encompasses approximately 1,972 square miles. Of this total, 326 square miles are a part of Columbia County, Georgia, 1,100 square miles are a part of Aiken County, South Carolina, and 256 square miles are a part of McDuffie County, Georgia.

ECONOMIC AND FINANCIAL CONDITION

The Augusta-Aiken MSA is the second largest metropolitan area in the state. Between 1990-2000, the Augusta-Aiken MSA stood second in rate of growth among Georgia's MSAs, posting a 14.3% population increase. The area's projected population for the year 2003 is 491,180 reflecting a 2.9% increase.

LABOR FORCE/EMPLOYMENT

A variety of companies have expanded and relocated in the tri-county area. Over the past five years, new and expanding projects in Richmond, Columbia and Burke counties have invested \$654 million and created 4,215 new jobs. The multiplier effect of these projects is \$1.01 billion in total capital investment and 8,525 total new jobs.

AUGUSTA-RICHMOND COUNTY, GEORGIA

July, 2001 – Civilian Labor Force

Richmond County

Civilian Labor Force 81,327

Employment 76,177

Unemployment Rate 6.3%

Retirement Services

According to the magazine "Where to Retire," Augusta is ranked number four among the nation's low-cost cities for retirement. This is partially based on the area's low cost of living and proximity to the respected health community.

In addition to the low cost of living and affordable housing, Augusta offers retirees a beautiful and historic city with a diverse culture, vibrant arts community and mild climate. These are only some of the reasons that over 16,000 retiree family members from Fort Gordon call Augusta home.

There are over 40 retirement communities, assisted living and nursing home facilities in the Augusta and Columbia County area.

INCOME

Georgia Personal Income Tax

Georgia residents are subject to tax on their net income at rates ranging from 1 percent to 6 percent. Married persons in the 6 percent bracket pay \$340 plus 6 percent of their taxable income over \$10,000. Income and deductions generally follow federal regulations. Exemptions are \$2,700 for dependents and \$2,700 personal exemptions (\$5,400 for husband and wife).

Sales Tax

The tax base for Augusta and Columbia County is 6% with increase of 1% April 1, 2006 on retail sales, rentals, lease, uses or consumption of tangible property.

Personal Property

The assessed value of tangible property is 40% of fair market value as defined by Georgia law.

The homestead of each person is exempt in the amount not to exceed \$2,000 in assessed value where the person owns and occupies such homestead as a principal place of residence. For further information on taxes, refer to the Georgia Department of Revenue website.

AUGUSTA-RICHMOND COUNTY, GEORGIA

Cost of Living

In the 1st quarter of 2000 the current cost of living in Augusta was 96.8 percent of the national average, which ranks the area as 6th among 12 Georgia cities.

FINANCIAL INSTITUTIONS

There are ten commercial banks.

TRANSPORTATION

Principal highways in Augusta-Richmond County and Columbia County are Interstate 20 and 520; U.S. Highways 1, 25, 78, 221 and 278; and Georgia Routes 28, 56, 214, 104, 88, and 232. Has direct access to Atlanta in two-and-a-half hours by going west on Interstate 20. Columbia, SC is one hour to the east of I-20.

Travel time from anywhere in Augusta and Columbia County is between 10-35 minutes. It is estimated that 94.6% of the population of these two counties travel to work by car, truck or van and .8% utilize public transportation.

Two major railroads, CSX Transportation and the Norfolk Southern Corporation, offer the area's industries rail service. Reciprocal switching, transit privileges, piggyback service, and pickup and delivery services are available.

Twenty-two general commodity motor truck lines maintain terminals in Augusta-Richmond County. Tank truck lines, special commodities carriers, and heavy hauling carriers also serve the area.

WATERWAYS

The Savannah River is a major navigable river with an authorized depth of nine feet from Augusta-Richmond County to Savannah.

AVIATION

The Augusta Regional Airport at Bush Field is located 7 miles from downtown Augusta on Doug Barnard Parkway (56 spur) south of Bobby Jones Expressway (I-520), making it easily accessible to area travelers. Two major airlines, (U.S. Air and Delta Connection ASA) provide non-stop service to four hub cities, including Atlanta, Charlotte, Newark and Houston. The airport serves nearly 300,000 passengers each year.

AUGUSTA-RICHMOND COUNTY, GEORGIA

QUALITY OF LIFE

Bolstered by nearly half a million residents, the city offers a rich variety of sophisticated amenities including a vibrant are community and wealth of fine restaurants.

Augusta's Southern hospitality is evident from the temperate climate to the year-round greenery that reminds residents and visitors alike of Augusta's designation as the Garden City.

Home of the Master's Golf Tournament, LPGA Tournament, Headquarters of the National Barrel Horse Association and professional sports teams to include Augusta Green Jackets, and Augusta Lynx.

Shopping & Dining

Shopping opportunities abound in Augusta! Most of the retail centers, grocery stores, and specialty shops are within a short driving distance. The Augusta Mall ranks as the second largest mall outside of Atlanta, with department stores such as Rich's Dillard's JC Penny and Sears. Other shopping areas include downtown Augusta, Surrey Center and Augusta Exchange. There are also endless dining opportunities, with options ranging from elegant to home-style. With more than 500 eating establishments in the city, there is a restaurant sure to meet every budget, appetite or occasion.

Churches

Regardless of religion, there are numerous places of worship. Over 500 churches and synagogues minister to a wide range of denominations in the Augusta area.

CLIMATE

Annual average temperature 63.1

Average annual Rainfall: 47.1"

Average annual Snowfall: 0

Average heating degree-days per year 2,707

Average cooling degree-days per year 1,854

Average clear days per year 111

RICHMOND COUNTY, GEORGIA

GLOSSARY OF BUDGETARY AND FINANCIAL TERMINOLOGY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

ACCOUNTING PERIOD:	A period at the end of which and for which financial statements are prepared.
ACCOUNTING PROCEDURES:	All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.
ACCOUNTING SYSTEM:	The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.
ACCRUAL BASIS:	The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.
ACCRUED EXPENSES:	Expenses incurred but not due until a later date.
ACTIVITY:	A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.
AGENCY FUND:	A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE:	To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.
ALLOTMENT:	A part of an appropriation which may encumbered or expended during an allotment period.
APPRAISE:	To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.
APPROPRIATION:	A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.
ASSESS:	To value property officially for the purpose of taxation.
ASSETS:	Resources owned or held by a government which have monetary value.
AUDIT:	A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.
AUTHORITY:	A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.
BALANCE SHEET:	The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.
BOND:	A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BUDGET:	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.
BUDGET DOCUMENT:	The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.
BUDGET MESSAGE:	A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.
BUDGETARY CONTROL:	The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.
CAPITAL BUDGET:	A plan of proposed capital outlays and the means of financing them.
CAPITAL GRANTS:	Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.
CAPITAL OUTLAYS:	Expenditures which result in the acquisition of or addition to fixed assets.
CAPITAL PROGRAM:	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.
CAPITAL PROJECTS FUND:	A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).
CASH:	An asset account reflecting currency, coin, checks, postal and express money orders, and bankers's drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.
CASH BASIS:	A basis of accounting under which transactions are recognized only when cash changes hands.

COMPREHENSIVE ANNUAL
FINANCIAL REPORT:

(CAFR). The official annual report of a government. It includes five Combined Statements Overview (the "liftable" GPFS) and basic financial statements for each individual fund and account group prepared in conformity with GAAP and organized into a financial reporting pyramid.

CONSTRUCTION IN PROGRESS:

A fixed asset account reflecting the cost of construction work undertaken but not yet completed.

DEBT:

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT:

The maximum amount of gross or net debt which is legally permitted.

DEFICIT:

(1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPRECIATION:

(1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

ENTERPRISE FUND:

A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDITURES:

Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES:

Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR:	A 12 - month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.
FIXED ASSETS:	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.
FIXTURES:	Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.
FUNCTION:	A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.
FUND:	A fiscal and accounting entity with a selfbalancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.
GENERAL FUND:	The fund used to account for all financial resources except those required to be accounted for another fund.
GENERAL OBLIGATION BONDS:	Bonds for the payment of which the full faith and credit of issuing government are pledged.
GENERAL REVENUE:	The revenues of a government other than those derived from and retained in an enterprise.
GOVERNMENTAL ACCOUNTING:	The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.
IMPROVEMENTS:	Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT:

An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND:

A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a costreimbursement basis.

INVENTORY OF SUPPLIES:

An asset account which reflects the cost of supplies on hand for use in operations.

LIABILITIES:

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

OPERATING BUDGET:

Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE:

A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS:

(1) A term used to describe the financial policy of a government which finances all of its capital outlays from Current revenues rather than by borrowing.

RESERVE:	(1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.
RESOLUTION:	A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
RESTRICTED ASSETS:	Monies or other resources, the use of which is restricted by legal or contractual requirements
RETAINED EARNINGS:	An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.
REVENUE BONDS:	Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.
REVENUES:	Increases in governmental fund typeset current assets from other than expenditure refunds and residual equity transfers.
SPECIAL ASSESSMENT:	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
SPECIAL DISTRICT:	An independent unit of local government organized to perform a single governmental function or a restricted number of related function. Special districts usually have the power to incur debt and levy taxes.
SPECIAL REVENUE FUND:	A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.
TAX ANTICIPATION NOTES:	Note (sometimes called warrants) issued in anticipation of collection of taxes, usually rereivable only from tax collections, and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST:	A listing of all the value of taxable property in the County.
TAX RATE:	The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.
TAXES:	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.